THE CORPORATION OF THE TOWN OF



REGULAR COUNCIL MEETING AGENDA Held on Tuesday, September 2, 2025, at 5:00 PM In-Person – Town Hall Council Chambers 2nd Floor

Teleconference Toll Free Number – 1-833-311-4101 Access Code: 2630 417 5007

> Video Conference Link: <u>Click Here</u> Access Code: 2630 417 5007

Call Meeting to Order
Disclosure of Pecuniary Interest & General Nature Thereof
Canadian National Anthem
Land Acknowledgement Statement
Public Question/Comment (Only Addressing Motion(s) or Reports on the Agenda)
Disclosure Additional Items
Delegations – None
Presentations/Awards/Deputations
2025 Asset Management Plan (AMP) Update – John Morrison, Treasurer (+Ref. Report Council-FIN-2025-21)
Mayor's Declarations
 Gananoque Arts Network (GAN) – Culture Days – September 19 to October 12, 2025
Unfinished Business
John Morrison, Treasurer
Council-FIN-2025-21 – Town of Gananoque 2025 Asset Management Plan (AMP) Update for Proposed Level of Service
David Armstrong, Manager of Public Works
Council-RDS-2025-11 – Urban Tree By-law Update and Request for Consultation

	Jeff Johnston Manager of Parks & Recreation					
	Jeff Johnston, Manager of Parks & Recreation					
	Council-REC-2025-15 – Train Umbrella Construction Cost Sharing Agreement					
11.	Motion #25-113 – Approval of Minutes –August 12 and August 21, 2025					
12.	Staff Reports					
	John Morrison, Treasurer					
	Council-FIN-2025-18 – Second (2 nd) Quarter Forecast & Budget Variance					
	Council-FIN-2025-19 – Community Grants Program					
	Council-FIN-2025-20 – Casino Funding					
	Council-FIN-2025-22 – 2025 Strategic Asset Management Policy Update					
	David Armstrong, Manager of Public Works					
	Council-UTIL-2025-10 – 2025 Second (2 nd) Quarter Water & Wastewater Reports					
	Council-UTIL-2025-11 – Updated Significant Drinking Water Threat Assessment					
13.	Motions (Council Direction to Staff)					
	1. Councillor Osmond – Mayoral Directive 2025-002 – Request to Mayor Beddows					
14.	Correspondence					
	1. Rob Martinson – Parking Issue – Restrictions on Market and Clarence Streets					
	2. Schuyler Schmidt – BMX Track at Community Centre – Request to Council					
	3. Township of Rideau Lakes – V.O.I.C.E Coalition – Request for Support and Endorsement					
	4. Gananoque Wheels of Care – 2024 Annual Report					
15.	Notice Required Under the Notice By-law – None					
16.	Committee Updates (Council Reps)					
17.	Discussion of Additional Items					
18.	Closed Session					
	 ☑ Labour Relations or Employee Negotiations • Two (2) Items 					
	 ✓ Advice that is Subject to Solicitor-client Privilege, including Communications Necessary for that Purpose • One (1) Item 					
19.	Questions from the Media					

20.	Confirmation By-law
	By-law No. 2025-077 – Confirm the proceedings of Council for the meeting held on Tuesday, September 2, 2025
21.	Next Meeting – Regular Council – Tuesday, September 16, 2025 at 5:00 PM
22.	Adjournment

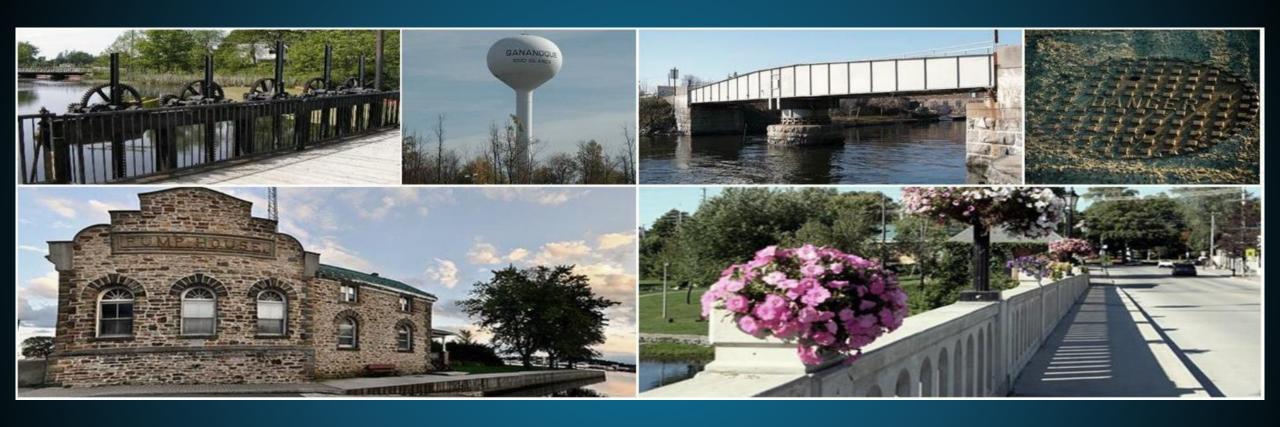
The Corporation of the Town of Gananoque Land Acknowledgement Statement

We begin this meeting of Council by acknowledging that we are on traditional territory of the Haudenosaunee (*Hoe-den-oh-show-nee*) and Anishinabe (*A-nish-in-'a-bay*) and First Peoples. We do so respecting both the land and the Indigenous People who continue to walk with us through this world.

We are grateful for the opportunity to gather here.

In recognition of the contributions and importance of all Indigenous Peoples, we strongly support Truth and Reconciliation Calls to Action in our nation and commit to support local endeavors where possible.

TOWN OF GANANOQUE





2025 Asset Management Plan Update Presentation to Council







Means to discuss / document

- Sustainability
- Informed asset investments
- Alignment with Strategic Plan



Provincial compliance (O.Reg.588/17)



Provide repeatable methodology for future comparative analysis

Line of Sight



Examples

Strategic Driver

Strategic Direction - Official Plan - Master Plans - Legislative Requirements - Asset Sustainability

LOS Objective

To provide parklands for the whole community

How is that measured?

Number of town-owned ball diamonds per 1,000 residents Number of town-owned playgrounds per 1,000 residents

What are the risks?

Physical failure and Performance failure

Work required to reduce risk

Condition Monitoring
Analysis of lifecycle options
Maintenance, rehabilitation and replacement

Cost of work for next
10 years

Capital and significant operating costs associated with monitoring and maintaining parks assets

O.Reg. 588/17 Compliant AMP



Document Structure





Executive Summary

Concise summary of the plan



Introduction

Why we need a plan



State of Infrastructure

Inventory and condition



Levels of Service

What we provide



Lifecycle Management Strategy

How we provide the service



Financial Strategy

What it will cost and how we will pay for it



Improvement & Monitoring Plan

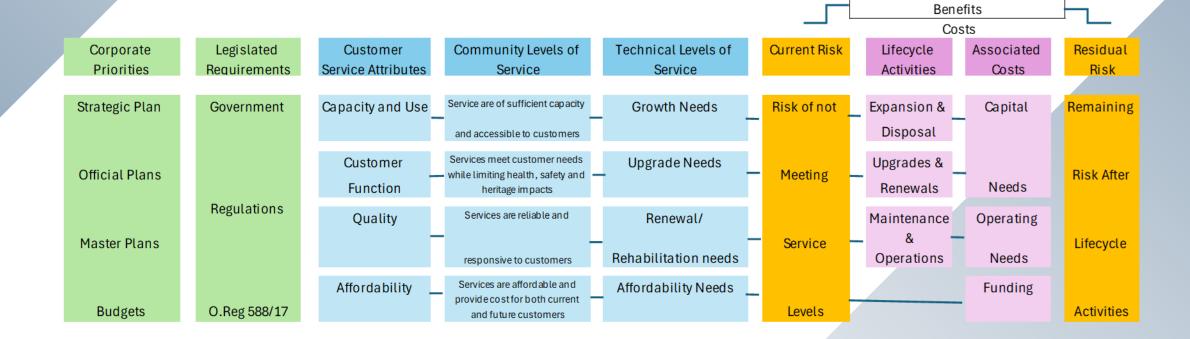
Where we go from here

Risk Mgmt. Strategy / Framework



Focuses on Outcomes rather than Outputs

		Likelihood of Failure (LoF)				
		1	2	3	4	5
Se OF)	1	1	2	3	4	5
ence (CoF	2	2	4	6	8	10
nsequi	3	3	6	9	12	15
onsec Failui	4	4	8	12	16	20
C of	5	5	10	15	20	25



What the AMP is NOT





The Asset Management Plan is not a Capital Plan

 A Capital Plan is constrained by several factors, including coordinated work, available budget, etc.

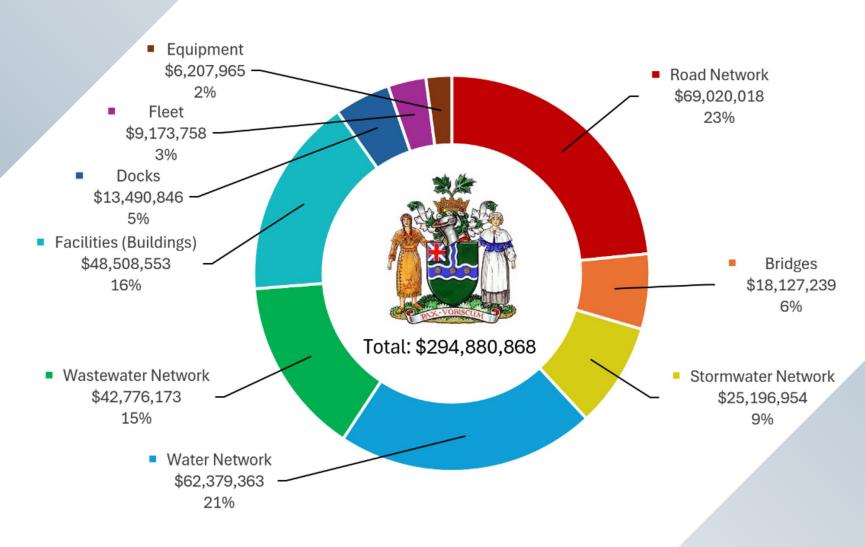
The Asset Management Plan is not prescriptive

• An AMP does not prescribe action to the capital planning or asset owner groups, but rather provides a framework for communication to council and public stakeholders.

Replacement Cost



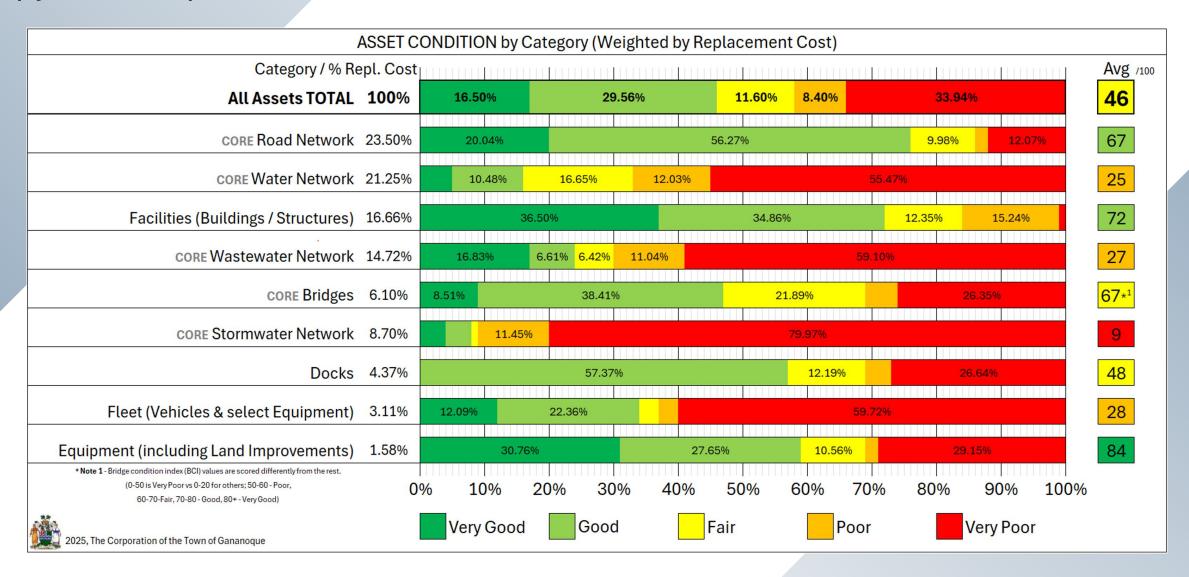
(In-Scope Assets)



Condition Distribution



(by Service Area)



Example LOS



Customer / Community Levels of Service				Technical Levels	of Service				
Customer LOS	Customer LOS Customer Level of Community Level of Service 1			Technical Level of Service		Performance			
Category	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS			
							Number of lane-km of Arterial roads [13.018km] as a proportion of town land area in square kilometers [7.01 km²] (O.Reg. 588/17).	1.857	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.
		Description, which may include maps, of the road network in the municipality and its level of connectivity.		Number of lane-km of Collector roads [38.646km] as a proportion town land area in square kilometers $[7.01\text{km}^2]\text{(O.Reg.}588/17).$	5.513	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.			
		<u>Description</u> : The goal of the Town is to provide a transportation network that is not only safe to use by both residents and transient users, but also one that is		Number of lane-km of Local roads [25.935km] as a proportion of town land area in square kilometers $[7.01\text{km}^2](\text{O.Reg.}588/17).$	3.700	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.			
		efficient. The transportation network is made up of roads, sidewalks and bridges among other related assets and the level of service aligns with the Town's Official Plan as well as the Transportation Master Plan.		Number of lane-km of <u>ALL</u> town-maintained roads [77.599km] as a proportion of town land area in square kilometers [7.01 km²].	11.070	As development continues this ratio will increase.			
Capacity & Use		Map: SEE APPENDIX 1A: Roads Overview	Growth	Number of lane-km of ALL paved roads [68.644km] as a proportion of town land area in square kilometers [7.01 km 2].	9.792	As development continues and gravel roads are upgraded to asphalt surface as deemed necessary, this ratio will increase.			
	To provide safe and convenient access to properties while providing road services in an efficient manner and meet reporting requirements of O.Reg 588/17. Description, which may include maps, of the Town's traffic volumes and signalized intersection locations. Providing requirements of O.Reg Description, which may include maps, of town sidewalks and paved walkways in the municipality and its level of connectivity. Map: SEE APPENDIX 1C: Sidewalk Coverage Overview Map Description, which may include maps, of town roads with street lighting coverage. Map: SEE APPENDIX 1D: Street Lighting Coverage			Number of lane-km of ALL gravel roads [8.955km] as a proportion of town land area in square kilometers $[7.01\mathrm{km^2}].$	1.277	As development continues and gravel roads are upgraded to asphalt surface as deemed necessary, this ratio may change.			
		traffic volumes and signalized intersection locations.		Number of signalized intersections [7] as a proportion of the town population [5383* ¹] (signalized intersections per 1k residents).	1.300	As development continues and the population increases, this ratio may change.			
		Description, which may include maps, of town sidewalks		Number of km of sidewalks [~36.5km] and paved walkways [~1.8km-total: ~38.3km] as a proportion of town land area in square kilometres [7.01 km²].	5.464	As development continues and the population increases, this ratio may change.			
		connectivity.		Percentage of roads by total road length [41.015km] with sidewalks on at least one side [24.444km].	59.60%	As development continues and the population increases, this ratio may			
Function				Percentage of roads by total road length [41.015km] with sidewalks on both sides [12.096km].	29.43%	change.			
			Percentage of roads by total road length [41.105km] with street lighting coverage [33.926km].	82.53%	As development continues and the population increases, this ratio may change.				
		Description, which may include maps, that illustrate the different levels of road class pavement condition. Description: The town's paved and unpaved roads are		The average surface condition (PCI) of town paved roads (O. Reg. 588/17).	75* ²	~80			
Quality	maintained in accordance with the minimum maintenance standards (MMS) set by the Province. Map: SEE APPENDIX 1E: Pavement Condition Index Description, which may include maps, that illustrate to different levels of sidewalk condition.	maintained in accordance with the minimum	Renewal/O&M	The average surface condition (rating description) of town gravel roads (O. Reg. 588/17).	Fair	Fair			
		Description, which may include maps, that illustrate the different levels of sidewalk condition. Map: FUTURE		The average surface conditon of town sidewalks and paved walkways.	FUTURE	FUTURE			
Affordability	To provide transportation infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for transportation assets (excluding bridges) are currently funded. **Description: FUTURE**	Financial Sustainability	Percentage of identified 10-year capital needs for road network assets currently funded (2024 Budget).	in progress	FUTURE			



opulation figure is as per the latest census (2021).

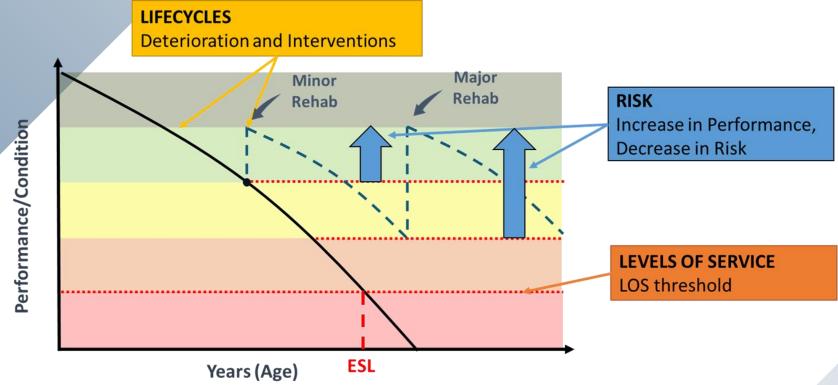
2. - This is a 2024 value, derived from the latest Road Needs Study (2022), with added depreciation due to time. The 2022 PCI (pavement condition index) average value is 81.



Tying the Strategies Together







Optimal Investment Strategy



Tax Supported Assets

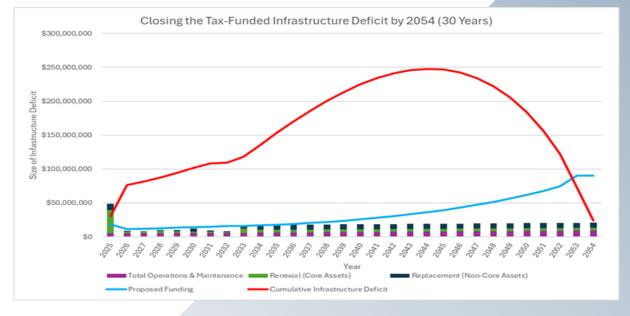
Achieving optimal annual investment levels is key to maintaining consistent and reliable service delivery. It helps ensure financial sustainability by avoiding costly future repairs, improving budget predictability, and managing risk and liability. These investments also support community growth and economic development by expanding infrastructure capacity and attracting private investment.

External Funding	\$16,667,652	53%
Taxpayer Funded	\$12,485,550	40%
User Fee Supported	\$ 2,314,815	7%
Total	\$31,468,017	100%

Recommendations:

- Reassess capital planning to prioritize lifecycle reinvestment in core assets.
- Develop a phased strategy to close the reinvestment gap (e.g., increasing core investment from 46% to at least 60–70%).
- Strengthen asset management practices, including risk-based prioritization.
- Evaluate return on investment (ROI) of non-core projects to ensure alignment with long-term goals.

Tax Supported	Opti	imal Annual	Existing Annual	% of Optimal
	In	vestment	Investment Average	
Core Assets				
Bridges	\$	198,817		
Road - Gravel	\$	22,640		
Road Base - Paved	\$	1,567,080		
Road Surface - Paved	\$	374,211		
Sidewalks	\$	438,071	\$ 1,434,464	43%
Signalized Intersections	\$	23,559		
Street Lights	\$	48,697		
Storm Water	\$	628,906		
Subtotal	\$	3,301,980	\$ 1,434,464	
Non-Core Assts				
Pedestria n Bridges	\$	163,728		
Buildings & Facilities	\$	1,234,864		
Vehicles	\$	736,705	\$ 1,712,338	50%
Land Improvements	\$	145,956		
Docks	\$	412,677		
Equipment	\$	760,199		
Subtotal	\$	3,454,130	\$ 1,712,338	



Optimal Investment Strategy



Rate Supported Assets

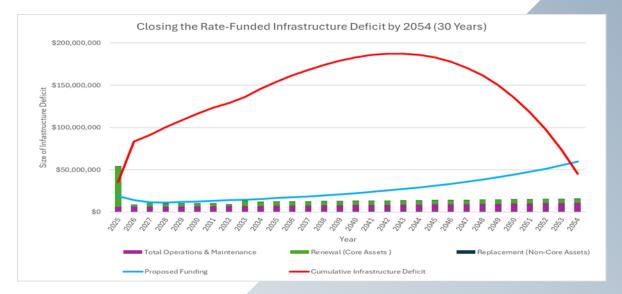
Reaching Optimal annual investment levels is about protecting the level of service for consistency and reliability. To achieve financial sustainability by way of cost avoidance and make budgets more predictable. To properly manage risk and liabilities. And to support growth and economic development by building infrastructure capacity and attracting investments.

External Funding	\$ 5,771,984	21%
Rate Funded	\$21,865,636	79%
	\$27,637,620	100%

Recommendations:

- Reassess capital planning to prioritize lifecycle reinvestment in core assets.
- Develop a Dual Track funding strategy
 - Temporary renewal surcharge add to rates
 - Strategic borrowing to accelerate major renewals
 - Grant opportunities Leverage external funding
- Strengthen asset management practices, including risk-based prioritization (high risk, high impact assets first).

Rate Supported	Optimal Annua	l Existing Annual	% of Optimal
	Investment	Investment Average	
Core Assets			
Water Treatment	\$ 150,694	4	
Water Distribution	\$ 959,202	2 \$ 2,684,762	101%
Wastewater Collection	\$ 1,256,112	2	
Wastewater Treatment	\$ 301,359	9	
Subtotal	\$ 2,667,367	7 \$ 2,684,762	
Non-Core Assts			
Vehicles	\$ 27,547	7 \$ 79,000	55%
Equipment	\$ 117,211	1	
Subtotal	\$ 144,758	3 \$ 79,000	



Ranking of AM Strategies



Tier 1 - Most Sustainable / Foundational

Dedicated Capital Levy (Infrastructure Levy)

Most transparent, predictable, and politically accountable. Provides stable funding every year directly tied to infrastructure renewal.

Lifecycle Reserve Funds

Ensures money is set aside gradually for future replacements. Avoids funding shocks and maintains intergenerational fairness.

User Fees & Utility Models (Full-Cost Recovery)

Best practice for water, wastewater, and stormwater.

Creates a self-sustaining system not reliant on property taxes

Replacement Funding Strategies (Lifecycle Activities)

Tier 2 – Strong but Context-Dependent

Multi-Year Financial Planning

Not a revenue source itself, but essential for aligning funding with asset needs.

Helps smooth tax/rate impacts and build political commitment.

Debt Financing (Strategic Use of Debt)

Effective for long-lived, growth-supporting assets.

Aligns repayment with asset life but needs careful monitoring of debt limits.

Development Charges (Growth Pays for Growth)

Ensures fairness between new and existing residents.

Effective in high-growth municipalities but unreliable in slow-growth areas.

Tier 3 – Supplemental / Opportunistic

Grants and Intergovernmental Transfers

Useful for accelerating projects, but unpredictable.

Should be treated as a bonus, not a core funding tool.

Asset Monetization / Rationalization

Good for unlocking value from surplus assets.

Not sustainable — usually one-time injections of cash.

Public-Private Partnerships (P3s) / Alternative Financing

Can be effective for very large/complex projects.

But adds contractual complexity and potential long-term cost trade-offs.

Condition-Driven Investment & Prioritization

More of a decision-making framework than a funding stream.

Essential to stretch dollars further but doesn't generate new money.

Summary

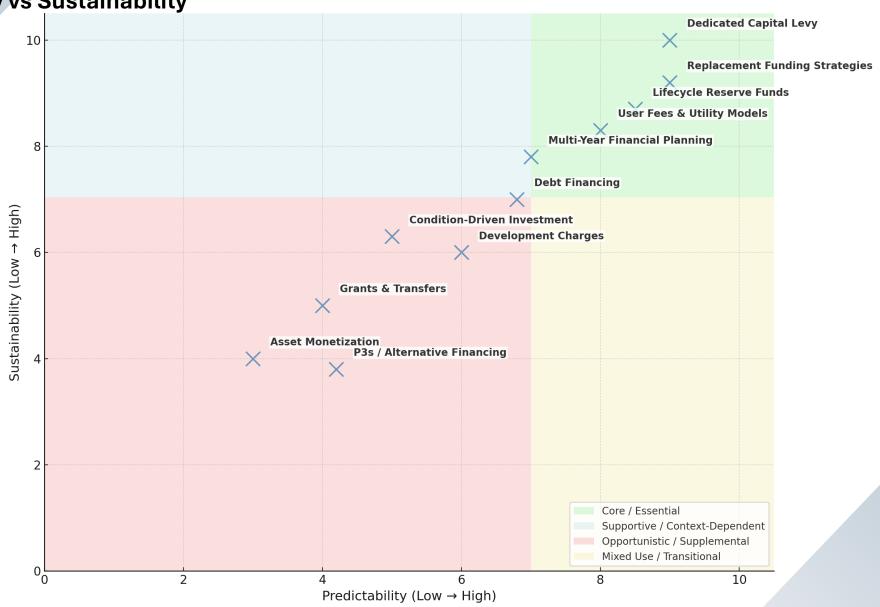
Best long-term stability → Capital levy, reserves, utility/user fees, and replacement strategy.

Best for flexibility and growth → multi-year planning, debt, development charges. **Best opportunistic tools** → Grants, asset sales, P3s.

AM Funding Strategies Matrix



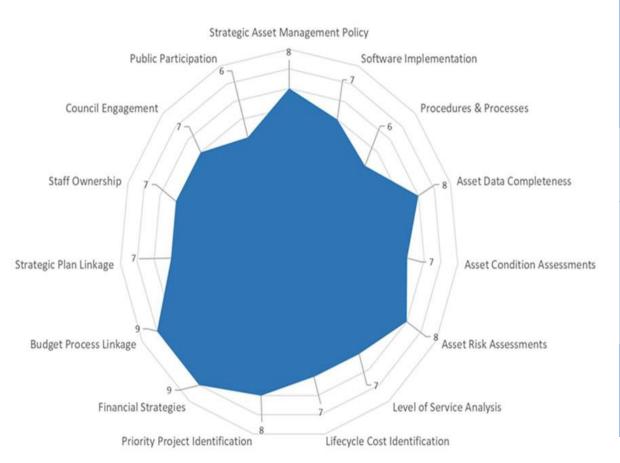




Monitoring & Continuous Improvement



2025 Asset Management Planning Maturity 15-Point Continuous Improvement Scale



Category	Description
Improved Data Quality	As the Town matures its asset management practices, improving data quality across service areas will help to achieve a proper assessment of the condition of assets. Improved lifecycle cost data will facilitate evidence-based decision making and support in achieving lowest lifecycle costing through prioritization of repair and replacement activities.
Levels of Service Measures	As part of the 2025 PLOS update, levels of services measures by asset category have been established. Tracking LOS measures may identify areas where funding needs could be recalibrated based on performance.
Assessing Risk Tolerance	Further detailed risk analysis including defining risk tolerance level for individual asset classes will help to further refine prioritization of the investment needs and levels of service. Although not always desirable, it may be possible to accept a higher degree of asset risk to help lower ongoing asset costs.
Seek Funding Support from Upper Levels of Government	The Town continues to demonstrate a significant commitment to asset management and developing a set of renewal practices to ensure that services are delivered in the most cost-efficient manner. Despite efforts, higher levels of government support are required to supplement
	the Town's practices to balance affordability. For long-term financial planning and accurately assessing the infrastructure gap, it is equally important that upper-level government funding is stable and predictable.
Regular Review of Revenue Tools	The Town should ensure regular review of available funding tools such as regular reviews of the water and sewer rates through the Water and Sewer Financial Plan or development charge rates through the Development Charges Background Study to ensure these fees remain appropriate for the level and scope of capital spending needs going forward.

Questions



THE CORPORATION OF THE TOWN OF



Declaration

WHEREAS Cultural participation and activity enriches and defines the identity of Gananoque, and improves the quality of life of its citizens;

AND WHEREAS Arts and cultural participation makes a vital contribution to the development and well-being of individuals and society;

AND WHEREAS Gananoque believes that community-based cultural celebrations enhance the connections between citizens of diverse interests, abilities, and cultures;

AND WHEREAS Culture arises and flourishes first locally, and Gananoque has already shown its intention to implement projects that affirm both its inclusive cultural identity and the active participation of its citizens in the cultural life of the municipality

AND WHEREAS As an annual national initiative, Culture Days exists as a catalyst that connects individuals and creators, eliminates barriers, and stimulates understanding, appreciation, and exploration of arts, culture, and heritage so that every individual in the country has a deeper connection with themselves, their community, and Canada;

AND WHEREAS Culture Days is a national initiative and Gananoque has been an active and committed partner and participant.

NOW THEREFORE, I, John Beddows, Mayor, proclaim September 19th to October 12th, 2025 be recognized as "**Culture Days**" in the Town of Gananoque.

Signed and dated this 2 nd	day of September 2025
---------------------------------------	-----------------------

John S.	Beddows,	Mayor	

THE CORPORATION OF THE TOWN OF



Council Report - FIN-2025-21

Date: September 2, 2025 ☐ IN CAMERA

Subject: 2025 Asset Management Plan Update for Proposed Level of Service

Author: John Morrison, Treasurer

OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-079, BEING A BY-LAW TO ADOPT THE 2025 ASSET MANAGEMENT PLAN FOR PROPOSED LEVEL OF SERVICE, AS PRESENTED IN COUNCIL REPORTFIN-2025-21.

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability - Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

In 2017, the Province of Ontario enacted **Ontario Regulation 588/17: Asset Management Planning for Municipal Infrastructure (O. Reg. 588/17)** under the *Infrastructure for Jobs and Prosperity Act*. The Regulation, which came into effect in January 2018, provides the authority for the Province to regulate municipal asset management planning and reflects Ontario's commitment to guiding sustainable investments in public infrastructure.

The Regulation is intended to:

- Promote best practices in municipal asset management.
- Ensure a consistent approach to asset management plans across the municipal sector.
- Leverage asset management planning to optimize infrastructure investment decisions.

The requirements of O. Reg. 588/17 have been phased in as follows:

- July 1, 2019 Every municipality must adopt a Strategic Asset Management Policy approved by Council. The policy must be reviewed, and if necessary updated, at least once every five years.
- July 1, 2022 Every municipality must prepare an Asset Management Plan (AMP) for core infrastructure assets (water, wastewater, stormwater, roads, bridges, and culverts) at current levels of service.
- 3. **July 1, 2024** Every municipality must prepare an **Asset Management Plan for all infrastructure assets** at current levels of service.
- 4. **July 1, 2025** Every municipality must expand its AMP to include **proposed levels of service** (PLOS) for each category of infrastructure assets.

This report fulfills the **2025 requirement** under O. Reg. 588/17 by outlining:

- The Proposed Levels of Service (PLOS) for the Town's infrastructure assets.
- The lifecycle costs associated with achieving and sustaining these levels of service.
- The **financial strategy** to ensure long-term sustainability, fiscal responsibility, and alignment with the Town's asset management objectives.

INFORMATION/DISCUSSION:

Relationship to the 2024 Asset Management Plan

This Proposed Levels of Service Update is a **supplement** to the Town's approved **2024 Asset Management Plan (AMP)**.

- The foundational data, inventory, and condition analysis from the 2024 AMP remain valid and form the basis for this update.
- Selected information has been refreshed and expanded to support the evaluation of proposed levels of service.
- The analysis in this document provides Council and staff with a clear understanding of the service implications, funding requirements, and risk considerations tied to the PLOS.

Purpose and Scope

The purpose of this **Proposed Levels of Service (PLOS) Update** is to fulfill the requirements of *O. Reg. 588/17* and to provide Council with a clear understanding of the Town's intended service outcomes, associated lifecycle costs, and the financial strategies required to sustain them.

This update is a **supplement** to the approved **2024 Asset Management Plan (AMP)**. The foundational asset data, inventory, and condition analysis from the 2024 AMP remain valid and form the technical basis for this document.

To support the evaluation of proposed levels of service, selected information has been **refreshed and expanded**. The analysis presented herein outlines the service implications, funding requirements, and risk considerations that will guide decision-making and ensure alignment with the Town's long-term asset management objectives.

Framework for Proposed Levels of Service

The Town's Proposed Levels of Service (PLOS) are organized using the framework established in O. Reg. 588/17, which distinguishes between **community levels of service** and **technical levels of service**. Together, these measures provide a balanced view of how infrastructure is performing and how it supports community priorities.

1. Community Levels of Service (CLOS)

- Express service outcomes in terms that are meaningful to residents, businesses, and stakeholders.
- Reflect how infrastructure assets contribute to quality of life, safety, accessibility, and sustainability.
- Typically measured through descriptive statements, survey data, or visual representations.

2. Technical Levels of Service (TLOS)

- Define performance in measurable, technical terms such as asset condition, reliability, capacity, or compliance with regulations/standards.
- Provide the quantitative evidence required to support decision-making and investment prioritization.
- Derived from asset inventories, inspections, performance monitoring, and lifecycle modeling.

3. Financial Strategy and Lifecycle Costs

- Identifies the lifecycle activities and associated costs required to achieve and sustain the proposed levels of service.
- Considers funding sources, reserve strategies, debt policies, and risk management practices.
- Provides a long-term financial outlook to ensure proposed service outcomes are both achievable and sustainable.

This framework ensures that proposed levels of service are:

- **Clear** understood by Council, staff, and the community.
- Measurable supported by data and evidence.
- Achievable aligned with available resources and fiscal capacity.
- Sustainable resilient to future risks and growth pressures.

APPLICABLE POLICY/LEGISLATION:

Ontario Regulation 588/17

FINANCIAL CONSIDERATIONS:

This update annualizes lifecycle requirement with amounts that should be ideally invested each year to sustain the proposed LOS and compare this with the current funding level, highlighting any gaps. The 2025 plan update summarizes risks and trade offs that is intended to provide a sustainable outlook and financial strategy for sustainable outcome.

CONSULTATIONS:

n/a

ATTACHMENTS:

2025 Asset Management Plan Update (Proposed Level of Service)

APPROVAL	John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.
,	Melanie Kirkby, CAO





2025 Asset Management Plan Update (Proposed Levels of Service)

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Executive Summary

The Town of Gananoque's 2024 Asset Management Plan (AMP) and Proposed Levels of Service (PLOS) update have been developed to comply with Ontario Regulation 588/17 - Asset Management Planning for Municipal Infrastructure. This report builds on the 2024 AMP by defining target service levels and outlining a financial strategy to ensure sustainable asset management over a 10-year horizon.

- The Town manages a comprehensive portfolio of assets with a total replacement value of approximately \$294.9 million (2024 dollars). Core assets—including roads, bridges, stormwater, water, and wastewater systems—account for about \$217.5 million (74%), while non-core assets such as facilities, docks, fleet, and equipment represent approximately \$77.4 million (26%).
- On average, Town assets are assessed to be in Fair condition. Approximately 46% (\$135 million) of assets are in Good to Very Good condition, 12% (\$34 million) are in Fair condition, and 42% (\$125 million) are in Poor to Very Poor condition. Critical challenges exist within the water, wastewater, stormwater networks, and fleet assets, which have significant portions rated Poor or Very Poor. The linear asset data for these particular categories are being checked and updated at this time to increase accuracy and better inform future renewal activities.
- The proposed levels of service aim to maintain current service performance over the next decade while addressing infrastructure renewal and risk management. This approach supports Council's strategic priorities and aligns with regulatory requirements, enabling evidence-based decisions to sustain asset condition and service delivery.
- The Town's financing strategy relies primarily on tax-supported and rate-supported funding, supplemented by external grants, development charges, and strategic debt. The 10-year capital plan anticipates total expenditures of \$59.1 million, split between tax-supported (53%) and ratesupported (47%) programs.
- Tax-supported assets currently receive about 43% of the optimal annual investment needed for core assets, with 46% of planned capital allocated to core infrastructure. Underinvestment in core assets risks accelerating deterioration, increasing future costs, and impacting service reliability. Closing the infrastructure deficit over 30 to 40 years would require annual tax levy increases of approximately 2.9% to 4.1%. Addressing this gap will require phased capital prioritization, enhanced asset management practices, and these targeted increases to ensure sustainable funding over time.
- Rate-supported water and wastewater services are funded at near-optimal levels for lifecycle investments; however, infrastructure deficits remain. Closing these deficits over 30 to 40 years would necessitate rate increases between 3.9% and 5.6% annually, depending on the timeframe. The Town should adopt a dual-track approach combining sustainable lifecycle funding with targeted deficit reduction strategies, including potential surcharges, strategic borrowing, and pursuit of grants.
- Continued improvements in data quality, risk assessment, and service level measurement will refine capital planning and funding needs. The Town will also benefit from stable, predictable support from senior governments and ongoing reviews of revenue tools such as water/sewer rates and development charges.



Chapter 1: Introduction

The Town of Gananoque's 2024 Asset Management Plan (2024 AMP) has been developed to establish a strong foundation for enhancing the Town's asset management practices. This plan includes all assets owned and operated by the Town and complies with Ontario Regulation 588/17 — Asset Management Planning for Municipal Infrastructure.



This report outlines the Proposed Levels of Service (PLOS), the lifecycle costs associated with achieving them and a financial strategy to ensure long-term sustainability and alignment with the Town's asset management goals.

This Proposed Levels of Service Update serves as a supplement to the full 2024 AMP. The foundational data and analysis from the original plan remain valid and have been used as the basis for this update. Selected information has been refreshed to better inform the level of service assessment included in this document.

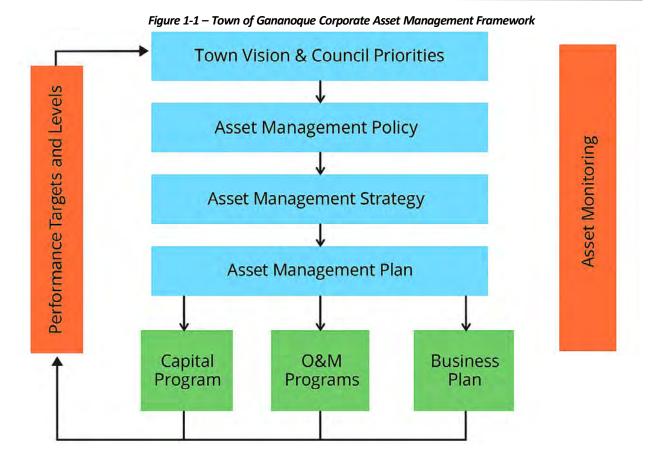
1.1 - Purpose of the AMP for PLOS

The primary goal of the Proposed Levels of Service (PLOS) update is to further enhance the Town of Gananoque's asset management practices by defining target service levels and developing a supporting financial strategy to help the Town achieve its service objectives. This update has been prepared in alignment with the requirements of Ontario Regulation 588/17 and is intended to support informed decision-making both now and moving forward.

The Town of Gananoque's Corporate Asset Management Framework serves as the foundation for developing the proposed levels of service (see Figure $1-1-next\ page$). This framework is rooted in the Town's overall vision and Council priorities, which guide the creation of key asset management documents: the Asset Management Policy, Asset Management Strategy and Asset Management Plan. The analysis included in this PLOS update plays a critical role in shaping service level targets and provides Council with the necessary insights to make informed infrastructure investment decisions.







1.2 - Regulatory Context

In 2015, the Province of Ontario introduced the Infrastructure for Jobs and Prosperity Act to promote strategic, evidence-based infrastructure planning. The Act aims to support job creation, workforce development, economic growth, environmental stewardship and design excellence in public infrastructure.

In December 2017, Ontario Regulation 588/17 (Asset Management Planning for Municipal Infrastructure) was established under the Act. This regulation requires all municipalities, including the Town of Gananoque, to prepare a Strategic Asset Management Policy. The policy serves to align asset management practices with existing municipal strategies and to guide future infrastructure investment decisions.

The regulation outlines specific requirements for municipal asset management plans, including the development of service level targets, lifecycle management strategies and long-term financial planning. Its goal is to standardize asset management approaches across Ontario, ensuring a consistent and transparent framework for infrastructure planning.



In March 2021, the Province amended the regulation to extend key compliance deadlines by one year. A summary of the updated regulatory milestones is presented in *Table 1-1*.

Table 1-1: Ontario Regulation 588/17 Implementation Timeline

Date	Requirement	Description
July 1, 2019	Strategic Asset Management Policy	The policy identifies municipal goals the asset management plan supports, how the budget is informed, asset management planning principles, considerations for climate change and a commitment to provide opportunities for stakeholder input.
July 1, 2022	Asset Management Plan (Core Assets)	The plan must address current levels of service and the associated costs of maintaining that service for water, wastewater, roads, bridges, culverts and storm water assets.
July 1, 2024	Asset Management Plan (All municipal assets)	The plan must address current levels of service and the associated costs of maintaining that service for all municipal assets.
July 1, 2025	Proposed Levels of Service	Builds on the 2024 requirement by including a discussion of proposed levels of service, what activities will be required to meet proposed levels of service and a strategy to fund those activities

Key technical requirements that must be addressed by July 1, 2025, include:

- Completion of an Asset Management Plan (AMP) that encompasses all municipal infrastructure assets, building on previous requirements to include both core and non-core asset categories.
- Identification of proposed levels of service for all assets over a 10-year planning horizon.
- Definition of lifecycle activities required to achieve the proposed levels of service.
- Evaluation of the risks and associated costs tied to delivering those lifecycle activities.

The updated Proposed Levels of Service (PLOS), together with the Town's 2024 Asset Management Plan, satisfy the regulatory requirements by incorporating the elements needed to meet the 2025 deadline for both core and non-core assets. The PLOS update builds on the foundation established in the 2024 AMP, which assessed all asset categories and reported on current levels of service.

As part of this update, the Town of Gananoque has refreshed its level of service data using the latest engineering reports, improved asset inventories and updated datasets developed in collaboration with Town staff.



Chapter 2: State of the Town's Assets

Please note the values contained below are as of 2024 and what was prepared for the 2024 AMP Document. This section provides a summary of the Town's assets with reference to asset replacement cost and condition (quality) by asset category. Some condition data has been updated.

The Town owns and manages its "core" assets, which include the road network (including sidewalks), bridges, as well as storm water, water and wastewater network assets (including water and wastewater facilities). Also, the town has "non-core" assets which include facilities (buildings), docks, fleet and equipment. In 2024, the combined replacement value of those core (approximately \$217.5 million) and non-core (approximately \$77.4 million) assets is approximately \$294.9 million. The two tables below break down the asset type's specific replacement cost (Table 2-1) and their average condition - costweighted (Table 2-2), respectively.

Table 2-1: Core / Non-Core Assets Replacement Value

Asset Type	Replacement Cost (\$ in 2024)	
Road Network	\$69,020,018	
(also includes Sidewalks, Street Lights, Traffic Lights & Parking Lots)	\$65,626,616	
Bridges	\$18,127,239	
(including road bridges and pedestrian bridges)	Ψ20/221/200	
Stormwater Network	\$25,196,954	
Water Network	\$62,379,363	
(also includes Water Treatment Plant & Water Tower)		
Wastewater Network	\$42,776,173	
(also includes Sewage Pumping Stations & Lagoon)	Ų 12,7 7 0,2 7 0	
Core Total	\$217,499,747	
Facilities (Buildings)	\$48,508,553	
(excludes water / wastewater facilities)	ψ ¬0,300,333	
Docks (including marina docks and all others)	\$13,490,846	
Fleet	\$9,173,758	
Equipment (includes Land Improvements)	\$6,207,965	
Non-Core Total	\$77,381,122	
TOTAL	\$294,880,869	









Table 2-2: Core & Non-Core Assets Average Condition (Cost-Weighted)

Asset Type	Average Condition Score	Average Condition
Road Network (also includes Sidewalks, Street Lights, Traffic Lights & Parking Lots)	67	Good
Bridges (includes road bridges and pedestrian bridges)	67 (BCI)	Fair
Stormwater Network	9	Very Poor
Water Network (also includes Water Treatment Plant & Water Tower)	25	Poor
Wastewater Network (also includes Sewage Pumping Stations & Lagoon)	27	Poor
Facilities (Buildings) (excludes water / wastewater facilities)	72	Good
Docks (includes marina docks and all others)	48	Fair
Fleet	28	Poor
Equipment (includes Land Improvements)	84	Very Good

2.1 - Replacement Cost of the Infrastructure / Assets

As illustrated in Table 2-1 (page 5) and Chart 2-1 below, the replacement value for all Town assets considered in the 2025 AMP is estimated at \$294.9 million (represented in 2024 dollars). The largest asset category in terms of replacement value is the road network (\$69m), followed closely by the Town's Water (\$62m) and Wastewater (\$42m) networks, as well as our Buildings (\$48m).

Equipment \$6,207,965 Road Network \$69,020,018 Fleet 23% \$9,173,758 3% Docks \$13,490,846 5% Facilities (Buildings) \$48,508,553 Bridges \$18,127,239 16% 6% Total: \$294,880,868 Wastewater Network Stormwater Network \$42,776,173 \$25,196,954 15% 9% Water Network \$62,379,363 21%

Chart 2-1: Total Replacement Cost by Asset Category (2024 Dollars)



Replacement values are used to estimate the cost of replacing an asset at the end of its engineered design life. As such, they are a key input into lifecycle cost analysis and should be updated regularly. These values are adjusted over time to reflect inflation—using indices such as the Consumer Price Index (CPI) and the Building Construction Price Index (BCPI)—and are also refined through consultant reports and condition assessments across various asset classes. The following provides a high-level summary of the measures used and the progress made in updating replacement values across asset categories.

Condition **Asset Class** Condition Measurement Source Assessed Roads Pavement Condition Rating (PCR) 100% Consultant report **Bridges** Bridge Condition Index (BCI) 100% Consultant reports Stormwater Assets Age-Based n/a n/a, Facilities: Consultant Linear: n/a, Water Assets Linear: Age-Based, Facilities: BCR Reports Facilities: 100% n/a, Facilities: Consultant Linear: n/a, **Wastewater Assets** Linear: Age-Based, Facilities: BCR Facilities: 100% Reports Facilities (Buildings) Over 95% **Building Condition Rating** Consultant Reports Docks Age-Based (w/ advice from Engineer **Consultant Reports** Over 50% Dock Condition Assessments) Fleet Age-Based n/a n/a **Equipment** (includes n/a Age-Based n/a Land Improvements)

Table 2-3: Condition Measurement and Source

2.2 – Condition of the Infrastructure / Assets

To standardize the condition ratings across asset classes, we have developed a five-point condition scale, which ranges from Very Poor to Very Good. It can be used to estimate asset condition based on the estimated useful life remaining or to translate existing condition data into a standardized score. The tier thresholds differ slightly depending on the asset class; below are general examples. Please consult the 2024 AMP Document for additional details.

· ····································				
Condition Grade	% Of Estimated Useful Life Remaining			
Very Good	80 – 100%			
Good	60 – 79%			
Fair	40 – 59%			
Poor	20 – 39%			
Very Poor	<20%			

Table 2-4: Age-Based Condition Gradina



Table 2-5: Assessment-Based Condition Grading

Grade	Definition	Associated Budget	Our Assets are:
Very Good	The asset is in very good condition, typically new or recently rehabilitated. Maintenance needs should be minimal until the next assessment of the asset.	Operating	Fit for the future
Good	The asset is physically sound and is in good condition, with some elements showing general signs of wear that require attention. Maintenance is minimal, and costs associated with maintenance activities fit within the departmental operating budget. Typically, the asset has been used for some time but is still within early to mid-stage of its expected life.	Operating	Adequate for now
Fair	The asset shows general signs of deterioration and is performing at a lower level than originally intended. Some components of the asset are becoming physically deficient, and component replacement may be necessary. Maintenance requirements and costs are increasing. The asset needs either minor capital repairs, or additional maintenance.	Operating, Minor Capital	In need of attention
Poor	The asset is approaching the end of its useful life and exhibits significant deterioration. Major repairs are required, with significant capital investment.	Minor Capital, Major Capital	At risk of failure
Very Poor	The asset is in unacceptable condition with widespread signs of advanced deterioration and has a high probability of failure. Maintenance costs are unacceptable, and rehabilitation is not cost-effective. The asset needs major replacement or refurbishment.	Major Capital	Unfit for sustained service







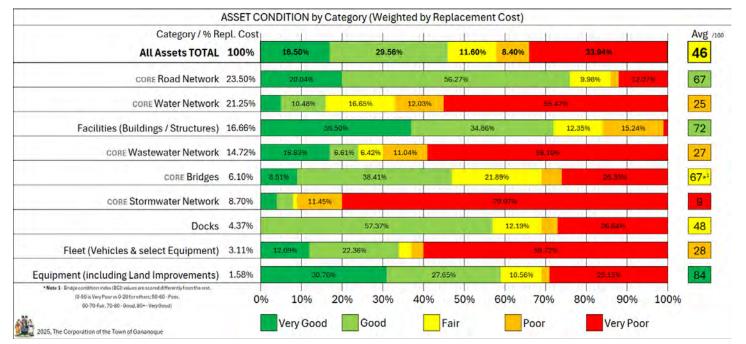


Chart 2-2: Asset Condition by Asset Category & Total

Chart 2-2 above summarizes the condition of the Town of Gananoque's assets, which are, on average, in Fair condition. Overall, approximately \$135 million (46%) of assets are in Good to Very Good condition, while about \$34 million (12%) are in Fair condition. The remaining \$125 million (42%) are in Poor to Very Poor condition.

The chart also illustrates the condition of assets by category. Below are some key findings:

- The Road Network, the Town's largest asset group by replacement value, is in relatively good shape, with approximately 76% in Good to Very Good condition.
- For the Water and Wastewater networks, condition assessments have been completed for facility components, but these represent only a small portion of each network's total value. The majority of these networks' value lies in the linear infrastructure (e.g., pipes, manholes, valves), where condition is largely estimated based on age and remaining useful life. Approximately 67.5% of the Water Network and 60% of the Wastewater Network are in Poor to Very Poor condition. The Stormwater Network is in a similar state, and together these systems significantly impact the Town's overall condition rating.
- Although a sizeable portion of the Town's bridge assets are rated Very Poor, the vast majority of this is attributed to the King Street Pedestrian Bridge, which has been closed for several years and is scheduled for demolition this year.
- Facilities make up the largest "non-core" asset category. Approximately 47% are in Good to Very Good condition, while about 16% are rated Poor to Very Poor.
- Over 60% of the Town's fleet assets, by replacement value, are in Poor to Very Poor condition. This is primarily due to delays in replacing several high-value vehicles and pieces of heavy equipment, resulting in a backlog that has developed over time. While progress has been made in collecting condition data and building a more complete inventory, further work is needed. Continued improvements to the dataset will enhance the accuracy of future condition assessments and asset management decisions.



Chapter 3: Level of Service

Levels of Service (LOS) represent the outcomes or objectives the Town aims to deliver to its residents. These are measured from customer, community and technical perspectives. LOS provide specific metrics tied to activities or assets, which are used to benchmark current performance and set future targets to ensure community needs are met.

By measuring how well the Town is meeting service expectations, LOS serves as important tools to guide future investment decisions. Clearly defined service levels also support transparency with stakeholders, helping to strike a balance between affordability and service quality. These levels of service are specifically focused on asset management activities, particularly those related to the Town's infrastructure and do not address general operational considerations such as staffing or programming.

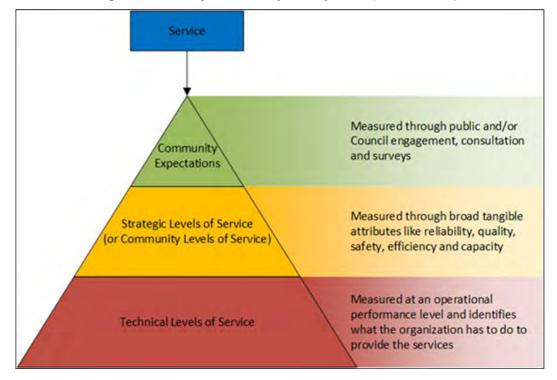


Figure 3-1: Level of Service Analysis Components (Source: MFOA)







3.1 – The Town's Level of Service Goals

The Levels of Service (LOS) Framework supports the achievement of key asset management goals by:

- Enhancing asset management documentation to establish evidence-based connections between customer-focused and technical levels of service. These service levels are integrated into both operational and capital activities. This objective is supported by the development of the Asset Management Plan (AMP) financing strategy, with ongoing efforts to improve the Town's asset data over the long term.
- Establishing a clear link between service levels and associated costs by incorporating the LOS Framework into the Town's budget process. While full integration is a long-term goal, the current financing strategy provides recommendations that identify the financial requirements to achieve the proposed service levels, which can help inform current and future budgeting decisions.
- Meeting the 2025 requirements of Ontario Regulation 588/17, which include defining proposed levels of service, estimating the costs to achieve them and identifying the risks of not meeting these targets.

Refinement to the LOS framework can be achieved by:

- Ongoing improvement of metrics, how they are measured, and the quality of data collected through periodic internal reviews and updates.
- Integrating public feedback over time to increase the maturity of the plan and better reflect evolving community expectations.
- Enhancing cross-departmental collaboration to align LOS targets with operational practices, ensuring consistent service delivery across all asset types.
- Using risk-based approaches to prioritize investments, ensuring limited resources are directed to the most critical infrastructure needs.
- Leveraging technology and automation, such as real-time monitoring or digital work order systems, to improve how performance is tracked and reported.
- Linking LOS outcomes more directly to budgeting and capital planning, helping decision-makers understand the cost implications of maintaining or improving service.
- Building capacity through training, so staff understand LOS principles and can apply them effectively in day-to-day operations and long-term planning.

Levels of service are not about achieving perfection — they're about ensuring predictability, reliability, and efficiency in how we deliver what residents need most. It's about being deliberate and transparent in setting expectations, so that services are consistent, understandable, and aligned with what the community values.

Our goal isn't to fix everything at once, but to fix the right things at the right time, using the best available information, sound asset data, and practical risk-based decision-making. This approach helps us maximize value for money, reduce long-term costs, and focus our efforts on where they will have the greatest impact on service continuity and quality of life.



3.2 – Customer Levels of Service (CLOS) / Community Levels of Service

Customer Levels of Service (CLOS) reflect how the Town's services are experienced by residents, focusing on the extent and quality of services from the community's perspective. These levels of service are expressed through high-level qualitative measures, such as descriptions of the assets or the services they support. Understanding CLOS involves assessing both the needs and expectations of residents and the capabilities of the Town's existing infrastructure. These statements are developed in line with asset management best practices.

The four customer-focused Level of Service categories are:

- Capacity and Use: Measures of whether infrastructure can meet current and future service demand.
- Function: Assesses if an asset is appropriate, accessible, and fit for its intended purpose.
- Quality: Evaluates the condition, reliability, and safety of infrastructure over time.
- Affordability: Ensures services are delivered in a financially sustainable and fair manner.

To meet the requirements of Ontario Regulation 588/17, Community Levels of Service are included as part of the CLOS. The regulation outlines specific descriptions for core services, including roads, bridges, stormwater, water and wastewater. While not mandated for non-core services, the Town has chosen to include community levels of service for these areas as well, to ensure consistent and transparent reporting across all service categories.

3.3 – Technical Levels of Service (TLOS)

Technical Levels of Service (TLOS) are quantifiable indicators used to assess how well the Town's assets are performing. These measures focus on objective data such as asset age, condition and service performance. TLOS considers both the capability of individual assets and how they function collectively within the broader system of service delivery. These measures have been developed through a review of the Town's asset data and in close collaboration with staff.

The TLOS framework is designed to meet the following criteria:

- TLOS measures align with the functional needs of Town service delivery.
- TLOS are practical to monitor, with supporting data either currently accessible or planned for collection in future AMP updates.
- TLOS are created with the understanding that the public ultimately defines service expectations;
 while they monitor internal asset performance, service quality will continue to reflect public feedback.

The four technical-focused Level of Service categories are:

• Growth: Involves expanding infrastructure to support new development and future population



needs.

- Upgrade: Focuses on enhancing existing assets to meet higher standards or evolving community expectations.
- Renewal / O&M: Covers maintenance, repair, and replacement activities to sustain asset performance and extend lifespan.
- Financial Sustainability: Aligns infrastructure decisions with long-term funding strategies to manage cost, risk, and service expectations.

TLOS plays a critical role in evaluating the Town's ability to deliver services effectively and efficiently. These indicators support ongoing performance monitoring, help identify areas requiring attention or investment and inform resource allocation decisions. Through an iterative staff consultation process, an internal tracking tool has been developed to collect the necessary data to assess both current and future levels of service, ensuring continuous improvement and accountability over time.

3.4 – Overview of the Town's Level of Service

The Town's 2024 AMP was prepared for all Town infrastructure assets under the "current level of service" framework as required by O. Reg. 588/17. The Town defined its current levels of service in accordance with qualitative and technical metrics that have been established through the regulation and in consultation with staff. In general, the metrics have been developed over the past two years using available information collected over several previous years where possible. This exercise of developing the Town's Levels of Service has revealed some gaps in data collection, which the Town aims to address in the coming years. By improving data quality and asset management practices, the Town intends to optimize asset lifecycles and renewals, minimize risk, and ensure that spending is as efficient and costeffective as possible to keep overall costs down.

3.4.1 - Current Level of Service

For the 2025 PLOS update, the customer and technical level of service reporting measures largely remain consistent with those established in 2024. However, numerous additional measures have been introduced to address identified gaps and provide a more comprehensive assessment of the Town's progress toward its service delivery objectives. Wherever possible, the "current" baseline data has been updated with new information available since 2024. Moreover, the measures have been streamlined to focus on areas most relevant for effective service level monitoring and compliance with regulatory reporting requirements.

3.4.2 - Proposed Level of Service

O. Reg 588/17 requires municipalities to define their proposed levels of service by July 1st, 2025. These proposed levels of service (PLOS) are intended to provide the Town with a measurable future target state



for the services it provides. The proposed level of service focuses on asset specific measures that capture the performance of infrastructure which forms part of the services provided by the Town. Best efforts have been made to maintain the focus of the proposed level of service to infrastructure assets that support the service rather than the overall services provided by any specific service area. However, it is noted that in general the proposed level of service outlined in this report is required to continue to provide the overall level of service objectives of the Town.

For every level of service that the Town measures, a corresponding set of PLOS measures have been developed. Consultation with Town staff was conducted to develop the proposed levels of service based on the needs of the community, existing data and assessing their appropriateness for the Town. Overall, the proposed levels of service outlined in this report have been carefully evaluated based on the following criteria:

- Options & Associated Risk Staff assess various options for the proposed levels of service and analyze the risks associated with each option to the long-term sustainability of the Town. This assessment considers factors such as service quality, operational efficiency and financial sustainability.
- Differences from Current Levels of Service The analysis looks at a comparison of the proposed levels of service with the current levels to identify areas where adjustments or enhancements are necessary. While some proposed levels of service may mirror the current levels outlined in this AMP, adjustments or enhancements to the current procedures may still be necessary to ensure alignment with longer-term goals.
- Achievability The feasibility of achieving the proposed levels of service considering factors such as available resources, technological capabilities and operational constraints have been evaluated. Efforts have been made to ensure that the proposed targets are realistic and attainable within the Town's operational capacity. Notwithstanding the Town's intended ability to achieve the targets, it is expected that the proposed levels of service will continue to be reviewed and monitored further adjustments may be warranted moving forward.
- Affordability The affordability of the proposed levels of service is conducted in conjunction with the budget process, ensuring alignment with the financial resources and fiscal capacity available.
 This process inherently involves approval by Council with affordability considerations integrated into budgetary decisions.

3.4.3 - Summary of the Level of Service

The tables on the following pages outline the Customer, Community, and Technical (current and proposed) Levels of Service, grouped by major Core and Non-Core asset categories. In summary, these tables show that:

- Based on the Town's 2024 AMP, paved roads are on average in Good condition, with an average PCI of 81 as of 2022, projected to be closer to 75 by 2024. The proposed level of service is set to maintain an overall average PCI of 80, while prioritizing the lowest-rated individual road segments.
- Unpaved roads are on average in Fair condition. This average is expected to fluctuate year to year, largely due to weather conditions. However, the Town's gravel roads program targets



segments in Poor or Very Poor condition, helping to manage these fluctuations effectively.

- Town road bridges have an average PCI of approximately 80, while pedestrian bridges are lower, at around 67 BCI. The Town aims to ensure all bridges remain at Fair or above (PCI: 60+) over the next several years. One pedestrian bridge has been closed and is scheduled for removal this year.
- The percentage of properties connected to water services and those with fire flow coverage is expected to be maintained, although there are a few areas of concern. The Town has not experienced any boil water advisories but experiences several water main breaks a year and continues to work toward preventing such events where possible.
- The percentage of properties connected to water and wastewater services is expected to remain consistent, alongside some anticipated growth. The Town does not have any combined sewer systems. Ongoing GIS reviews and updates of these networks will further improve data quality.
- Approximately 99% of properties in the municipality are resilient to a 100-year storm as per CRCA (Cataraqui Region Conservation Authority) data. Additional information regarding the resiliency of our Stormwater Network will become available following the release of the Stormwater Master Plan Study currently underway.
- Levels of service across many asset categories will be further enhanced in future through updates to condition data, and by beginning to digitally track service request response times and the frequency of maintenance schedules tied to the asset inventory.
- The Town generally expects to maintain these levels of service going forward. However, it is recognized that budgetary constraints will make this increasingly challenging over time.



3.5 – Town Level of Service Tables

3.5.1 – LOS Table: Road Network

GANANOQUE ROAD NETWORK - Level of Service Metrics

	Customer / Community Levels of Service			Technical Levels of Service			
Customer LOS	Customer Level of	Community Level of Service	Technical LOS	Technical Level of Service		Performance	
Category	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS	
				Number of lane-km of Arterial roads [13.018km] as a proportion of town land area in square kilometers [7.01 km²] (O.Reg. 588/17).	1.857	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.	
		Description, which may include maps, of the road network in the municipality and its level of connectivity.		Number of lane-km of Collector roads [38.646km] as a proportion town land area in square kilometers $[7.01\text{km}^2](\text{O.Reg.}588/17).$	5.513	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.	
		<u>Description</u> : The goal of the Town is to provide a transportation network that is not only safe to use by both residents and transient users, but also one that is		Number of lane-km of Local roads [25.935km] as a proportion of town land area in square kilometers $[7.01\text{km}^2](\text{O.Reg.}588/17).$	3.700	Not Applicable – this is an O.Reg 588/17 required measure. As development continues this ratio will increase.	
		efficient. The transportation network is made up of roads, sidewalks and bridges among other related assets and the level of service aligns with the Town's Official Plan as well as the Transportation Master Plan.		Number of lane-km of \underline{ALL} town-maintained roads [77.599km] as a proportion of town land area in square kilometers [7.01 km²].	11.070	As development continues this ratio will increase.	
Capacity & Use		Man : SEE APPENDIX 1A: Roads Overview	Growth	Number of lane-km of ALL paved roads [68.644km] as a proportion of town land area in square kilometers [7.01 km²].	9.792	As development continues and gravel roads are upgraded to asphalt surface as deemed necessary, this ratio will increase.	
				Number of lane-km of ALL gravel roads [8.955km] as a proportion of town land area in square kilometers $[7.01\text{km}^2].$	1.277	As development continues and gravel roads are upgraded to asphalt surface as deemed necessary, this ratio may change.	
	To provide safe and convenient access to properties while providing road services in an efficient manner and meet reporting requirements of O.Reg 588/17.	Description, which may include maps, of the Town's traffic volumes and signalized intersection locations. <u>Map: SEE APPENDIX 1B: AADT & Signalized Intersection Locations</u>		Number of signalized intersections [7] as a proportion of the town population [5383* ¹] (signalized intersections per 1k residents).	1.300	As development continues and the population increases, this ratio may change.	
		Description, which may include maps, of town sidewalks and paved walkways in the municipality and its level of		Number of km of sidewalks [~36.5km] and paved walkways [~1.8km-total: ~38.3km] as a proportion of town land area in square kilometres [7.01 km²].	5.464	As development continues and the population increases, this ratio may change.	
		connectivity. Map: SEE APPENDIX 1C: Sidewalk Coverage Overview Map	-	Percentage of roads by total road length [41.015km] with sidewalks on at least one side [24.444km].	59.60%	As development continues and the	
Function				Percentage of roads by total road length [41.015km] with sidewalks on both sides [12.096km].	29.43%	population increases, this ratio may change.	
		Description, which may include maps, of town roads with street lighting coverage. <u>Map</u> : SEE APPENDIX 1D: Street Lighting Coverage		Percentage of roads by total road length [41.105km] with street lighting coverage [33.926km].	82.53%	As development continues and the population increases, this ratio may change.	
		Description, which may include maps, that illustrate the different levels of road class pavement condition. Description: The town's paved and unpaved roads are		The average surface condition (PCI) of town paved roads (O. Reg. 588/17).	75* ²	~80	
Quality		maintained in accordance with the minimum maintance standards (MMS) set by the Province. Map: SEE APPENDIX 1E: Pavement Condition Index	Renewal/O&M	The average surface condition (rating description) of town gravel roads (O. Reg. 588/17).	Fair	Fair	
		Description, which may include maps, that illustrate the different levels of sidewalk condition.		The average surface conditon of town sidewalks and paved walkways.	FUTURE	FUTURE	
		<u>Map</u> : FUTURE					
Affordability	To provide transportation infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and	Description of whether or not upcoming capital needs for transportation assets (excluding bridges) are currently funded.	Financial Sustainability	Percentage of identified 10-year capital needs for road network assets currently funded (2024 Budget).	in progress	FUTURE	
	upgrades as needed.	<u>Description</u> : FUTURE					

The Corporation of the Town of Gananoque



3.5.2 – LOS Table: Bridges

GANANOQUE BRIDGES - Level of Service Metrics

Customer / Community Levels of Service			Technical Levels of Service Measure			
CLOS Category	Customer Level of	Community Level of Service	Technical LOS Technical Level of Service			Performance
OLOS Gategory	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS
Function while	To meet customer needs while limiting safety and operational impacts and meet reporting requirements of O.Reg 588/17.	Description of the traffic supported by town road bridges. King Street Bridge - Vehicles: no restrictions, Pedestrians: sidewalks on both sides Water Street Swing Bridge - Vehicles: loading restrictions [24-32-ton limit], Pedestrians: sidewalk on south side Hudson Bridge - Vehicles: dimensional restrictions [no trucks], Pedestrians: sidewalk on south side Description, which may include maps, of all OSIM-	Upgrade	Percentage of road bridges [3] in the town with loading or dimensional restrictions [2] (O.Reg. 588/17).	67%	67%
		applicable bridges and culverts in the municipality and its level of connectivity. <u>Map</u> : SEE APPENDIX 2A: Road & Pedestrian Bridge Locations		Percentage of OSIM-inspected pedestrian bridges in the town [6] that are open and safe for use [5]*1.2.	83%	100%*3
Quality	To keep bridge assets in a good state of repair and	Description or images of the condition of bridges and how this would affect the use of the bridges. Description: The town has 9 bridges, of which 3 are road bridges. The town completes OSIM reports every 2 years to determine the condition of structures (BCI) in accordance with Provincial regulations.	Day work (OM)	For road bridges [3] in town, the average Bridge Condition Index (BCI) value (O.Reg. 588/17).	80.82	~80
Quality	meet reporting requirements of O.Reg 588/17.	Chart: FUTURE for a chart that goes over the town's bridges and their respective condition ratings. Report: SEE 2022 OSIM REPORT* Which contains detailed information, including images of various aspects of the condition of each bridge.	Renewal/O&M	For pedestrian bridges [6] in town, the average Bridge Condition Index (BCI) value *2,3 (O.Reg. 588/17).	66.62	~70
Affordability	To provide transportation infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for bridge transportation assets are currently funded. **Description: FUTURE**	Financial Sustainability	Percentage of identified 10-year capital needs for bridge assets currently funded (2024 Budget).	in progress	FUTURE

2 - Figures do not include recently identified bridges for 2024 OSIM inspections that should have been included in prior assessments. Numbers are subject to change once 2024 final report is available. Non-OSIM applicable pedestrian bridges are excluded from these figures





3.5.3 – LOS Table: Stormwater Network

GANANOQUE STORMWATER NETWORK - Level of Service Metrics

Customer / Community Levels of Service		Technical Levels of Service Measure					
CLOS Category	Customer Level of	Community Level of Service	Technical LOS	Technical Level of Service		Performance	
OLOG Category	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS	
Capacity & Use	network in the mu	Aster Plan expected to be released within the next year. This study will help address existing shortcomings in eather events and data and mapping regarding the network, allowing for better decision making going forward and ensuring it can fulfil the town's needs effectively. This new data will be used to prioritize replacements in coordination with	Growth -	Percentage of properties in municipality resilient to a 100-year storm (O.Reg. 588/17).	>99% (CRCA data)	Not Applicable – this is an O.Reg 588/17 required measure.	
Capacity & Use	To provide reliable stormwater management services, control flooding in			Percentage of properties in municipality resilient to a 5-year storm (O.Reg. 588/17).	? (not available from CRCA)	Not Applicable – this is an O.Reg 588/17 required measure.	
seve	meet reporting requirements of O.Reg 588/17.			For storm sewer infrastructure in town, the average condition value.	27%	Future - ongoing Stormwater Master Plan Study will dictate decisions regarding proposed LOS once available for review	
				Percentage of stormwater assets with a very high risk exposure rating.	FUTURE	FUTURE	
Affordability	To provide stormwater infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for stormwater network assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for stormwater assets currently funded (2024 Budget).	in progress	FUTURE	





3.5.4 – LOS Table: Water Network

GANANOQUE WATER NETWORK - Level of Service Metrics

Customer / Community Levels of Service			Technical Levels of Service Measure				
OLOS Ostavani	Customer Level of	Community Level of Service	Technical LOS	Technical Level of Service		Performance	
CLOS Category	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS	
	To ensure the water	Description, which may include maps, of the areas of the town that have fire flow. Map: See APPENDIX 4A: Fire Flow		Percentage of properties where fire flow is available (O.Reg. 588/17).	~98% (within 90m of hydrant)	Not Applicable – this is an O.Reg 588/17 required measure.	
	distribution system has the capacity to provide current and future serviced customers with uninterrupted access to treated water at an adequate pressure and	Description, which may include maps, of water linear assets and related facilities in the municipality and its level of connectivity. Description: Gananoque's water network is composed of one water treatment facility (James W. King Water Treatment Plant), one elevated tank (water tower), more	Growth	Percentage of total properties [2384] connected to the municipal water system [2345 customers] (O.Reg. 588/17).	98.4%	Not Applicable – this is an O.Reg 588/17 required measure.	
	meet reporting requirements of O.Reg 588/17.	than 35km of Water Mains and Hydrant Leads, as well as service connections to more than 2300 water customers within the town and select connected external customers in TLTI. Map: SEE APPENDIX 4B: Water Network Overview		Percentage of average day demand [raw inflow - 1846m³/day] to water license capacity / plant capacity [10220m³/day].	18.06%	Maintain, increase utilization over time through increased development.	
	To ensure water treated and transported throughout the system meets or exceeds all	_		Number of Adverse Water Quality Incidents (AWQIs) in the past year [0, last occurred in 2021].	0	Target of 0	
	regulatory requirements for quality and meet reporting requirements of O.Reg 588/17.	ting	Upgrade	Number of boil water advisories declared in the past year [0, last occurred in 2016] (O.Reg. 588/17).	0	Target of 0	
	To provide water services that prioritize safety and reliability and meet reporting requirements of	Description of boil water advisories and service interruptions. Description: The town has not had a boil water advisory since 2016. The town has not had an adverse water quality incident (AWQI) since 2021. The town has experienced approximately 3 water main breaks per year over the last 3 years.		Number of water main breaks per year.	2.67 (3-yr average) - 3 last year (2024)	~3	
Function				Number of connection-days per year due to water main breaks [3 breaks affecting XX total customers] compared to the total number of properties connected to the municipal water system [2345] (O.Reg. 588/17).	FUTURE	Not Applicable – this is an O.Reg 588/17 required measure.	
	O.Reg 588/17.			Number of connection-days per year where a boil water advisory notice is in place [0 in 2024, last occurred in 2016] compared to the total number of properties connected to the municipal water system [2345] (O.Reg. 588/17).	0%	Not Applicable – this is an O.Reg 588/17 required measure.	
		Description of policies to prioritize renewal of assets at or beyond their expected lifespans.		Percentage of water assets with a very-high risk exposure rating	FUTURE	FUTURE	
Quality	To ensure water network assets are kept in a good state of repair.	<u>Description</u> : As part of the Asset Management Plan, town staff are using all available records and institutional knowledge to update GIS mapping, gaining a clearer understanding of our assets and better prioritizing replacements in coordination with road, stormwater,	Renewal / O&M	Average age of water linear assets	41 years	Maintain, improve over time.	
		and wastewater infrastructure reconstructions. Map: SEE APPENDIX 4C: Water Pipe Age		Average age of water facility assets	24 years	Maintain, improve over time.	
Affordability	To provide water infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for water network assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for water assets currently funded (2024 Budget).	in progress	FUTURE	

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3.5.5 – LOS Table: Wastewater Network

\\		WORK - Level of Service Metric		To also itself and the	nuico Macana	
		munity Levels of Service		Technical Levels of Se	ervice Measure	Dardamana
LOS Category	Customer Level of Service Statement	Community Level of Service (qualitative description)	Technical LOS Category	Technical Level of Service (metrics)	Current LOS	Performance Proposed LOS
		Description, which may include maps, of the wastewater linear assets and related facilities in the municipality and its level of connectivity.		Percentage of total properties [2384] connected to	Cunsus 200	Not Applicable – this is an O.Reg 588/:
Capacity & Use	To ensure the wastewater system has the capacity to provide uninterrupted wastewater collection, conveyance and treatment from current and future	Gananoque's wastewater network is composed of one wastewater treatment facility (lagoon), four pumping stations (East End Pumping Stn, Water Street PumpingStn, Main Street Pumping Stn & Stone Street Oumping Stn), more than 38km of mains, broremains and outfalls including 29,92km of collection mains,	Growth	the municipal wastewater system [2347 customers] (O.Reg. 588/17).	98.4%	required measure.
	serviced customers and meet reporting requirements of O.Reg 588/17.	1.60km of mains within the lagoon facility, 3.92km of forcemains (2.40km from pumping stations & 1.52km from TLT lubsinesses), 2.68km of outfall mains, as well as service connections from more than 2300 wastewater customers within the town and select connected external customers in TLTI.		Percentage of average day effluent treated [3498m ³ /day] to lagoon capacity rating [5300m ³ /day].	66.00%	Maintain, increase utilization over tim through increased development.
		Maps: SEE APPENDIX 5: Wastewater Network Overview				
		Description of how combined sewers in the town wastewater system are designed with overflow structures in place which aslow overflow during storm events to prevent backups into homes. <u>Description</u> : The Town of Gananoque sewage collection system contains no combined sewage infrastructure. All sewage and stormwater infrastructure is designed and constructed to keep flows separatated.		The number of events per year where combined sewer flow in the town wastewater system exceeds system capacity [0] compared to the total number of properties in the wastewater system [2347].	n/a-no combined sewers	Not Applicable – this is an O.Reg 588/ required measure.
	To provide wastewater services that prioritize system reliability, environmental safety, and compliance with regulatory standards, ensuring the efficient management and maintenance of the wastewater network to support the health and sustainability of the community and meet reporting requirements of O.Reg 588/17.	Description of the frequency and volume of overflows in combined sewers in the town wastewater system that occur in habitable areas or beaches. Description: The Town has no combined sewers as mentioned above.	Upgrade	The number of connection-days per year due to wastewater backups [10 backups affecting XX total customers] compared to the total number of properties in the wastewater system [2347].	FUTURE	Not Applicable – this is an O.Reg 588/ required measure.
Function		Description of how stormwater can get into sanitary sewers in the town water wastewater system, causing sewage to overflow into streets or backup into homes. **Description**: The town owns and maintains separate stormwater and sanitary sewer systems. The stormwater system ensures that stormwater flows remain separate from sewer flows.		The number of sewer backup events.	7.67 (3-yr average) - 10 last year (2024)	Maintain (~8) - Work to reduce over tit through continued reinvestment in it sewer collection linear infrastructure way of replacements during planner reconstruction projects.
		Description of how sanitary sewers in the town water wastewater system are designed to be resilient to avoid events described in above. Description: The sewage pump stations are equipped with alarm monitoring for high flow events. Preventative maintenance procedures are in place to ensure the sewage pum stations are operating as designed and include: wet well cleanouts, daily inspections of pump stations, annual cleanouts, pump inspections, alarm testing and generator inspection and maintenance.		The number and volume of total untreated wastewater bypass events.	2.33 events & 2686m³ (3-yr average) - 3 events and 144m³ last year (2024)	Maintain (~2) - Work to reduce over ti through continued reinvestment in it sewer collection linear infrastructure a sewage pumping stations.
		Description of the effluent that is discharged from the sewage treatment plants in the town wastewater system. <u>Description</u> : Annual performance reports of the town sewage treatment system include reporting on the types of effluent (and monitored levels) and are completed by our dedicated Utilities Compliance staff.		The number of effluent violations per year due to wastewater discharge [2] compared to the total number of properties in the wastewater system [2347].	1.33 violations (3- yr average) - 2 violations last year (2024)	Not Applicable – this is an O.Reg 588/ required measure.
		Description of policies to prioritize renewal of assets at or beyond their expected lifespans.		Percentage of wastewater assets with a very-high risk exposure rating.	FUTURE	FUTURE
Quality	To ensure wastewater network assets are kept in a good state of repair.	<u>Description</u> : As part of the Asset Management Plan, town staff are using all available records and institutional knowledgto update GIS mapping, gaining a clearer understanding of our assets and better prioritizing	Renewal/O&M	Average age of wastewater linear assets.	47 years	Maintain, improve over time.
		replacements in coordination with road, stormwater, and water infrastructure reconstructions.		Average age of wastewater facility assets.	14 years	Maintain, improve over time.
Affordability	To provide wastewater infrastructure in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for wastewater assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for wastewater assets currently funded (2024 Budget).	in progress	FUTURE



3.5.6 – LOS Table: Buildings (Facilities – excluding Water / Wastewater)

BU		LITIES) - Level of Service Metric	Technical Levels of Service Measure					
					Performance			
CLOS Category	Customer Level of Service Statement	Community Level of Service (qualitative description)	Technical LOS Category	Technical Level of Service (metrics)	Current LOS	Proposed LOS		
		Description, which may include maps, of facility locations and their primary use(s). <u>Description</u> : The Town of Gananoque owns and maintains a total of 45 buildings / structures (39 when factoring outwater / wastewater facilities). Below is a breakdown by primary use: <u>Administrative (1)</u> : Town Hall <u>Emergency Services (Fire & Police) (2)</u> : Emergency Services <u>Building, Fire Training Facility</u>		Gross total building area (enclosed & climate-controlled, public & non-public access) [?????m²] per capita [5383*¹].	FUTURE	FUTURE		
Capacity & Use	To provide sufficient operational facilities to	Public Works—Roads (5): Public Works Garage, Public Works Office, Old Salt Shed, New Salt Shed & Storage Shed Parks & Recreation (12): Arena, Marina (Main & Satellite Bidgs, I, Rotary Beach Park Shelter, Bandshell, Umbrella Shelter, Town Ballpark Washrooms, Scorers Building, Lions' Centennial Park Shelter, Announcer's Booth, Arena Outdoor Washrooms, Picnic Pavilion, Kinsmen Park Gazebo, Joel Stone Park Amphitheatre, Joel Stone Hertiage Park Washrooms & Splashpad, Joel Stone Lions' Club Bandshell, Lighthouse Miscellaneous - Historical (4): Clock Tower, Town Gates [3- North, East & West]	Growth	Percentage of buildings operating at or over their designed occupancy / use capacity.	FUTURE	FUTURE		
	operational facilities to support the town's day-to-day functions and responsibilities, as well as provide adequate recreational amenities for residents and visitors. Map: See APPENDIX 6: Town Buildings, Roofed Structures & Town Gates Overview Map		Facility usage growth rate [?%] versus population growth rate [?%].	FUTURE	FUTURE			
Function	functionalit <u>Description</u> : The Town of G that municipally owned b accessible for all residen	that municipally owned buildings are highly functional and accessible for all residents. Our goal is to provide facilities that support a wide range of community activities and	functionality to town residents. <u>Description</u> : The Town of Gananoque is dedicated to ensuring that municipally owned buildings are highly functional and accessible for all residents. Our goal is to provide facilities that support a wide range of community activities and	functionality to town residents. Description: The Town of Gananoque is dedicated to ensuring that municipally owned buildings are highly functional and accessible for all residents. Our goal is to provide facilities	Uncondo	Percentage of public-facing buildings meeting current building code (OBC) and Accessibility Standards (AODA).	FUTURE	FUTURE
Function		services. Institutes infinitaling spaces that are fire andly, energy efficient, equipped with modern amenities and easily navigable for individuals with varying needs. We aim to achieve this through timely maintenance, regular inspections and proactive repairs. By being responsive to community feedback, we ensure our facilities continue to meet the evolving requirements of our residents, creating environments that effectively serve their intended purposes.	Upgrade	Change in average energy use intensity (EUI) for municipal buildings over time (e.g., kWh/m²/year)	FUTURE	FUTURE		
		Description of the role of the town's facilities and the quality they provide to town residents.		Percentage of assessed facility assets [1542] at or "Fair" or better condition (assessed).	72.00%	Maintain, improve over time.		
	To provide facilities that are			Percentage of assessed facility assets [1542] at or "Poor" or worse condition (assessed).	28.00%	Maintain, improve over time.		
Quality	kept in a good state of repair.		Renewal/O&M	Percentage of assessed facility assets [1542] beyond their useful life (by assessed condition- assessed) [58].	3.24%	Maintain, strive to minimize however possible within budget constraints.		
	community feedback, we ensure our buildings not only meet current standards but also stand the test of time, reflecting our dedication to quality and the well-being of our community.		Number of Town-Owned Buildings that have Asset Retirement Obligations and their value (2024 dollars).	20 Buildings - \$864,300	Reduce over time, eliminating hazards when sensible and to integrate AROs into planning facility renewal activities.			
Affordability	To provide facilities in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for facility assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for building assets currently funded (2024 Budget).	in progress	FUTURE		

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3.5.7 – LOS Table: Docks

GANANOQUE DOCKS - Level of Service Metrics

Customer / Community Levels of Service			Technical Levels of Service				
CLOS Category	Customer Level of	Community Level of Service	Technical LOS	Technical Level of Service		Performance	
CLOS Gategory	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS	
	The Marina and Waterfront	Description of traffic that is supported by municipally owned docks (e.g. boaters, leasholders, launching boats, recreational use).		Number of boat slips available for regular use at the Marina.	385 slips, 16 ramps	Maintain	
Capacity & Use	docks operate effeciently and provides adequate services to respective patrons and commercial	<u>Description</u> : Marina - Seasonal and transient boaters, launching boats (North Launch); Waterfront (Customs)— Leaseholder vessels; P.U.C. Dock – Transient boaters,	Growth	Number of electrical serviced boat slips / ramps at the Marina.	274 + 2 shared	Maintain	
	leaseholders.	Fire Department; launching boats (Lion's Launch) Joel Stone Park Docks – recreation; Steel Worker's Park Dock – recreation.		Number of water serviced boat slips / ramps at the Marina.	274 + 4 shared	Maintain	
Quality	To provide docks that are	Description of the condition and quality of the Town's docks. Description: Docks are safe, clean, and comfortable to	Renewal/O&M	Average age of Marina docks (total deck surface area by year of construction of each portion).	FUTURE	FUTURE	
Function	kept in a good state of repair.	<u>Description</u> . Docks are saie, trean, and coninctable to use for recreational and boating activities. Leased dock space is reliable, accessible and meets the operational needs of leaseholder(s).	Upgrade	Percentage of Marina docks built / replaced within the last 15 years (by deck surface area).	FUTURE	FUTURE	
Affordability	To provide docking facilities in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for dock assets at the Marina and elsewhere on the Waterfront are currently funded. **Description: FUTURE**	Financial Sustainability	Percentage of identified 10-year capital needs for dock assets currently funded (2024 Budget).	in progress	FUTURE	





3.5.8 – LOS Table: Fleet



	Customer / Com	munity Levels of Service	Technical Levels of Service			
CLOS Category	Customer Level of Service Statement	Community Level of Service (qualitative description)	Technical LOS Category	Technical Level of Service (metrics)	Current LOS	Performance Proposed LOS
Capacity & Use	To ensure the town's vehicle and equipment fleet is fully operational, efficiently maintained, and capable of supporting the operational and maintenance needs of each respective department, while minimizing downtime and maximizing safety and performance.	Description of the Town's fleet in operation and the services provided. Description: The Towns's fleet asset class comprises various vehicles and equipment used across different departments, including Police, Fire, Parks & Recreation, Public Works - Roads and Public Works - Utilities. The assets include pickup trucks, trailers, loaders, SUVs, Mowers, Snowblowers etc. These vehicles are essential for day-to-day operations such as maintenance, transportation, and specialized tasks. Description of capacity and how the fleet is meeting the needs of user groups. Description: The capacity of the fleet is designed to meet the operational needs of various departments within the Town. The fleet includes vehicles of different sizes and capabilities to ensure that all tasks, from routine maintenance to heavy-duty operations, can be performed efficiently. The diverse range of vehicles allows the Town to allocate resources effectively and ensure that all user groups have access to the necessary equipment.	Growth	Number of fleet assets (including vehicles, heavy equipment, mowers, trailers, etc excluding Attachments) in Town Fleet, by department (& percentage of total fleet).	TOTAL:63 Fire: 9 (14.3%) Police: 8 (12.7%) Parks & Rec: 13 (20.6%) PW Roads: 24 (38.1%) PW Utilities: 9 (14.3%)	Maintain. Total will adjust with needs and whether there is available funding to acquire replacements for vehicles at / beyond their useful lives.
Function		Description of service reliability. <u>Description</u> : The fleet's reliability is maintained through inspection and maintenance programs run by each respective department based on the unique needs of their vehicles / heavy equipment. Each vehicle undergoes regular inspections based on its usage. Daily inspections are conducted for frequently used vehicles like pick-up trucks, while other equipment is inspected monthly or as needed. This systematic approach ensures that potential issues are identified and addressed promptly,	Upgrade	Percentage of current (2025) light vehicle fleet [24] with hybrid / EV powertrains [1].	4.17%	Maintain / Increase. Percentage will increase over time as technology improves and corporate priorities align more towards energy efficiency and environmental sustainability measures.
			278-22	Percentage of recent (2025) fleet renewals occuring that are replacing assets already beyond their estimated useful lives.	83.33% (5 of 6)	Maintain / Decrease. Percentage should decrease over time if renewals are occuring on a more clearly defined / followed schedule.
Quality			Renewal/O&M	Average age of fleet assets.	8 years, 10 months	Reduce over time to increase reliability.
Affordability	To provide vehicles and other fleet equipment in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for wastewater assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for fleet assets currently funded (2024 Budget).	in progress	FUTURE

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3.5.9 – LOS Table: Equipment

GANANOQUE EQUIPMENT (including Land Improvements) - Level of Service Metrics

EQUIPMENT (including Land Improvements) - Lev Customer / Community Levels of Service		Technical Levels of Service				
	Customer Level of	Community Level of Service	Technical LOS	Technical Level of Service		Performance
CLOS Category	Service Statement	(qualitative description)	Category	(metrics)	Current LOS	Proposed LOS
		Description, which may include maps, of the Town's parklands and outdoor sporting facilities and how they serve the community.		Number of hectares of developed (actively maintained) Parkland [TBD] per 1,000 residents [5383*1].	FUTURE	FUTURE
	To provide access parklands for the whole	<u>Description</u> : The Town has an extensive network of trails		Number of town-owned ball diamonds [2] per 1,000 residents [5383 $^{\star 1}$].	0.37	Maintain.
	community.	and pathways joining many parks with a diverse variety of outdoor facilities for all residents and visitors to enjoy.		Number of town-owned soccer fields [1] per 1,000 residents [5383*1].	0.19	Maintain.
		There are almost 9km of multi-use gravel and dirt hiking trails creating a large loop with several others branching off around town running through forests and alongside		Number of town-owned tennis / ball (any) courts [5] per 1,000 residents [5383*1].	0.93	Maintain.
Capacity & Use		the Gananoque River and St. Lawrence waterfront. Several parks—such as Town Park, Confederation Park,	Growth	Number of town-owned off-leash dog parks [1] per $1,000$ residents $[5383^{*1}]$.	0.19	Maintain.
		Steel Workers Park, Oak Street Park, and the parklands surrounding the Arena—serve as vibrant recreational		Number of town-owned playgrounds [4] per 1,000 residents [5383* ¹].	0.74	Maintain.
	To provide park amenities and programs for the whole community.	hubs. These green spaces are home to a wide array of outdoor amenities, including ball diamonds, soccer fields, playgrounds, basketball courts, a skatepark, a		Number of town-owned skate parks [1] per 1,000 residents [5383*1].	0.19	Maintain.
	,	beach, an off-leash dog park, picnic shelters, and an outdoor ice pad, canoe / kayak launch points and more, supporting active lifestyles. Map: FUTURE		Number of town-owned ice pads (indoor and outdoor) [2] per 1,000 residents [5383*1].	0.37	Maintain.
				Number of kilometres of Recreational trails (all gravel / dirt trails).	8.87km	Maintain.
Function	To provide reliable and secure IT infrastructure that supports staff in performing their work efficiently while safeguarding sensitive information.	Description of the Town's IT infrastructure and how it serves the community. Description: The Town's IT infrastructure is up-to-date and capable of ensuring all town business is conducted securely and efficiently. Regular investments are made to servers, systems and other related equipment to ensure maximum security and performance. These updates include the latest security patches, software upgrades, and hardware maintenance. Backup procedures are implemented rigorously to protect data integrity, and disaster recovery plans are in place to maintain business continuity. Additionally, periodic audits and system performance reviews are conducted to identify and address any potential issues promptly.	Upgrade	FUTURE	FUTURE	FUTURE
Quality	To provide equipment that is kept in a good state of repair.	Description of Town equipment and the measure made to ensure it reliably serves its purpose for Town Staff and residents. Description: Residents and staff can rely on municipal equipment to function safely and as intended, without excessive breakdowns, visible damage, or performance issues. Equipment is consistently maintained to a standard that reflects responsible stewardship and ensures dependable service delivery.	Renewal/O&M	Percentage of total equipment assets [126] with estimated useful life remaining [46].	36.05%	Improve over time.
Affordability Notes	To provide equipment in a manner that is fiscally sustainable for the Town while funding necessary renewals and upgrades as needed.	Description of whether or not upcoming capital needs for equipment assets are currently funded. <u>Description</u> : FUTURE	Financial Sustainability	Percentage of identified 10-year capital needs for equipment assets currently funded (2024 Budget).	in progress	FUTURE

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Chapter 4: Financing Strategy

The Town has consistently undertaken both operating and capital investments necessary to sustain existing levels of service. However, there remains a risk that current and planned investments may not fully align with the financial requirements needed to achieve the proposed levels of service. To mitigate this risk, it will be essential for the Town to closely monitor funding levels over the coming years, ensuring they remain responsive to both service delivery expectations and asset performance.

This section of the 2025 PLOS update aims to support the Town in strengthening its existing asset management framework by identifying practical and sustainable strategies to enhance capital funding. These strategies are intended to bridge any gaps between current funding levels and the investment needed to reliably meet the proposed levels of service.

4.1 – The Town's Financing Strategy Overview

The financing strategy outlines the key funding sources and methodologies used to support the costs associated with asset management. The primary objective is to ensure that the recommended asset management strategies identified in **Chapter 3** are adequately funded, while continuing to provide services at the appropriate levels. However, it is important to acknowledge that the availability of funding is a legitimate constraint in achieving all service level expectations.

To address this challenge, a comprehensive financing strategy has been developed for the Town's major funding categories: **Tax Supported** and **Water / Wastewater (Rate) Supported** assets. These categories represent the most significant funding streams for the municipality's asset-related expenditures.

Accordingly, this chapter is structured as follows:

1. Tax Supported Financing Strategy

- Own Source Funding
 - Includes revenues generated internally such as property taxes, user fees and reserve funds.
- External Funding
 - Involves grants, subsidies and contributions from other levels of government or private partners.
- Impact on Taxation
 - Evaluates the effect of financing strategies on current and future tax rates and the municipality's overall fiscal sustainability.

2. Water / Wastewater (Rate) Supported Financing Strategy

- Own Sources of Funding
 - Primarily includes water and wastewater user fees, reserves and system charges.
- External Funding
 - Includes government grants and low-interest loans.
- Impact on Rates
 - Assesses how the financing plan influences current and projected water and wastewater rates, ensuring affordability and service continuity.



4.2 – Tax Supported Financing Strategy

To fund the tax supported needs identified through the asset management planning process, the Town has several funding sources, representing both internal and external:

Table 4-1: Sources of Funding – Tax Supported

•	<i>5</i> ,,
Internal Resources	External Sources
Operating Budgets (operating and maintenance)	Canada Community Building Fund
Contributions to Capital	Ontario Community Infrastructure Fund
Vehicle Replacement	OLG Funding
Equipment Replacement	One-time Capital Grants
Facility Replacement	Development Charges (growth)
	Developer Contributions
	Debt

There is a level of risk associated with relying on external sources of funding over a long-term forecast. While internal sources are more controllable, external sources are uncontrollable and subject to change. This makes long-term planning more difficult.

Table 4-2: Known Risks Associated with External Funding Sources

External Funding Source	Risk
OLG Funding	Potential reduction due to iGaming
Canada Community-Building Fund	Reduction due to transition to reduce CO2 emissions.
Ontario Community Infrastructure Fund	Funding formula subject to change
One-time Capital Grants	Application based grants, not guaranteed
Development Charges	Restricted cash flow (capital precedes growth)

This financing strategy is intended to be a dynamic component of the Town's overall financial planning. Through the **annual budget process** and periodic **updates to the Asset Management Plan**, changes in available funding from all sources—both internal and external—can be incorporated. This approach ensures the financing strategy remains responsive to evolving fiscal conditions, funding opportunities and service level requirements.

4.2.1 – Own Source Funding

Our current planned budget, for the next 10 years, anticipates \$59,105,637 in capital expenditure. The taxpayer supported portion of this budget is about 53% or \$31,468,017. The funding breakout by revenue source for the capital program is as follows:

External Funding	\$16,667,652	53%
Taxpayer Funded	\$12,485,550	40%
User Fee Supported	\$ 2,314,815	7%
Total	\$31,468,017	100%

Own Source funding represents 40% of the financial resources allotted in the 10-year capital plan. The



User fee supported funding, accounting for 7% of the financial resources in this planned budget, supports the non-core assets of the Marina. The current capital reinvestment plan allocates 46% of its expenditure to core assets. Core assets being supported by the taxpayer represent the road network, bridges and culverts, sidewalks and the stormwater network. The remaining 56% of the planned capital expenditure is going to non-core assets. This raises potential financial, operational and long-term sustainability concerns.

Funding Through Replacement Strategies

Organizations can unlock significant financial flexibility by strategically replacing aging assets. In the past 5 years the proceeds from the sale of used equipment averaged \$32,500 per year. Below are targeted approaches for vehicles, equipment and facilities:

Vehicle Replacement

Lease-to-Own Programs

Reduce upfront capital requirements by engaging in lease-to-own arrangements, spreading costs over time and preserving immediate cash flow.

Sale of Retired Vehicles

Retire outdated vehicles through public auctions or scrap sales to generate immediate cash inflows.

Fuel and Maintenance Savings

Transitioning to newer vehicles typically improves fuel efficiency and lowers maintenance costs. These operational savings can be reallocated to support other funding priorities.

Grants and Subsidies

Explore available federal and provincial programs that provide financial support for transitioning to energy-efficient or low-emission vehicles.

Equipment Replacement

Trade-In and Resale

Unlock liquidity by trading in or reselling obsolete equipment. Proceeds can directly offset the cost of new purchases.

Incentive Programs

Leverage government incentives designed to support equipment modernization, reducing the net investment required.

Operational Efficiency Gains

Newer equipment often enhances productivity and reduces downtime, translating into lower operating costs that can be redirected toward strategic initiatives.

Assess: catalog condition, remaining useful life and replacement costs

Facility Replacement

Energy-Efficiency Improvements

Modern facilities typically reduce utility expenses through better insulation, lighting and HVAC systems, with cost savings reinvested elsewhere.

Space Optimization

Efficient facility design can reduce the need for leased space or increase the utility of existing real estate

Asset Liquidation: Selling or leasing portions of underutilized properties can provide capital
inflow.



4.2.2 – External Funding

External sources are critical but less certain. The Canada Community Building Fund (CCBF), formerly known as the Federal Gas Tax Funding, provides approximately 11% of the Town's annual funding requirements.

The Ontario Community Infrastructure Funding (OCIF) is subject to change due to municipal allocation formula tied to assess replacement values. OCIF funding provides approximately 19.5% of the Town's annual funding requirements

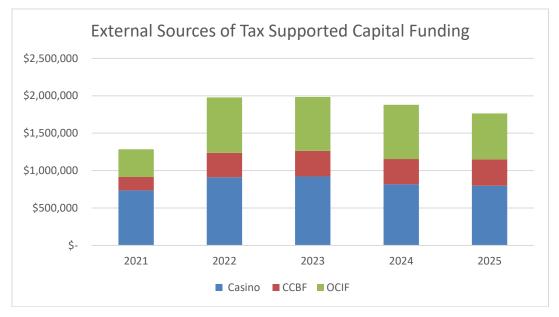


Chart 4-1: External Sources of Tax Supported Capital Funding

The future of Ontario Lottery and Gaming (OLG) is uncertain, given the changing economic climate and the potential impacts due to iGaming. The Town's current OLG allocation policy limits the amount of OLG funds that can be allocated to the Town's capital to 85% of OLG funds. It is recommended that this policy be reviewed annually to maximize funding availability for asset management purposes. OLG funding provides approximately 25% of the Town's annual funding requirements.

Development Charges (DCs) represent fees paid by builders and developers at the time of development to help fund infrastructure and service upgrades required because of growth. In many cases, growth-related infrastructures such as roads, sidewalks and stormwater systems—must be constructed in advance of development, creating a cash flow challenge for the municipality. To manage this, the Town can consider the following strategies:

- Issuing debt for growth-related projects, with principal and interest repaid from future DC revenues
- Entering into early payment agreements with developers, enabling access to DC funds before development occurs.
- Deferring capital investment in growth-related infrastructure until sufficient funding becomes available.



According to the 2020 Development Charges Background Study, projected DC revenues through 2030 are expected to total approximately \$1,181,000—covering only about 3.75% of the Town's Taxpayer supported capital funding needs over that period. This highlights the need to consider a broader range of funding tools and partnerships.

Developer and partner contributions can play a significant role in advancing the Town's Asset Management Plan (AMP), particularly in the context of limited tax supported capital and competing infrastructure priorities. Development Charges and direct financial contributions from developers help fund the growth-related portion of municipal assets, reducing the pressure on property taxes and minimizing the need for additional debt. In-kind contributions—such as the construction of roads, sidewalks, parks and stormwater facilities—allow the municipality to acquire new infrastructure without requiring significant upfront investment.

Public-private partnerships (P3s) and cost-sharing arrangements further enhance the Town's capacity to deliver infrastructure by leveraging external funding or shared resources for asset renewal, expansion, or joint-use facilities. These collaborations can also improve the Town's ability to secure provincial and federal grants, as many programs require matching funds or demonstrated partnerships.

Partner contributions typically apply to:

- Joint-use facilities (e.g., recreation centres, libraries)
- Town Infrastructure (e.g., wastewater treatment or major roads)
- Shared service delivery (e.g., transit, emergency services)
- Strategic land development (e.g., industrial parks or innovation hubs)

By incorporating developer and partner contributions into long-term capital planning, the Town can better align growth with infrastructure investment, reduce financial risk and ensure the long-term sustainability of its assets.

Debt funding is a tool that can be used to finance capital needs where other funding is not available. It also spreads out the impact of a project over a longer period, as debt payments are made.

The Province sets limits on the amount of debt a municipality can carry, known as the **debt capacity limit**. This limit is recalculated annually and is based on **25% of the municipality's own-source revenues**. As a result, the Towns's total annual debt payments—regardless of funding source—cannot exceed 25% of its annual revenue.

To ensure responsible fiscal management, the Town should review its existing debt policy and consider strategic priorities such as **reserving debt financing for growth-related projects**, **Lifecycle maintenance or new program/initiatives**. These priority areas would have the effect of developing a minimum level or a base lifecycle budget that allows the infrastructure to be maintained and replaced at the end of its useful life.

While the Town plans to maintain debt levels well below the provincial limit, it is recommended that internal debt limits also be established—for example, as a percentage of annual revenues—to preserve financial flexibility and ensure capacity remains available for unforeseen needs.



4.2.3 – Impact on Taxation

Asset management investment strategies require a long-term approach to reach optimal funding levels. Optimal investment supports the continued delivery of services at the desired level. By delaying investments, lifecycle costs typically increase as neglected assets deteriorate faster and require more expensive rehabilitation or replacement. Achieving optimal funding levels allows for better long-term financial planning and reduces fiscal shocks.

Closing the infrastructure deficit is important because the infrastructure deficit is the gap between current investment levels and the funding required to maintain assets in a state of good repair. Closing this gap ensures assets are renewed before they reach critical failure, extending their useful lives. Addressing the deficit now ensures future generations are not burdened with deteriorated assets and massive backlogs of deferred maintenance.

In short, reaching optimal annual investment levels and closing the infrastructure deficit is not just a technical target—it is essential to safeguarding public assets, ensuring fiscal responsibility, maintaining service levels and protecting the well-being of residents over the long term.

The current capital reinvestment plan that allocates 46% of its expenditure to core assets and 56% of its expenditure to non-core assets raises several concerns.

Asset Deterioration from Deferred Maintenance

- Core assets (e.g., roads, storm water systems) have finite service lives. Insufficient reinvestment leads to:
 - o Accelerated deterioration
 - o Higher repair costs in the future
 - o Potential asset failures or service disruptions

Infrastructure Deficit Growth

- The gap between actual condition and desired condition of core infrastructure will likely widen.
- Asset management plans often calculate "optimal reinvestment" to keep infrastructure in a state
 of good repair funding only 43% of that target means the backlog grows.

Financial Inefficiency

- Reactive maintenance and emergency repairs cost significantly more than planned, lifecycle-based reinvestment.
- Underinvestment today can lead to:
 - o Higher future tax or debt burdens
 - o Reduced fiscal flexibility
 - o Lower credit ratings (due to growing liabilities)

Risk to Service Levels and Public Safety

- Core assets are essential for public health, safety and daily living (e.g., clean water, emergency vehicle access).
- Underfunding increases:
 - o Risk of system failures (e.g., flooding, bridge collapses)
 - o Decreased service reliability
 - o Lower customer satisfaction



Misalignment with Strategic Priorities

- If 54% of capital funding is going to non-core assets (e.g., recreational, cultural, or administrative facilities), it suggests a potential misalignment of priorities.
 - o This may be due to poor capital planning processes.
 - Core assets typically support essential services and economic productivity deprioritizing them can have long-term consequences.

Non-Compliance with Asset Management Best Practices

- Many municipalities are required (by provincial/federal legislation or funding programs) to develop Asset Management Plans (AMPs) with sustainable funding strategies.
 - o Falling short of reinvestment targets may result in non-compliance or ineligibility for infrastructure grants.

Erosion of Public Trust

- As infrastructure quality declines, residents and businesses may:
 - o Lose confidence in the municipality's ability to manage funds wisely
 - o Demand explanations for deteriorating roads, unreliable water, or flooding
 - o Resist tax increases if existing funds appear misallocated

Table 4-3: Summary of Issues and Impacts

ruble 4-3. Summury of issues und impacts		
Issue	Impact	
Deferred Maintenance	Higher long-term costs, more failures and service disruptions	
Infrastructure Deficit Growth	Long-term financial burden, asset degradation	
Financial Inefficiency	Higher costs from emergency repairs, budget stress	
Risks to Service Delivery and Public Safety	Reduced reliability, increased safety hazards	
Misalignment With Strategic Priorities	Non-core spending outweighs core needs	
Non-Compliance with AM Best Practices	Risk of losing funding eligibility, audit findings	
Erosion of Public Trust	Additional resistance to tax increases, loss in public confidence	



Optimal Investment Strategy

Achieving optimal annual investment levels is key to maintaining consistent and reliable service delivery. It helps ensure financial sustainability by avoiding costly future repairs, improving budget predictability, and managing risk and liability. These investments also support community growth and economic development by expanding infrastructure capacity and attracting private investment.

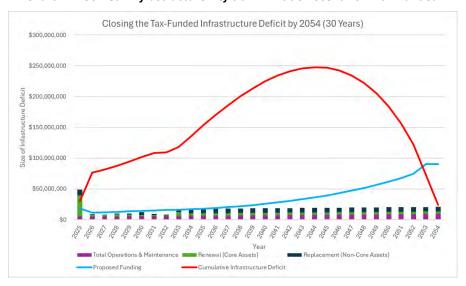
Table 4-4: Optimal vs Existing Average Annual Investments – Tax Supported

Tax Supported	Optimal Annual	Existing Annual	% of Optimal
	Investment	Investment Average	
Core Assets			
Bridges	\$ 198,817		
Road - Gravel	\$ 22,640		
Road Base - Paved	\$ 1,567,080		
Road Surface - Paved	\$ 374,211		
Sidewalks	\$ 438,071	\$ 1,434,464	43%
Signalized Intersections	\$ 23,559		
Street Lights	\$ 48,697		
Storm Water	\$ 628,906		
Subtotal	\$ 3,301,980	\$ 1,434,464	
Non-Core Assts			
Pedestrian Bridges	\$ 163,728		
Buildings & Facilities	\$ 1,234,864		
Vehicles	\$ 736,705	\$ 1,712,338	50%
Land Improvements	\$ 145,956		
Docks	\$ 412,677		
Equipment	\$ 760,199		
Subtotal	\$ 3,454,130	\$ 1,712,338	

The current 10-year plan spends only 43% of the optimal annual investments required for the core assets and 50% of the optimal annual investments required for the non-core assets

Closing the Infrastructure Deficit

Chart 4-2: 30-Year Infrastructure Deficit Elimination Scenario – Tax-Funded





To close the infrastructure deficit over 30 years would require an equivalent annual increase in taxation of 4% a year for the next 30 years.

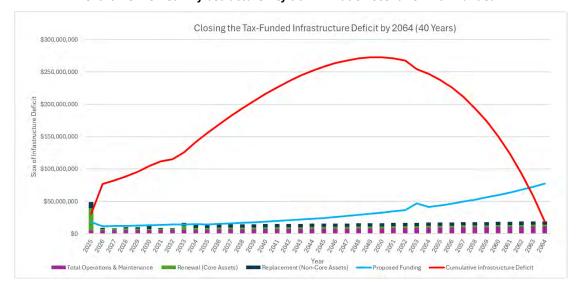


Chart 4-3: 40-Year Infrastructure Deficit Elimination Scenario – Tax-Funded

To close the infrastructure deficit over 40 years would require an equivalent annual increase in taxation of 2.7% a year for the next 40 years.

In either scenario, the financial impact will be significant if asset replacement strategies are not in place prior to their critical failure.

Recommendations

- Reassess capital planning to prioritize lifecycle reinvestment in core assets.
- Develop a phased strategy to close the reinvestment gap (e.g., increasing core investment from 46% to at least 60-70%).
- Strengthen asset management practices, including risk-based prioritization.
- Evaluate return on investment (ROI) of non-core projects to ensure alignment with long-term goals.









4.3 – Water and Wastewater Rate Supported Financing Strategy

Council has been very proactive in following the Water and Wastewater Rate Studies for many years. The result of this is evident by planned increases to capital contributions that have resulted in much needed annual capital investments that fund water and wastewater related asset management cost each year.

Table 4-5: Sources of Funding – Water and Wastewater Rate Supported

Internal Resources	External Sources
Operating Budgets (operating and maintenance)	One Time Capital Grants
Contributions to Capital	Development Charges (growth
Vehicle Replacement	Developer Contributions
Equipment Replacement	Debt
Facility Replacement	

There is a level of risk associated with relying on external sources of funding over a long-term forecast. While internal sources are more controllable, external sources are uncontrollable and subject to change. This makes long-term planning more difficult.

Table 4-6: Known Risks Associated with External Funding Sources

External Funding Source	Risk
One-time Capital Grants	Application-based grants, not guaranteed
Development Charges	Restricted cash flow (capital precedes growth)

4.3.1 – Own Source Funding

Our current planned budget, for the next 10 years, anticipates \$59,105,637 in capital expenditure. The ratepayer supported portion of this budget is about 47% or \$27,637.620. The funding breakout by revenue source for the capital program is as follows:

External Funding	\$ 5,771,984	21%
Rate Funded	\$21,865,636	79%
	\$27.637.620	100%

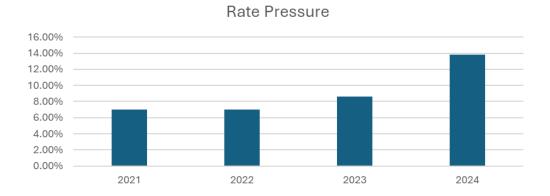
Own Source funding represents 79% of the financial resources allotted in the 10-year capital plan. The current capital reinvestment plan allocates 97% of its expenditure to core assets. Core assets being supported by the ratepayer represent the water treatment and distribution and wastewater treatment and collection. The remaining 3% of the planned capital expenditure is going to non-core assets.

Beginning in 2021, capital user fees are based on meter sizes instead of consumption levels. The 5-year phase in of the meter ratios to AWWA specifications began in 2021. The intent was to increase rates 7% a year and fund a significant capital program for wastewater renewals, as per the 2021-2026 Water Wastewater Financial Plan. Unfortunately, since 2022 the budget pressure on operations has been greater than the planned inflationary pressure of 2%; and there have been significant emergency repairs



that put significant pressure on the Financial Plan and the rates

Chart 4-4: Rate Pressure (2021-2024)



Funding through replacement strategies would follow the same review process as discussed with tax supported services.

4.3.2 – External Funding

In 2024, the Town was awarded a \$5,771,984 grant from the Housing-Enabling Water System Fund (HEWSF) for the sewage pumping station rehabilitation and upgrades. This injection of much need funding is helpful in reaching goals outlined in the 2021-2026 Water Wastewater Financial Plan and represents 21% of the financial resources allotted in the 10-year capital plan.

Looking at growth related forecasts to 2030, the 2020 Development Charges Background Study indicated potential DC funding of \$1,071,871, supporting approximately 3.88% of the Town's funding requirements over the next 10 years for the water and wastewater networks.

The approach for Partner contributions would follow the same review process as discussed with tax supported core services.

The approach for Debt funding would follow the same policy review as discussed with tax supported coreservices.









4.3.3 – Impact on Water and Wastewater Rates

Although the Town's water and wastewater ratepayers are currently contributing at levels sufficient to meet optimal annual investment targets, the infrastructure deficit remains unaddressed. This indicates that while current funding is effectively supporting ongoing lifecycle needs, it is not sufficient to reduce the backlog of deferred renewal and rehabilitation work.

To close this deficit, the Town should adopt a dualtrack funding strategy:

- 1. Sustain Lifecycle Investment Continue allocating optimal annual funding to maintain asset condition and prevent further deterioration.
- 2. Establish a Deficit Reduction Strategy Introduce a targeted, time-bound funding mechanism to reduce the existing infrastructure backlog, such as:
 - a. A temporary infrastructure renewal **surcharge** added to rates.
 - b. Strategic borrowing to accelerate major renewal projects.
 - c. Aggressive pursuit of grant opportunities to leverage external funding.
 - d. **Prioritized capital planning** to address high-risk, high-impact assets first.

Clear communication with ratepayers is essential to explain the distinction between maintaining current service levels and investing to restore aging infrastructure. Regular reporting on progress will support transparency and accountability.



This approach ensures the long-term sustainability of water and wastewater systems by both preserving current asset performance and systematically addressing historical underinvestment.

Optimal Investment Strategy

Reaching Optimal annual investment levels is about protecting the level of service for consistency and reliability. To achieve financial sustainability by way of cost avoidance and make budgets more predictable. To properly manage risk and liabilities. And to support growth and economic development by building infrastructure capacity and attracting investments.



Table 4-7: Optimal vs Existing Average Annual Investments – Rate Supported

Rate Supported	Optimal Annual		Existing Annual		% of Optimal
	Investment		tment Investment Average		
Core Assets					
Water Treatment	\$	150,694			
Water Distribution	\$	959,202	\$	2,684,762	101%
Wastewater Collection	\$	1,256,112			
Wastewater Treatment	\$	301,359			
Subtotal	\$	2,667,367	\$	2,684,762	
Non-Core Assts					
Vehicles	\$	27,547	\$	79,000	55%
Equipment	\$	117,211			
Subtotal	\$	144,758	\$	79,000	

The current 10-year plan spends 101% of the optimal annual investments required for the core assets and 55% of the optimal annual investments required for the non-core assets

Closing the Infrastructure Deficit

Closing the Rate-Funded Infrastructure Deficit by 2054 (30 Years) \$200,000,000 \$150,000,000 Size of Infastructure Deficit \$100,000,000 \$50,000,000 Year Renewal (Core Assets) Proposed Funding Cumulative Infrastructure Deficit

Chart 4-5: 30-Year Infrastructure Deficit Elimination Scenario – Rate-Funded

To close the infrastructure deficit over 30 years would require an equivalent annual increase in the rates of 5.6% a year for the next 30 years.



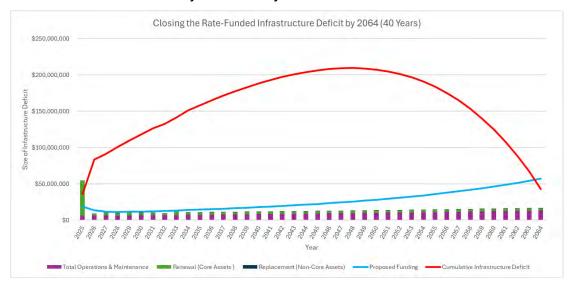


Chart 4-6: 40-Year Infrastructure Deficit Elimination Scenario - Rate-Funded

To close the infrastructure deficit over 40 years would require an equivalent annual increase in the rates of 3.9% a year for the next 40 years

In either scenario, the financial impact will be significant if asset replacement strategies are not in place prior to their critical failure.

Recommendations

- Reassess capital planning to **prioritize lifecycle reinvestment** in core assets.
- Develop a **Dual Track funding strategy**
 - o Temporary renewal surcharge add to rates
 - **Strategic borrowing** to accelerate major renewals
 - **Grant opportunities** Leverage external funding
- Strengthen asset management practices, including risk-based prioritization (high risk, high impact assets first).



4.4 – Financing Strategies & the Relationship to the Proposed LOS

The information illustrated previously emphasizes the need for the Town to continue the utilization of these funding programs to meet service levels over the long-term. However, as the Town's asset management program further advances, it can be expected that the cost analysis be improved to better reflect asset risks, levels of service and a better understanding of the condition of the infrastructure. Overall, the funding allocations are required to ensure the Town delivers the proposed levels of service identified in Section 3 of the AMP for both core and non-core infrastructure. Should an alternative strategy be adopted which does not align with the funding needed to meet the proposed level of services, other qualitative improvements and other financial solutions need to be explored. Table 4.8 below outlines several approaches to closing the funding gap.

Table 4.8 – Approaches to Closing the Funding Gap

Category	Description
Improved Data Quality	As the Town matures its asset management practices, improving data quality across service areas will help to achieve a proper assessment of the condition of assets. Improved lifecycle cost data will facilitate evidence-based decision making and support in achieving lowest lifecycle costing through prioritization of repair and replacement activities.
Levels of Service Measures	As part of the 2025 PLOS update, levels of services measures by asset category have been established. Tracking LOS measures may identify areas where funding needs could be recalibrated based on performance.
Assessing Risk Tolerance	Further detailed risk analysis including defining risk tolerance level for individual asset classes will help to further refine prioritization of the investment needs and levels of service. Although not always desirable, it may be possible to accept a higher degree of asset risk to help lower ongoing asset costs.
Seek Funding Support from Upper Levels of Government	The Town continues to demonstrate a significant commitment to asset management and developing a set of renewal practices to ensure that services are delivered in the most cost-efficient manner. Despite efforts, higher levels of government support are required to supplement
	the Town's practices to balance affordability. For long-term financial planning and accurately assessing the infrastructure gap, it is equally important that upper-level government funding is stable and predictable.
Regular Review of Revenue Tools	The Town should ensure regular review of available funding tools such as regular reviews of the water and sewer rates through the Water and Sewer Financial Plan or development charge rates through the Development Charges Background Study to ensure these fees remain appropriate for the level and scope of capital spending needs going forward.



Appendices

Please note that several maps within these appendices have both public and - staff/council versions. This distinction is due to the presence of sensitive information related to critical infrastructure, which is restricted in terms of distribution. These special versions are labelled "LIMITED DISTRIBUTION" in the title block.

Index:

1 - Road Network

Appendix 1A: Road Network – Road Network (Page A1)

Appendix 1B: Road Network – AADT & Signalized Intersection Locations Map (Page A2)

Appendix 1C: Road Network – Sidewalk Coverage Map (Page A3)

Appendix 1D: Road Network – Street Lighting Coverage Map (Page A4)

Appendix 1E: Road Network – Pavement Condition Index Map (Page A5)

2 - Bridges

Appendix 2: Bridges – Road & Pedestrian Bridge Locations Map (Page A6)

3 - Stormwater Network

<u>Appendix 3</u>: Stormwater Network – Stormwater Network Overview & Floodplain Map (Page A7)

Please note that the Public Version of Appendix 3 only contains Floodplain information at this time.

4 - Water Network

<u>Appendix 4A</u>: Water Network – Hydrant / Fire Flow Map (Page A8)

Appendix 4B: Water Network – Water Network Overview Map (Page A9)

Appendix 4C: Water Network – Pipe Age Map (Page A10)

Please note that there is <u>no</u> Public Version of Appendix 4C.

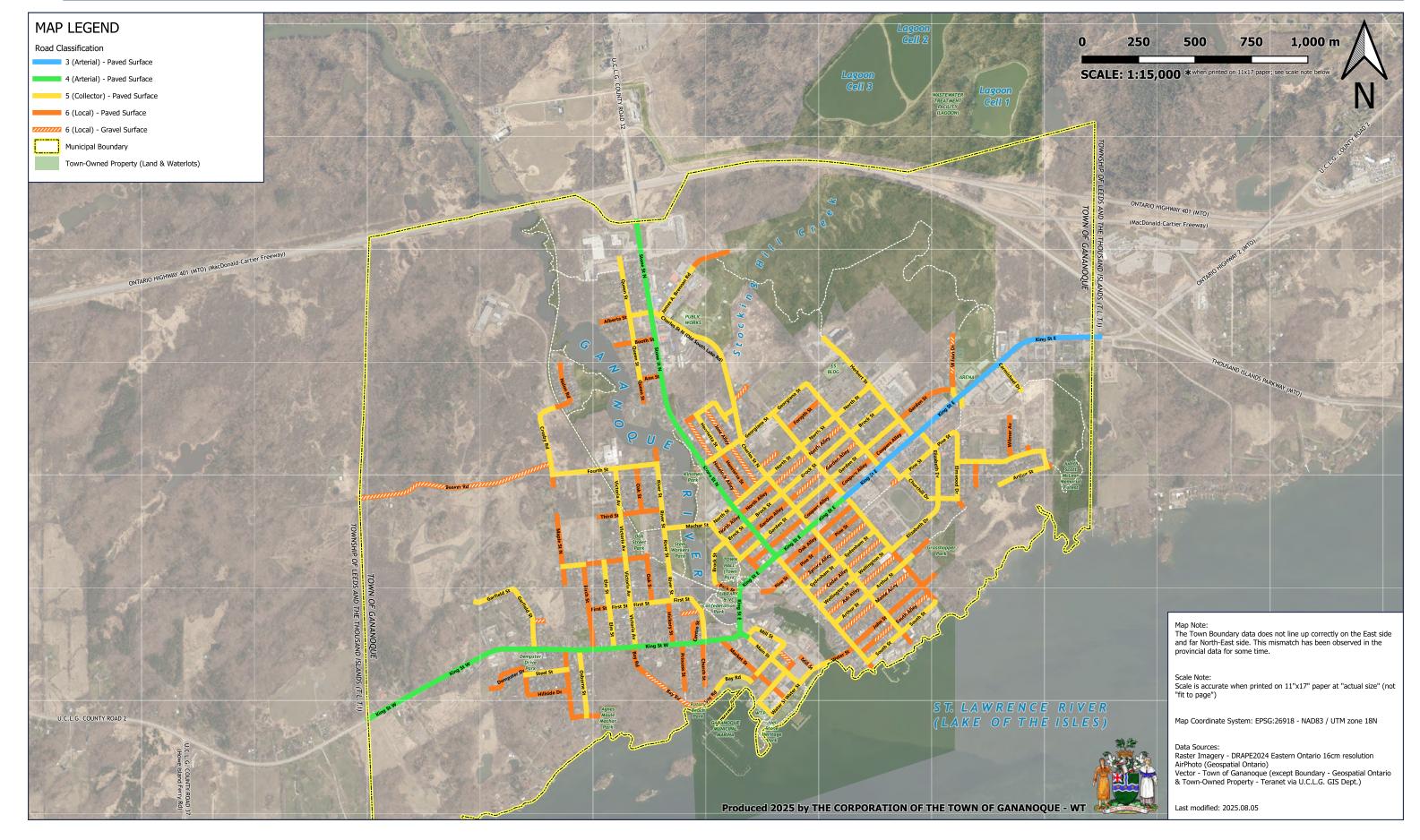
5 - Wastewater Network

Appendix 5: Wastewater Network –Wastewater Network Overview Map (Page A11)

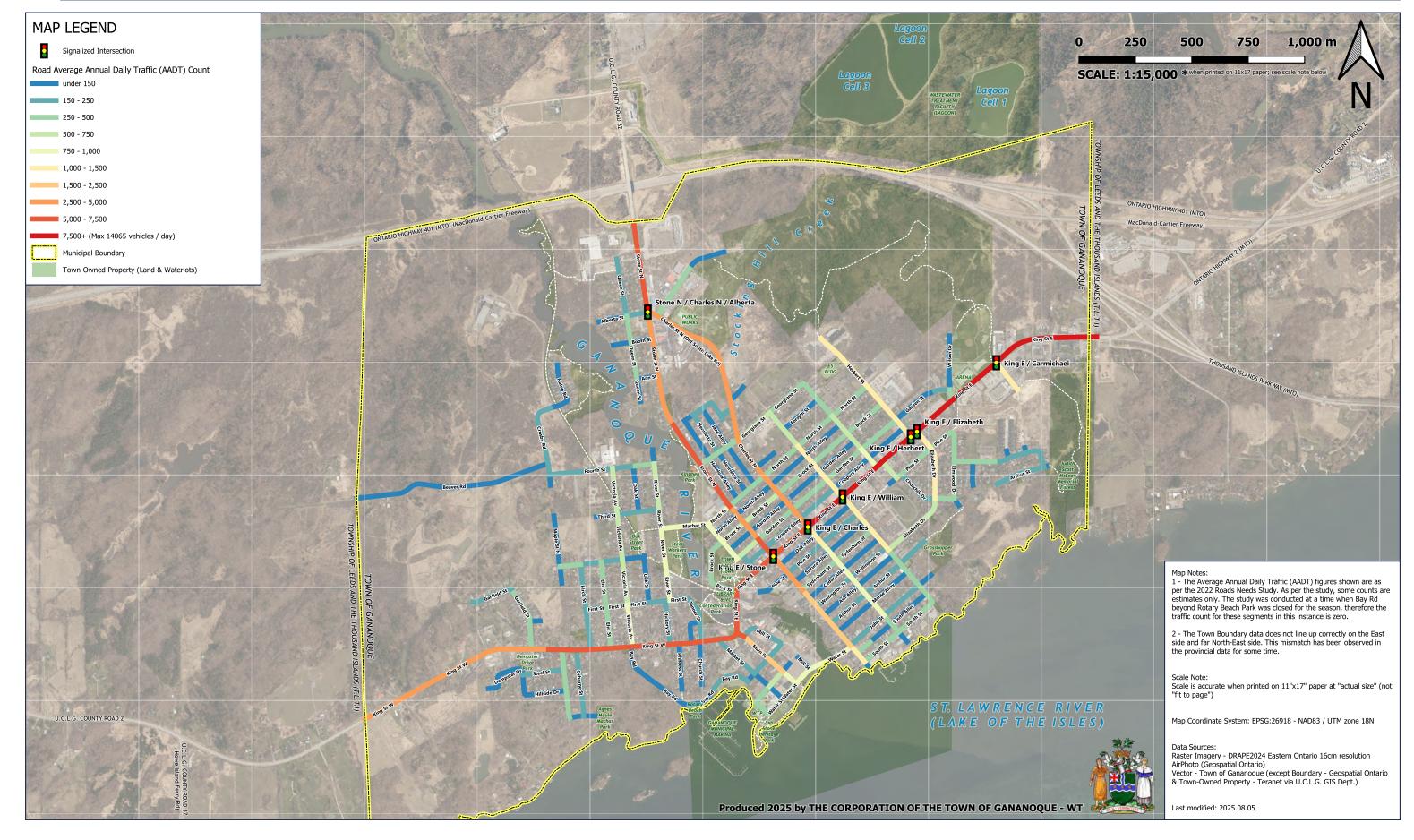
6 - Buildings (Facilities)

<u>Appendix 6</u>: Buildings (Facilities) – Town-Owned Buildings, Roofed Structures & Town Gate Overview Map (Page A12)

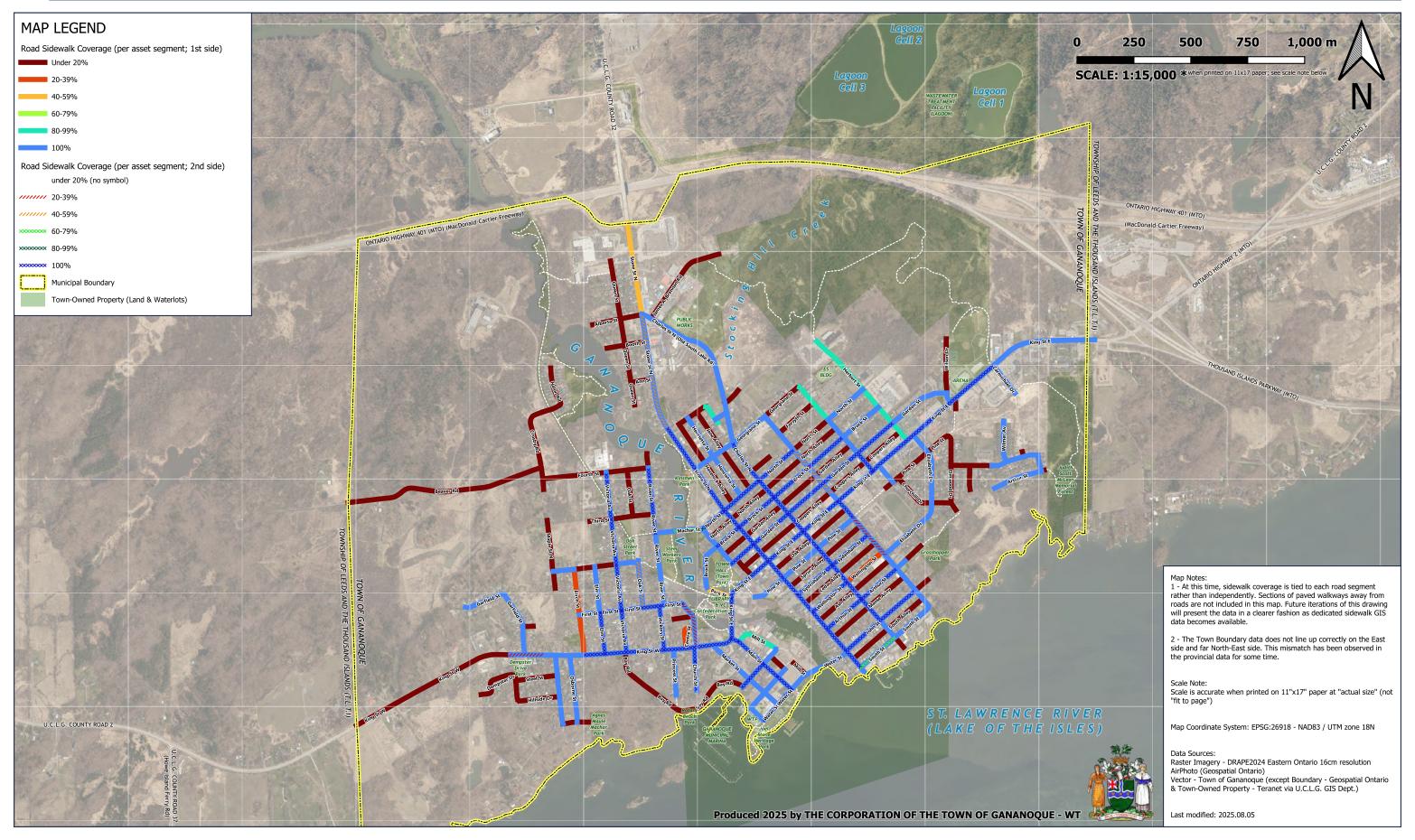




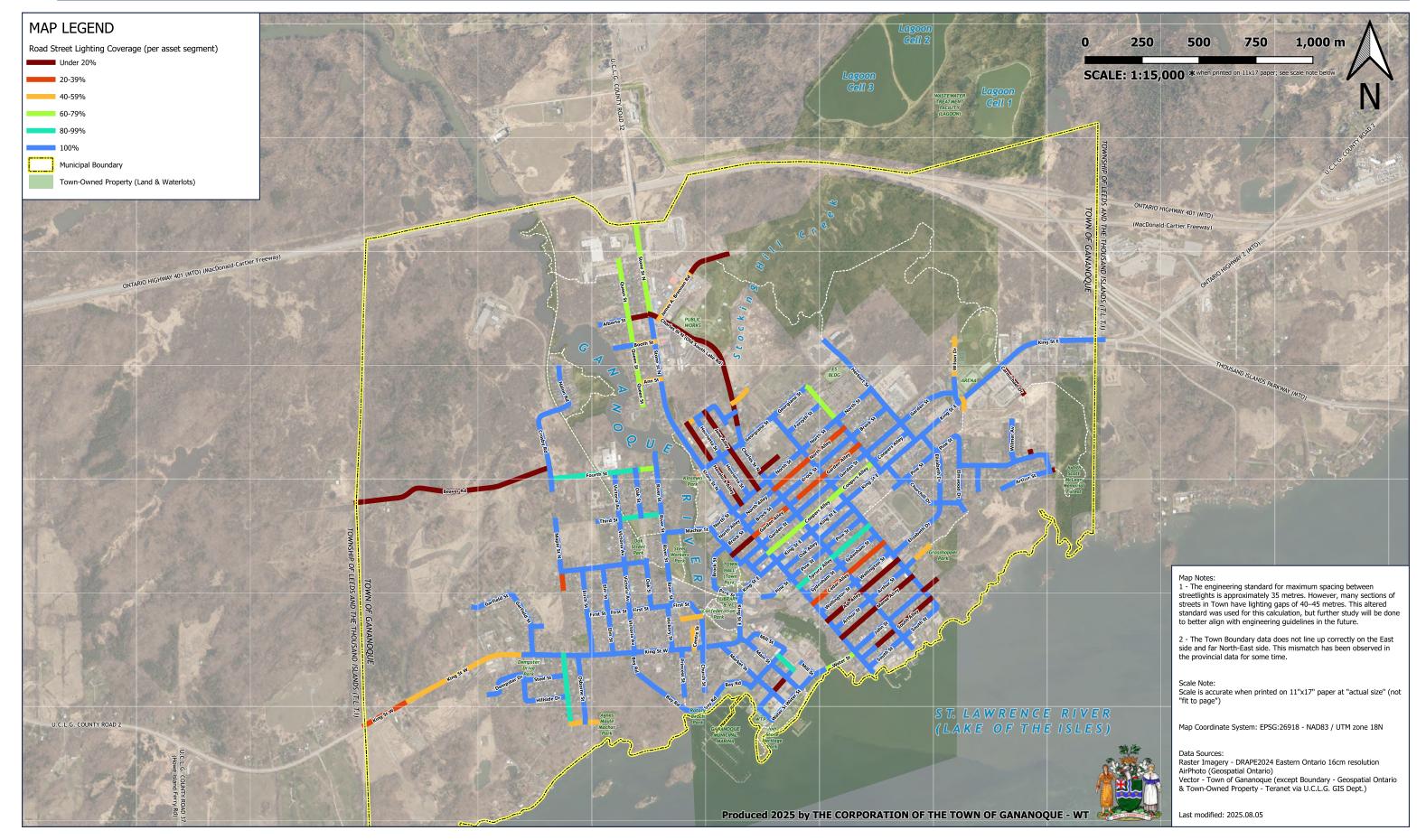




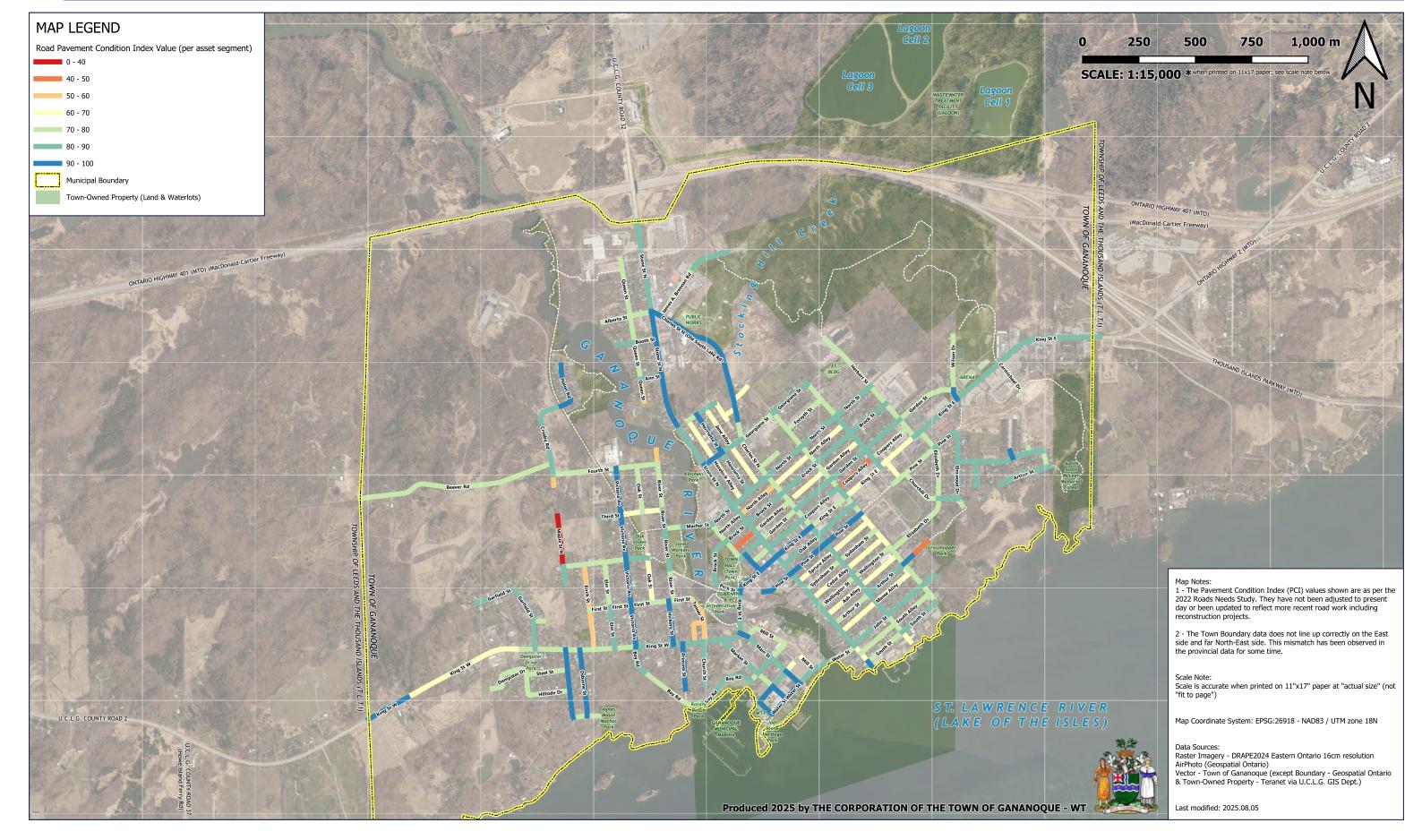




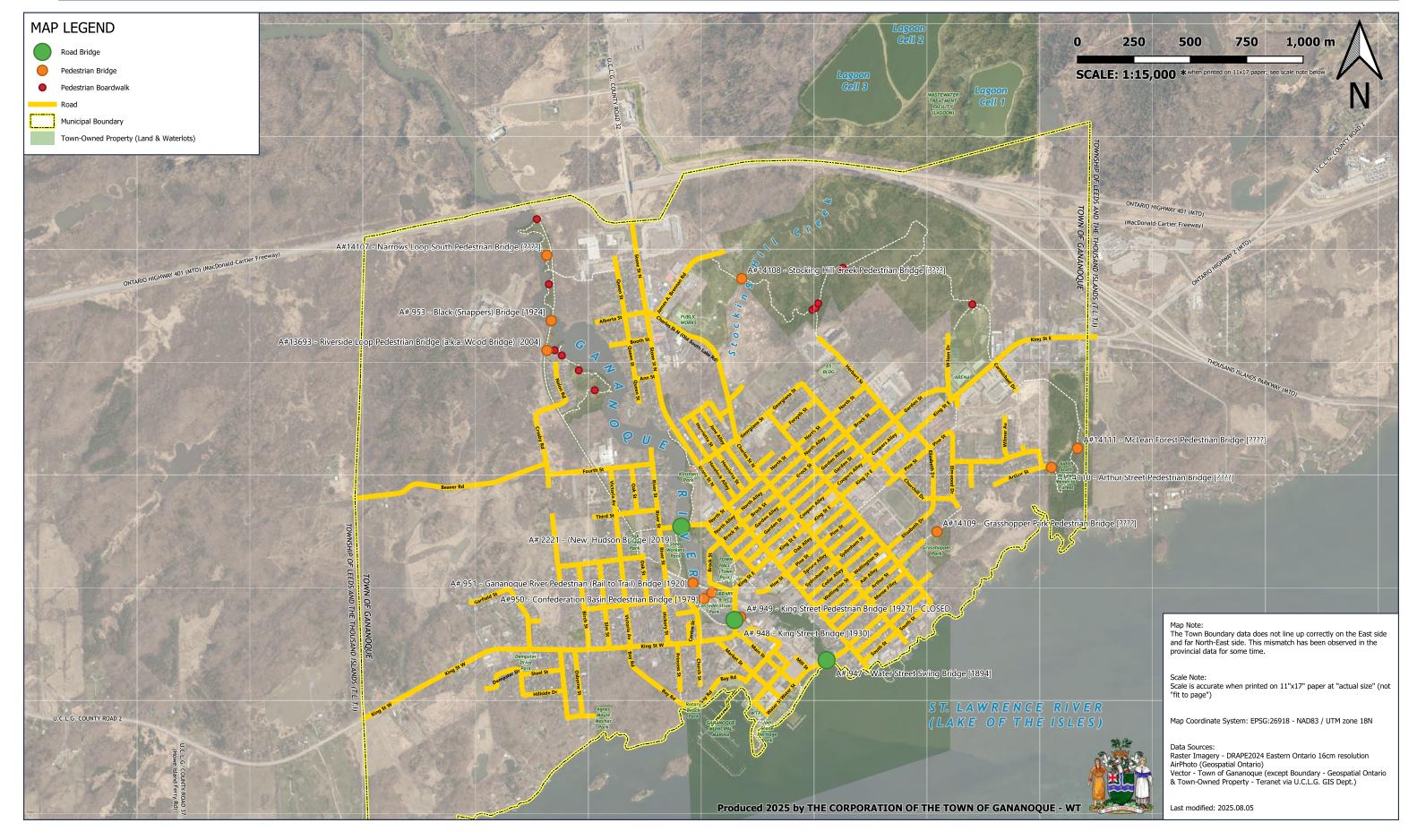




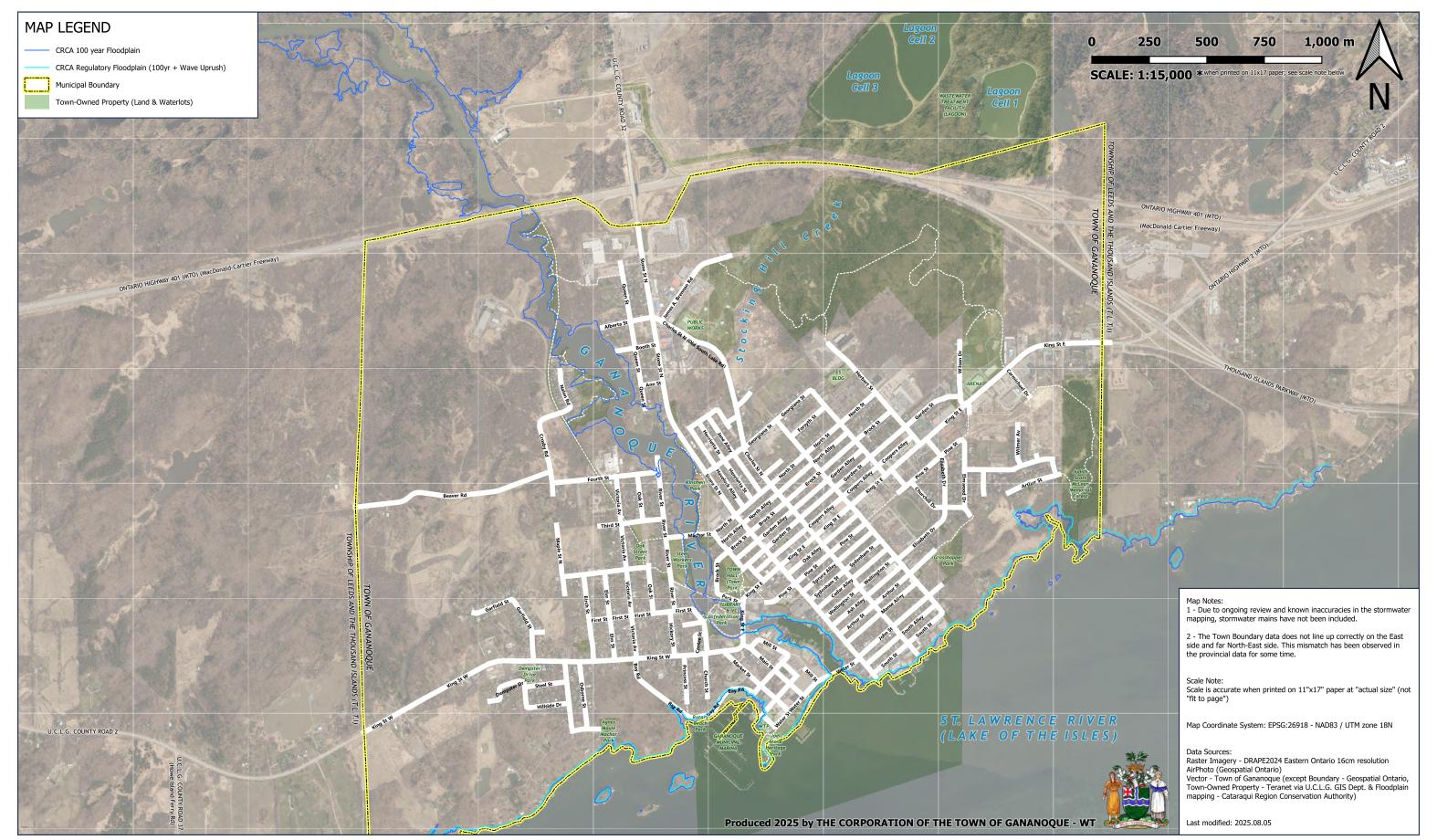




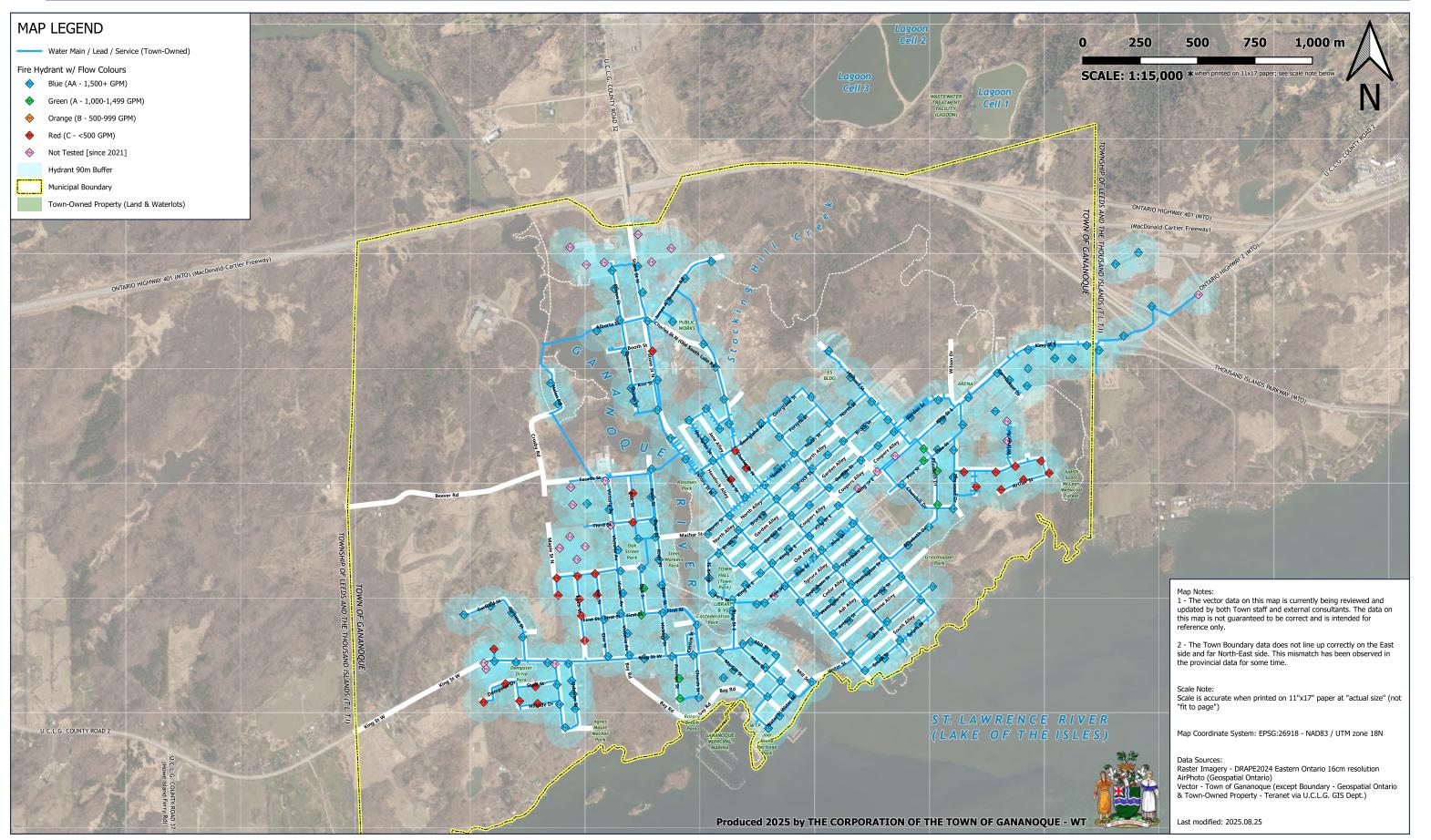




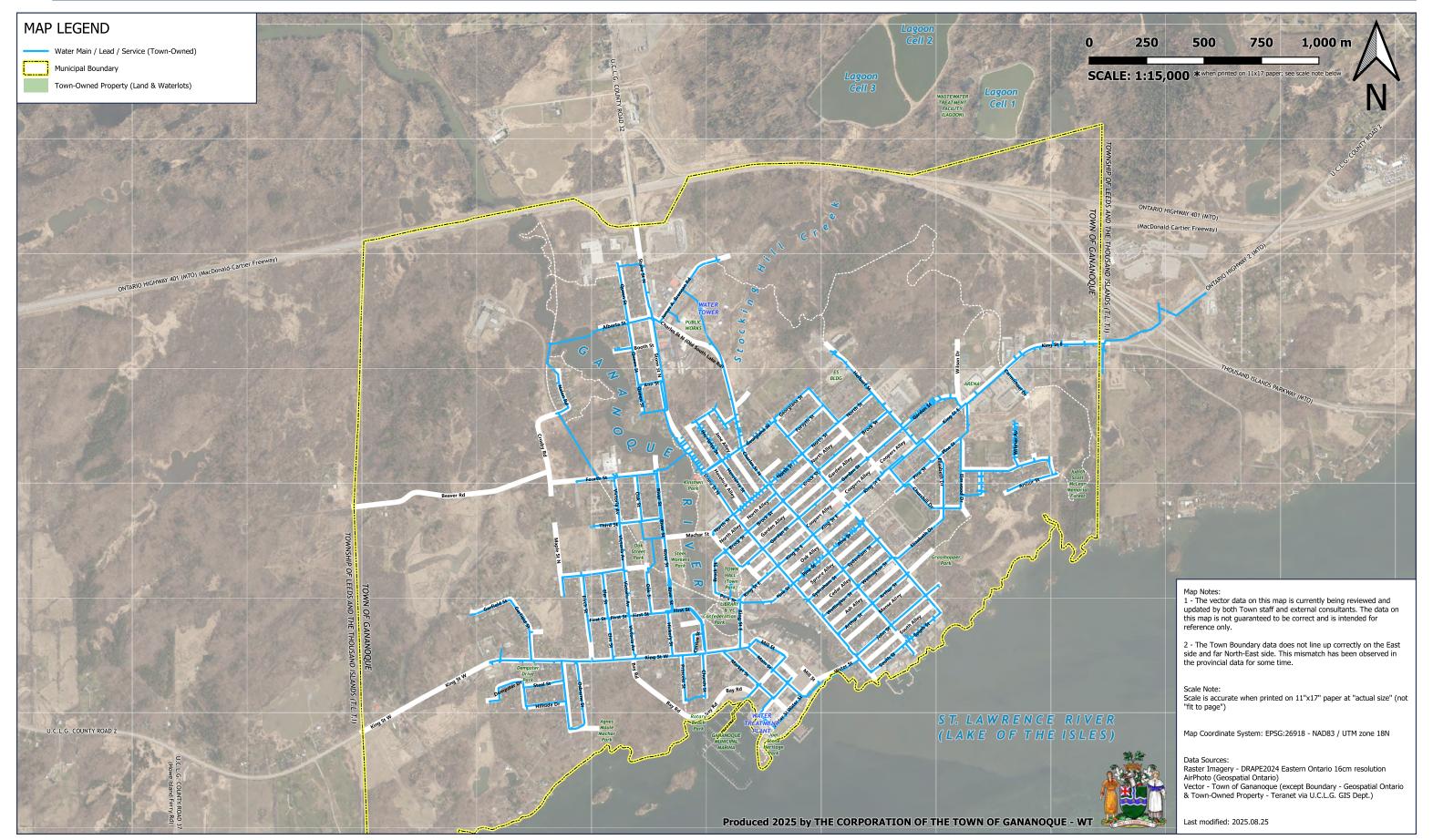






















Council Report - RDS-2025-11

Date:	September 2, 2025	☐ IN CAMERA
Subject:	Urban Tree By-law Update and Request for Co	onsultation
Author:	David Armstrong, Manager of Public Works	☑ OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE URBAN TREE BY-LAW UPDATE AND REQUEST FOR CONSULTATION REPORT FOR INFORMATION:

AND FURTHER DIRECTS STAFF TO PROCEED WITH OPTION _____, AS PRESENTED IN COUNCIL REPORT RDS-2025-11.

STRATEGIC PLAN COMMENTS:

Sector 8 – Governance and Administration – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:

Town staff drafted the Tree Canopy and Natural Vegetation Policy in the spring 2022, provided the draft to members of Trees and Trails Advisory Panel (TTAP), and presented it to Council. The Policy was adopted by Council through By-law No. 2022-097 in October 2022. Members of the Trees and Trails Advisory Panel (TTAP) completed a high-level draft of a by-law in 2024 to incorporate new restrictions and seek enforcement efforts for contraventions of the draft by-law for trees located on both public and private lands.

INFORMATION/DISCUSSION:

Staff have reviewed the by-law and are currently not comfortable providing feedback to TTAP. There have been several fatal instances across Ontario over the last few years, and at least 3 in 2025 in Eastern Ontario that will likely be going through litigation soon. Staff have been discussing with other municipalities and there is a desire to seek professional support in writing policies and by-laws for urban trees and management programs.

Many larger municipalities have a dedicated staff to overseeing this function/program, whereas many smaller municipalities do not have this in-house support. In working through the 2 Billion Trees grant program, staff were introduced to a few professional companies that have the expertise, knowledge, and resources to assist in developing this by-law to a standard that will incorporate existing policies and by-laws and provide legal brevity to a function that is becoming more common place to be challenged litigiously.

Town staff are presenting the following options for Council's consideration:

- Option 1: Council directs staff to seek support through a RFP or RFQ process to obtain proposals and/or pricing to review the Tree Canopy and Natural Vegetation Policy and consider the draft Urban Tree By-law with the intent of amending the current Policy to incorporate the Trees & Trails Advisory Panel goals within the next year.
- Option 2: Council directs staff to review the draft Urban Tree By-law, as submitted by the Trees & Trails Advisory Panel, and provide an amended By-law for comments from the Trees & Trails Advisory Panel as time and resources permit, and subsequently report back to Council.
- Option 3: Maintain status quo per Council Motion #25-037.

APPLICABLE POLICY/LEGISLATION:

Town of Gananoque Tree Canopy and Natural Vegetation Policy

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:

Staff have not requested solicited quotes for Option 1; however, it would be an estimated to assume this project could cost approximately \$10,000 - \$25,000. Staff do not have funds budgeted for this project.

CONSULTATIONS:

Penny Kelly, Clerk Brenda Guy, Manager of Planning and Development Senior Management Personnel in Public Works Departments across Ontario

ATTACHMENTS:

Council Motion #25-037

	David Armstrong, Manager of Public Works
APPROVAI	John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.
	Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF



MOTION / RESOLUTION OF COUNCIL

Date: March 18,	2025			Motion #25 – 037
Subject: Trees & Tree B		dvisory Panel – R	ecommendatio	n to Council to Establish an Urban
Moved by:		Councillor		<i>l</i> ,
Seconded by:		Councillo	Korner	
TREES AND TRAFEEDBACK REG TTAP MOTION #: AND FURTHER I URBAN TREE BY PROVIDE AN AM	AILS ADVIS ARDING T 2024-03, DIRECTS S 7-LAW, AS IENDED B EL AS SOC	SORY PANEL REGISTRE DRAFT URBA STAFF TO PROCI SUBMITTED BY Y-LAW FOR COM	COMMENDATIO AN TREE BY-LAV EED WITH OPTION THE TREES & T IMENTS FROM TO BLE, AND SUBS	GANANOQUE RECEIVES THE IN TO REVIEW AND PROVIDE W, AS AMENDED, AS PER THE ON #2 (REVIEW THE DRAFT TRAILS ADVISORY PANEL, AND THE TREES & TRAILS SEQUENTLY REPORT BACK TO 25-02.
Carried: Defeated: Tabled/Postponed:	V	Ayes	Nays 3	Sodi-
				uncillors vote (Aye or Nay), mark the recorde led or defeated. The Mayor will then sign th

RECORDED VOTE:		Aye	Nay
Brown, Colin			
Harper, Matt			
Kirkby, Patrick			
Koiner, Anne-Marie			
Leakey, Vicki			
Osmond, David			
Beddows, John			
	TOTALS		



Council Report – REC-2025-15

Date: September 2, 2025 ☐ IN CAMERA

Subject: Train Umbrella Construction Cost Sharing Agreement

Author: Jeff Johnston, Manager of Parks & Recreation

☑ **OPEN SESSION**

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-078, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN A CONSTRUCTION COST SHARING AGREEMENT WITH EO GENERATION LIMITED PARTNERSHIP ("EO") FOR A CONSTRUCTION PROJECT SITUATED AT THE INTAKE OF THE GANANOQUE GENERATING STATION LOCATED AT 5 KING STREET EAST, (LOCATION OF TRAIN UMBRELLA SUB-STRUCTURE), AS PRESENTED IN COUNCIL REPORT REC-2025-15.

STRATEGIC PLAN COMMENTS:

Sector #5 – Arts, Culture and Heritage – Strategic Initiative #3 – Preserve environmental built form heritage, natural heritage and oral heritage.

Sector #8 – Governance and Administration – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:

On October 15, 2024, Council approved Motion #24-133 directing staff to remove and install the existing train umbrella structure on a new steel beam structure spanning the canal and approved a budget deviation in the amount of \$96,200 + HST, to be drawn from capital reserves.

INFORMATION/DISCUSSION:

Town staff engaged with EO Generation Limited Partnership ("EO")/Portage Power, following Council's decision of October 15, 2024. After several meetings and dialogue, Portage Power made the decision to invest in repairing the concrete sluiceway while the umbrella structure is dismantled and to install a mechanical rake to keep the sluiceway clean for their operations which would tie in with the steel sub-structure designed by a third-party engineering firm.

After concluding an analysis, staff determined that co-ordinating the two (2) projects would be the best course of action for cost savings and project planning. Staff are grateful for the open dialogue and good working relationship with Portage Power and for their initiative to be project managers for this renovation.

Town staff are pleased with the quote provided by the contractor hired by Portage Power and the cost allocation for the Town as it is \$21,444 less expensive than originally budgeted.

When the contractor removes the train shelter, it will be transported to the Public Works yard where the cedar shingle roofing replacement will be completed that began fall 2023. Once the repairs to the sluiceway are completed and the new substructure is built and meets engineer's approval, the train umbrella will be put back in its original location. New wood cladding will cover the posts as it is now, and the interior carpentry work will finish off the project for the Town.

Construction is scheduled to begin the week of September 15, 2025, after the sluiceway is drained on September 11, 2025.

APPLICABLE POLICY/LEGISLATION:

None

FINANCIAL CONSIDERATIONS:

Town staff have reviewed the financial allocation and information (attachment 2) and are of the opinion that this cost-share agreement is equitable between Portage Power and the Town and the Town should proceed.

CONSULTATIONS:

Melanie Kirkby, CAO Robert Kennedy, Superintendent of Parks & Facilities Karlinda Hinds, Portage Power Jamie Maitland, Greer Galloway Engineering

ATTACHMENTS:

Attachment 1 – Construction Cost Sharing Agreement

APPROVAL

Jeff Johnston, Manager of Parks & Recreation

Melanie Kirkby, CAO

Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the *Municipal Act* and regulations.

Construction Cost Sharing Agreement

This Construction Cost Sharing Agreement ("Agreement") is entered into on August 21, 2025 ("Effective Date") between EO Generation Limited Partnership ("EO") and the Town of Gananoque ("Town") concerning the sharing of costs for a construction project situated at the intake of the Gananoque Generating Station located at 5 King Street E, Gananoque, Ontario.

1. Project Description

The project involves the replacement of the existing intake platform of the Gananoque Generating Station that is co-owned by EO and the Town ("Project"). Based upon investigations completed by Greer Galloway Engineers, the existing platform and substructure are failing due to aging steel and wood structural members.

EO and the Town have hired Greer Galloway Engineers to complete the engineering design and prepare construction drawings and specifications. The latest set of Project drawings and specifications are attached to this Agreement at Schedule A.

The project scope includes:

- 1. Dewatering of the power canal.
- 2. Demolition of existing decking and compromised structural members.
- 3. Erection of a new substructure.
- 4. Removal, storage, and re-installation of the Town's Umbrella Structure and dividing fence.
- 5. Installation of new wood plank deck on the Town's side of the platform.
- 6. Installation of a new galvanized steel deck on EO's side of the platform.
- 7. Installation of a new electrical service under EO's ownership.
- 8. Relocation of existing receptacles on the Town's side of the platform.
- 9. Installation of a new fence around EO's side of the platform.

Construction is expected to take approximately 4 weeks and start on September 15, 2025.

2. Cost Sharing Arrangement

EO and the Town agree to share the total Project construction costs as broken down in Table 1 in Schedule A.

The cost sharing breakdown in Schedule A is based on the quotation prepared by Ross and Anglin Limited, dated August 20, 2025, which is based on the engineering drawings in Schedule B. The final cost recovery will be based on actual final construction cost including any change orders.

3. Payment Schedule

Payment will be made by the Town to EO upon completion of the Project. Should the construction take longer than 30 days, EO reserves the right to invoice for a portion of the work based on the progress completed. The invoice shall be paid not later than thirty (30) days after receipt of the invoice.

4. Responsibilities

- 4.1. EO will be responsible for reviewing and approving the engineering documents, dewatering of the power canal, obtaining a building permit, obtaining a new electrical service with Eastern Ontario Power (EOP), administering the contract and overseeing construction.
- 4.2. The Town will be responsible for reviewing and approving the engineering documents, supporting EO and the contractor as needed, and providing access to the site as required.

5. Books and Records

EO shall maintain appropriate and accurate books of account and records relating to services utilized by EO or its contractors under this Agreement. Such books of account and records shall be accessible for inspection by representatives of the Town during normal business hours, upon delivery of five (5) days' prior written notice to EO.

6. Dispute Resolution

Any disputes arising from this Agreement shall first be addressed through good faith negotiations between the parties. If the dispute is not resolved within ten (10) business days, the matter shall be escalated to senior management of both parties. These senior managers shall then have twenty (20) business days to resolve the dispute through further negotiations. If the dispute remains unresolved after this period, either party may pursue other legal remedies.

7. Entire Agreement

This Agreement contains the entire agreement and understanding among the parties hereto with respect to the subject matter hereof, and supersedes all prior and contemporaneous agreements, understandings, inducements and conditions, express or implied, oral or written, of any nature whatsoever with respect to the subject matter hereof. This Agreement may not be modified or amended other than by an agreement in writing signed by both parties.

8. Governing Law

The Agreement shall be governed by and construed in accordance with the laws of the Province of Ontario and the federal laws of Canada applicable therein.

9. Execution in Counterparts

This Agreement may be executed in any number of counterparts and delivered via electronic transmission, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument.

[Signature page follows]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the Effective Date.

Ву:	
Name: Title:	Karlinda Hinds, P.Eng. Renewable Energy Generation Engineer, Civil
TOWN OF	GANANOQUE
Ву:	
Name: Title:	Penny Kelly Clerk
Ву:	
Name [.]	Mayor John Beddows

EO GENERATION LIMITED PARTNERSHIP, by its General Partner EO Generation LP Inc.

Mayor of Gananoque

Title:

SCHEDULE A

Table 1: Cost Sharing Schedule, dated August 21, 2025

<u>Table 1: 0</u>	Cost Sharing Schedule								
Item	Item Description	Quantity	Unit	Unit Price	Amount	EO Share (%)	EO Cost	Town Share (%)	Town Cost
1	Temporary Fence	1	Lump Sum	\$1,416.00	\$1,416.00	50%	\$708.00	50%	\$708.00
2	Misc Scaffolding / Access	1	Lump Sum	\$4,464.00	\$4,464.00	50%	\$2,232.00	50%	\$2,232.00
3	Removal of existing fence and new chainlink	1	Lump Sum	\$4,138.00	\$4,138.00	100%	\$4,138.00	0%	\$0.00
4	Removal and reinstatement of dividing fence	1	Lump Sum	\$2,926.00	\$2,926.00	0%	\$0.00	100%	\$2,926.00
5	Remove / Reinstall Umbrella including capping	1	Lump Sum	\$10,464.00	\$10,464.00	0%	\$0.00	100%	\$10,464.00
6	Beam pockets	6	Each	\$1,136.00	\$6,816.00	50%	\$3,408.00	50%	\$3,408.00
7	Remove wood platform	1	Lump Sum	\$4,824.00	\$4,824.00	50%	\$2,412.00	50%	\$2,412.00
8	Structural Steel	1	Lump Sum	\$30,083.00	\$30,083.00	65%	\$19,553.95	35%	\$10,529.05
9	Steel Grate Deck	1	Lump Sum	\$10,500.00	\$10,500.00	100%	\$10,500.00	0%	\$0.00
10	Grout Steel Beam Ends	6	Each	\$160.00	\$960.00	50%	\$480.00	50%	\$480.00
11	Electrical - Portage	1	Lump Sum	\$16,740.00	\$16,740.00	100%	\$16,740.00	0%	\$0.00
12	Electrical - Town	1	Lump Sum	\$2,400.00	\$2,400.00	0%	\$0.00	100%	\$2,400.00
13	Pressure Treated Decking	1	Lump Sum	\$9,528.00	\$9,528.00	0%	\$0.00	100%	\$9,528.00
14	Demolish Concrete	2.3	m3	\$5,301.00	\$12,192.30	50%	\$6,096.15	50%	\$6,096.15
15	New Concrete (formwork, finishing, dowels, rebar)	2.5	m3	\$7,460.50	\$18,651.25	55%	\$10,258.19	45%	\$8,393.06
16	Lifeline Anchors	3	Each	\$840.00	\$2,520.00	100%	\$2,520.00	0%	\$0.00
17	Trucking, Misc Equipment and Supervision	1	Lump Sum	\$30,360.00	\$30,360.00	50%	\$15,180.00	50%	\$15,180.00
	TOTAL				\$168,982.55		\$94,226.29		\$74,756.26
								Γ	Date: Aug 13, 2025
									ated: Aug 21, 2025

SCHEDULE B

Structural Construction Drawings, dated August 6, 2025



S-1 CONCRETE/FOUNDATION REMOVAL PLAN S-2 PLATFORM & UMBRELLA FRAMING REMOVAL PLAN S-3 CONCRETE/FOUNDATION PLAN & DETAILS - NEW CONSTRUCTION S-4 PLATFORM FRAMING PLAN & DETAILS - NEW CONSTRUCTION S-5 UMBRELLA FRAMING PLAN & DETAILS - NEW CONSTRUCTION S-6 DETAILS AND SECTIONS		COVER
S-2 S-3 CONCRETE/FOUNDATION PLAN & DETAILS - NEW CONSTRUCTION S-4 PLATFORM FRAMING PLAN & DETAILS - NEW CONSTRUCTION S-5 UMBRELLA FRAMING PLAN & DETAILS - NEW CONSTRUCTION	S-1	CONCRETE/FOUNDATION REMOVAL PLAN
S-3 NEW CONSTRUCTION S-4 PLATFORM FRAMING PLAN & DETAILS - NEW CONSTRUCTION UMBRELLA FRAMING PLAN & DETAILS - NEW CONSTRUCTION	S-2	PLATFORM & UMBRELLA FRAMING REMOVAL PLAN
S-4 CONSTRUCTION S-5 UMBRELLA FRAMING PLAN & DETAILS - NEW CONSTRUCTION	S-3	
S-5 CONSTRUCTION	S-4	
S-6 DETAILS AND SECTIONS	S-5	
	S-6	DETAILS AND SECTIONS
S-7 DETAILS AND SECTIONS	S-7	DETAILS AND SECTIONS

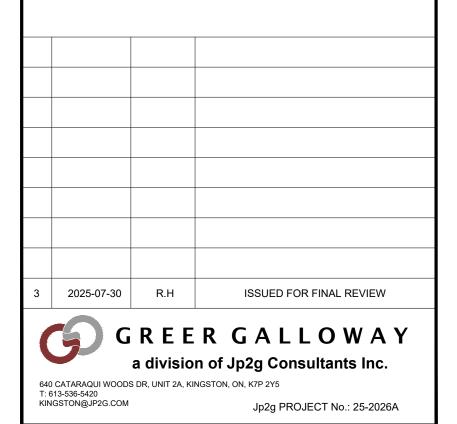
STRUCTURAL - LIST OF DRAWINGS

GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE PLATFORM

KING STREET EAST GANANOQUE, ON

ISSUED FOR REVIEW

NOT FOR CONSTRUCTION



COVER

DESIGN NOTES:

- 1. THE STRUCTURE HAS BEEN DESIGNED IN ACCORDANCE WITH THE REQUIREMENTS OF THE 2020 ONTARIO BUILDING CODE.
- 2. UNIT FLOOR AND ROOF LOADINGS GIVEN ON DRAWINGS ARE UNFACTORED. MEMBER FORCES GIVEN ON DRAWINGS ARE FACTORED.
- 3. THE CONTRACTOR SHALL BE RESPONSIBLE FOR THE DESIGN AND INSTALLATION OF ALL NECESSARY SHORING, BRACING, AND FORM WORK. FORM WORK FOR NEW CONSTRUCTION SHALL BE BRIDGED OVER EXISTING SERVICES. PROCEDURE MUST BE APPROVED BY THE DESIGN ENGINEER.
- 4. ANY UNSOUND STRUCTURAL CONDITIONS OBSERVED OR CREATED DURING CONSTRUCTION ARE TO BE REPORTED TO ENGINEER IMMEDIATELY.
- 5. IMPORTANCE FACTORS:

SPECIFIED LOAD	<u>IMPORTANCE</u>	FACTOR
	ULS	SLS
SNOW, I_S WIND, I_W	1.0 1.0	0.90 0.75

SPECIFIED GRAVITY LOADS:

ROOF:

	_	
DL S	= =	0.5 kPa 2.08 kP
FLO	OR:	
DL LL	= =	1.0 kpa 4.8 kPa

WIND LOADS:

THE STRUCTURE HAS BEEN DESIGNED TO SAFELY RESIST THE 1/50 AVERAGE HOURLY WIND PRESSURE IN ACCORDANCE WITH THE 2012 ONTARIO BUILDING CODE. THE DESIGN PARAMETERS FOR THE WIND LOADS ARE AS NOTED BELOW:

q50 = 0.47 KPa 1/50 HOURLY DESIGN WIND PRESSURE Ce, Cg, Cp AND Cpi HAVE BEEN CALCULATED IN ACCORDANCE WITH THE "USERS GUIDE-NBC 2020 STRUCTURAL COMMENTARIES (PART 4 DIVISION B)"

GENERAL NOTES:

- 1. ALL WORK SHALL BE IN ACCORDANCE WITH RELEVANT CODES AND GUIDELINES.
- 2. ALL DRAWINGS AND ADDENDA ARE TO BE READ AS, AND IN CONJUNCTION WITH THE SPECIFICATIONS.
- 3. ALL EQUIPMENT SHALL BE INSTALLED AS SPECIFIED OR APPROVED EQUIVALENT.
- 4. CONTRACTOR MUST CHECK AND VERIFY ALL DIMENSIONS BEFORE PROCEEDING WITH WORK AND BE RESPONSIBLE FOR SAME.
- 5. CONTRACTOR MUST REPORT ANY DISCREPANCIES TO ENGINEER FOR RESOLUTION BEFORE COMMENCING
- 6. ANY CHANGES MUST BE APPROVED BY THE ENGINEER.

GENERAL STRUCTURAL NOTES

- 1. THE FOLLOWING NOTES AND THE TYPICAL DETAILS AS INDICATED ARE APPLICABLE TO ALL STRUCTURAL CONDITIONS NOT SPECIFICALLY DETAILED ON THE STRUCTURAL DRAWINGS.
- 2. THE STRUCTURAL DRAWINGS SHALL BE READ IN CONJUNCTION WITH ALL RELEVANT CONTRACT

DOCUMENTS.

- 3. ONLY DIMENSIONS RELEVANT TO STRUCTURAL ELEMENTS ARE SHOWN ON THE DRAWINGS.
- 4. THE DESIGN LIVE LOAD SHOWN UNDER PLANS SHALL NOT BE EXCEEDED DURING CONSTRUCTION. THE CONTRACTOR SHALL MAKE ADEQUATE PROVISIONS FOR CONSTRUCTION LOADS AND FOR ADEQUATE TEMPORARY BRACING TO KEEP THE STRUCTURE (INCLUDING MASONRY WALLS, FLOORS AND ROOF DECKS ETC.) PLUMB AND IN TRUE ALIGNMENT DURING ALL PHASES OF CONSTRUCTION.
- 5. NO BACKFILL SHALL BE PLACED AGAINST WALLS UNTIL ELEMENTS PROVIDING LATERAL SUPPORT ARE IN PLACE.
- 6. IT'S THE CONTRACTOR'S RESPONSIBILITY TO PROVIDE CONNECTION DETAILS. SUBMIT SHOP DRAWINGS TO THE ENGINEER FOR REVIEW.
- 7. ALL FABRICATION AND ERECTION DRAWINGS (SHOP DRAWINGS) TO BE SUBMITTED TO THE ENGINEER FOR REVIEW. EACH SHOP DRAWING SUBMITTED SHALL BEAR THE STAMP AND SIGNATURE OF A QUALIFIED PROFESSIONAL ENGINEER REGISTERED IN THE PROVINCE OF ONTARIO.
- 8. CARRY OUT ALL WORK IN ACCORDANCE WITH THE ONTARIO BUILDING CODE, AND THE OCCUPATIONAL HEALTH AND SAFETY ACT AND REGULATIONS FOR CONSTRUCTION PROJECTS.

CONCRETE:

1. CONCRETE SHALL CONFORM TO CSA A23.1/A23.2 AND SHALL HAVE THE FOLLOWING MINIMUM **COMPRESSIVE STRENGTH AT 28 DAYS:**

- 2. CONCRETE SHALL BE PLACED AND CURED IN ACCORDANCE WITH CSA A23.1.
- 3. MINIMUM ONE STRENGTH TEST SHALL BE MADE FOR EACH 75m³ OF EACH TYPE OF CONCRETE WITH MINIMUM ONE TEST FOR EACH CONCRETE TYPE ON ANY ONE DAY. EACH STRENGTH TEST SHALL CONSIST OF 4 SPECIMENS, TWO TO BE TESTED AT 7 DAYS AND 2 AT 28 DAYS.

25 MPa

- 4. MAXIMUM SLUMP TO BE 4" FOR FOOTINGS.
- 5. CONCRETE CONTRACTOR TO SET ALL LOOSE MEMBERS THAT ARE TO BE EMBEDDED IN THE CONCRETE (e.g. ANCHOR BOLTS, STEEL PLATES, PIPE SLEEVES, ETC.)
- 6. FORM WORK CONTRACTOR TO FORM ALL HOLES, CHASES, ETC., AND TO SET INSERTS, ANCHOR BOLTS AND OTHER EMBEDDED MEMBERS WHICH ARE REQUIRED TO BE HELD IN POSITION TO OBTAIN REQUIRED ARCHITECTURAL FINISHES.
- 7. ITEMS WHICH PASS INTO OR THROUGH CONCRETE SLAB SHALL BE FILLED AND PATCHED TO THE SAME DEPTH AS THE FLOOR SLAB.
- 8. NO OPENINGS LARGER THAN10" x 10" ARE ALLOWED IN SLAB OTHER THAN THOSE SHOWN ON THE
- 9. SUBMIT CONCRETE MIX DESIGN TO THE ENGINEER AND TO THE INSPECTION AND TESTING COMPANY FOR REVIEW AND COMMENT PRIOR TO STARTING CONSTRUCTION.
- 10. PROVIDE STEEL TROWEL FINISH ON FLOOR SLABS AND APPLY APPROVED HARDENING AND SEALING COMPOUNDS AS REQUIRED.
- 11. CONTROL JOINTS TO BE TO BE MADE IN SLAB ON GRADE WITHIN 6 TO 18 HOURS OF CONCRETE PLACEMENT. ONCE POURED AND CONCRETE HAS REACHED ITS 28 DAY SPECIFIED STRENGTH, FILL SAW CUT WITH APPROVED JOINT SEALANT.

REINFORCING STEEL

- 1. ALL REINFORCING TO BE DEFORMED BARS CONFORMING TO CSA G30.18 GRADE 400. WELDED WIRE MESH TO CONFORM TO CSA G30.5.
- 2. ALL REINFORCING SHALL BE ACCURATELY PLACED AND SUPPORTED BY CONTINUOUS METAL OR OTHER APPROVED CHAIRS: ADDITIONAL BARS OR STIRRUPS SHALL BE PROVIDED BY THE CONTRACTOR TO SECURE MAIN BARS AGAINST DISPLACEMENT AS REQUIRED.

- 3. REINFORCING IN FOOTINGS, EXPOSED TO VIEW OR TO THE WEATHER SHALL BE SUPPORTED IN THE DESIGNATED POSITION BY SOLID PRECAST CONCRETE CHAIRS.
- 4. MINIMUM CONCRETE COVER FOR REINFORCING SEE CONCRETE COVER SCHEDULE.
- 5. SPLICES AT POINTS OF MAXIMUM TENSILE STRESS SHALL BE AVOIDED WHEREVER POSSIBLE. SUCH SPLICES WHERE USED, SHALL BE APPROVED BY THE ENGINEER AND SHALL BE MINIMUM 40 TIMES BAR
- 6. CONTINUOUS AND TEMPERATURE REINFORCING BARS SHALL BE LAPPED 30 TIMES BAR DIAMETERS OR ENDS WITH STANDARD HOOKS. LAP FOR MESH REINFORCING TO BE 12" MINIMUM.
- 7. MINIMUM CLEAR DISTANCE BETWEEN PARALLEL BARS SHALL BE GREATER THAN THE FOLLOWING:
- (a) 1.4 TIMES BAR DIAMETER.
- (b) 1.4 TIMES MAXIMUM SIZE OF AGGREGATE.
- (c) 1-1/8" MINIMUM.
- 8. CONTRACTOR TO INSTALL 48"(1200mm) HORIZONTAL CORNER BARS @ ALL CORNER LOCATIONS WITH 24" (600mm) LAP EACH DIRECTION.

LUMBER FRAMING NOTES

- 1. ALL STRUCTURAL WOOD ELEMENTS HAVE BEEN DESIGNED IN ACCORDANCE WITH CSA STANDARD 086 "ENGINEERING DESIGN IN WOOD".
- 2. ALL NEW LUMBER TO BE SPRUCE-PINE-FIR NO.2 OR BETTER. LVL TO BE MICROLLAM 2.0E.
- 3. EXCEPT WHERE SPECIFIED OTHERWISE, NAILING SHALL CONFORM TO TABLES 9.23.3.4 AND 9.23.3.5 OF THE ONTARIO BUILDING CODE.
- 4. PLYWOOD, WAFER BOARD OR ORIENTED STRAND BOARD SHEATHING ATTACHED TO JOISTS, RAFTERS OR STUDS SHALL BE FASTENED WITH 2-1/5" COMMON NAILS @ 6" CENTERS AT EDGES OF SHEATHING PANELS, AND 12" CENTERS ELSEWHERE U.N.O.
- 5. NO STRUCTURAL MEMBERS SHALL BE NOTCHED UNLESS APPROVED BY THE STRUCTURAL ENGINEER.
- 6. PROVIDE EDGE SUPPORT FOR SHEATHING CONSISTING OF NOT LESS THAN 2"x2" BLOCKING SECURELY NAILED BETWEEN FRAMING MEMBERS, OR TONGUE AND GROOVE EDGE JOINT.

STRUCTURAL STEEL

- 1. ALL STRUCTURAL STEEL SHALL CONFORM TO CSA G.40.21-350W. HOLLOW STRUCTURAL SECTIONS TO CSA G40.21-350W, CLASS H.
- 2. WELDING SHALL COMPLY WITH LATEST EDITION OF CSA W59 AND CARRIED OUT BY WELDERS QUALIFIED IN
- ACCORDANCE WITH APPLICABLE EDITION OF CSA W47.1 (DIV 1 OR 2A). 3. WELDING ELECTRODES TO BE MINIMUM E480XX, FASTENERS TO COMPLY WITH ASTM A-325 AND ANCHOR
- BOLTS TO COMPLY WITH CSA G40.21-300W. 4. INSPECTION AND TESTING OF THE MATERIALS SHALL BE PERFORMED BY AN INSPECTION AND TESTING COMPANY APPOINTED BY THE CONTRACTOR
- 8. SHOP PRIME ALL STRUCTURAL STEEL. TOUCH UP CHIPS AND SCRATCHES AFTER INSTALLATION IS COMPLETE. APPLY FINISH COAT TO EXPOSED STEEL AS REQUIRED. LINTELS BUILT IN EXTERIOR WALLS TO BE PAINTED WITH 2 COATS OF ZINC-RICH PAINT. DO NOT APPLY PAINT TO PARTS OF STEEL TO BE
- ENCASED IN CONCRETE. 9. STRUCTURAL STEEL SHALL BE FABRICATED AND ERECTED IN ACCORDANCE WITH CSA-S16.1. SUBMIT SHOP DRAWINGS FOR ENGINEER'S REVIEW PRIOR TO FABRICATION.
- 10. WELDING ELECTRODES SHALL BE E49XX SERIES. 11. SURFACE PREPARATION CLEAN TO SSPC-SP3.
- 12. BEAM TO COLUMN AND BEAM TO GIRDER CONNECTIONS SHALL BE DESIGNED FOR REACTIONS SHOWN IN PLAN. WHERE NO REACTIONS ARE SHOWN, DESIGN CONNECTIONS FOR $\frac{1}{2}$ OF THE TOTAL UNIFORMLY DISTRIBUTED FACTORED LOAD, BASED ON MEMBER SPAN, FROM THE BEAM LOAD TABLES FOUND IN PART 5 OF THE CISC HANDBOOK OF STEEL CONSTRUCTION.

- 13. CALCULATIONS FOR CONNECTIONS AND SHOP DETAILS, BEARING THE STAMP OF A REGISTERED PROFESSIONAL ENGINEER, TO BE SUBMITTED TO THE ENGINEER PRIOR TO FABRICATION AS REQUIRED.
- 14. NO HOLES TO BE MADE IN BEAM FLANGES IN TENSION.
- 15. WHERE REQUIRED, PROVIDE HOLES IN MEMBERS FOR ATTACHMENT OF OTHER MATERIALS AS DETAILED.
- 16. NO SPLICES IN BEAMS AND COLUMNS ALLOWED UNLESS APPROVED BY THE ENGINEER. WELDS IN SUCH SPLICES & MOMENT CONNECTIONS TO BE X-RAYED OR ULTRASONICALLY TESTED BY AN INDEPENDENT TESTING COMPANY.
- 17. WELD COLUMN ALL AROUND TO CAP AND BASE PLATES.
- 18. BASE PLATES TO BE SET ON NON-SHRINK, NON-METALLIC LIQUID GROUT, SUCH AS SIKA 212 BY SIKA CANADA, OR APPROVED ALTERNATIVE.
- 19. PROVIDE DECK SUPPORT AT COLUMNS WHERE REQUIRED.



OCCUR AS A RESULT OF A FAILURE TO FOLLOW THESE PLANS, SPECIFICATIONS AND THE WHERE THERE ARE ALLEGED ERRORS, OMISSIONS, INCONSISTENCIES OR AMBIGUITIE

- PRESENT IN THE CONTRACT DOCUMENTS, THE CONTRACTOR MUST SEEK CLARIFICATION FROM JP2G. ANY COSTS OR SCHEDULE DELAYS WHICH RESULT AS A FAILURE TO CONTACT JP2G FOR DIRECTION SHALL BE SOLELY THE RESPONSIBILITY OF THE CONTRACTOR.
- TRADE INTERFERENCE/CONFLICTS TO JP2G FOR CLARIFICATION PRIOR TO COMMENCEMEN OF THE WORK.
- THE CONTRACTOR SHALL BE RESPONSIBLE FOR ALL COORDINATION WITH SUBTRADES AND SHALL ADDRESS CONSTRUCTION TEAM COORDINATION ITEMS PRIOR TO ISSUING REQUESTS
- FOR INFORMATION FROM JP2G. THE POSITION OF POLE LINES, CONDUITS, WATERMAINS, SEWERS AND OTHER
- UNDERGROUND AND OVERGROUND UTILITIES AND STRUCTURES IS NOT NECESSARILY SHOWN ON THE CONTRACT DRAWING, AND, WHERE SHOWN, THE ACCURACY OF THE POSITION OF SUCH UTILITIES AND STRUCTURES IS NOT GUARANTEED. BEFORE STARTING WORK, THE CONTRACTOR SHALL INFORM THEMSELVES OF THE EXACT LOCATION OF ALL SUCH UTILITIES AND STRUCTURES, AND SHALL ASSUME ALL LIABILITY FOR DAMAGE TO THEM.

NOT FOR CONSTRUCTION

4	2025-08-06	R.H	ISSUED FOR PERMIT
3	2025-07-30	R.H	ISSUED FOR FINAL REVIEW
2	2025-06-17	MT	ISSUED FOR FINAL REVIEW
1	2025-02-18	JM/SH	ISSUED FOR CLIENT REVIEW
No.	YYYY-MM-DD	BY	DESCRIPTION

GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE PLATFORM

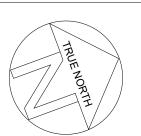
KING STREET EAST GANANOQUE, ON

SPECIFICATIONS AND **GENERAL NOTES**





T: 613-536-5420 KINGSTON@JP2G.COM



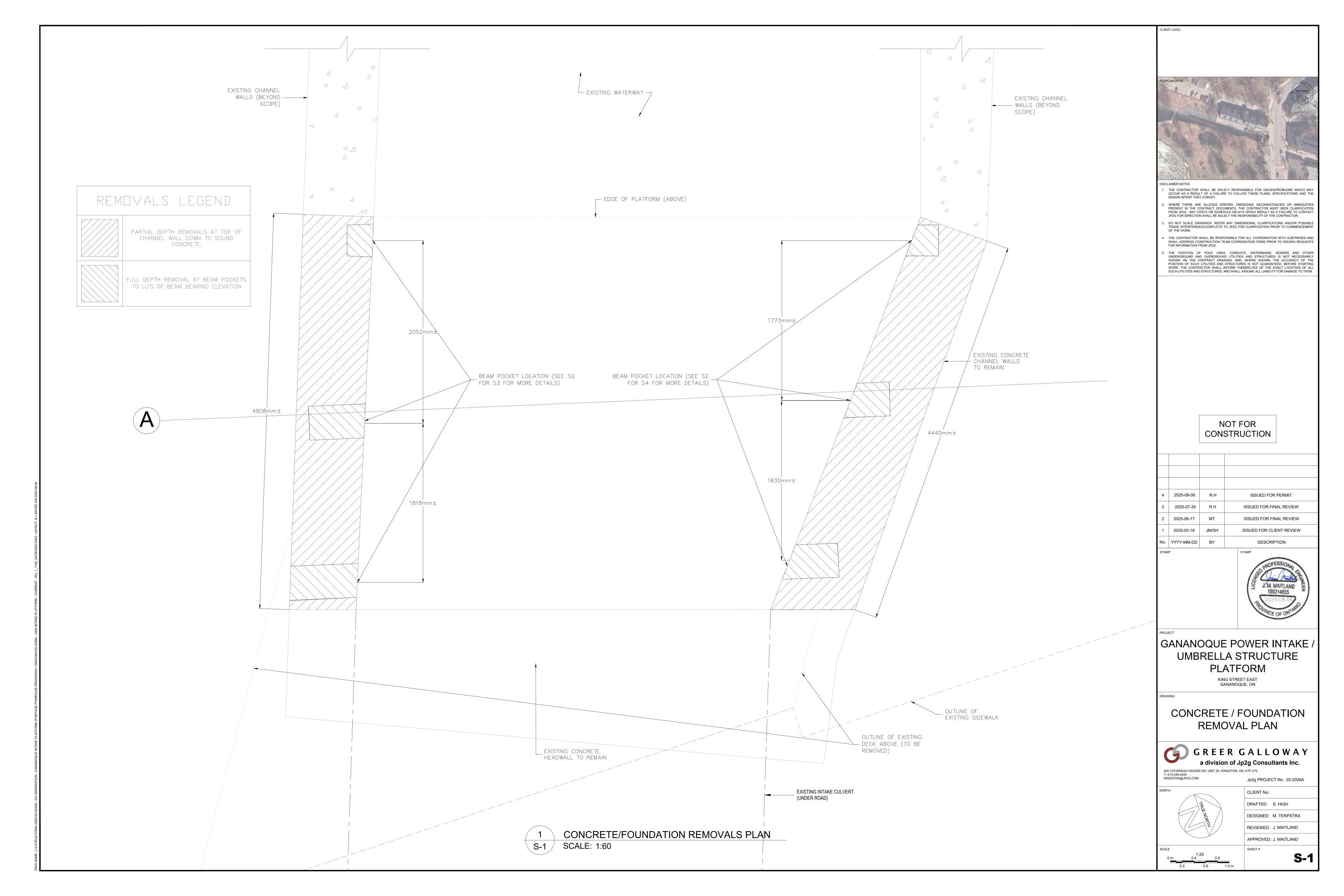
DRAFTED: S. HIGH DESIGNED: M. TERPSTRA REVIEWED: J. MAITLAND

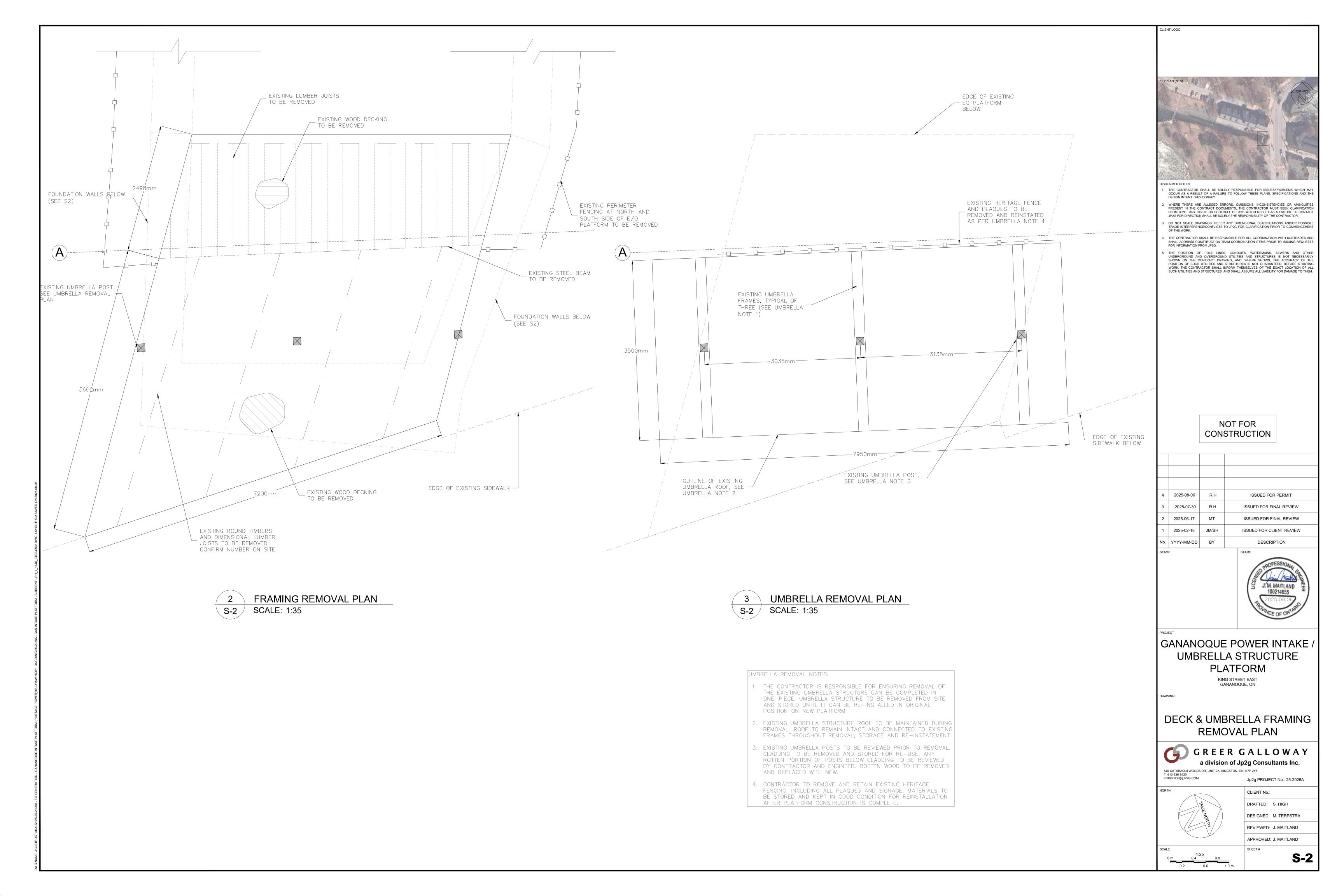
APPROVED: J. MAITLAND

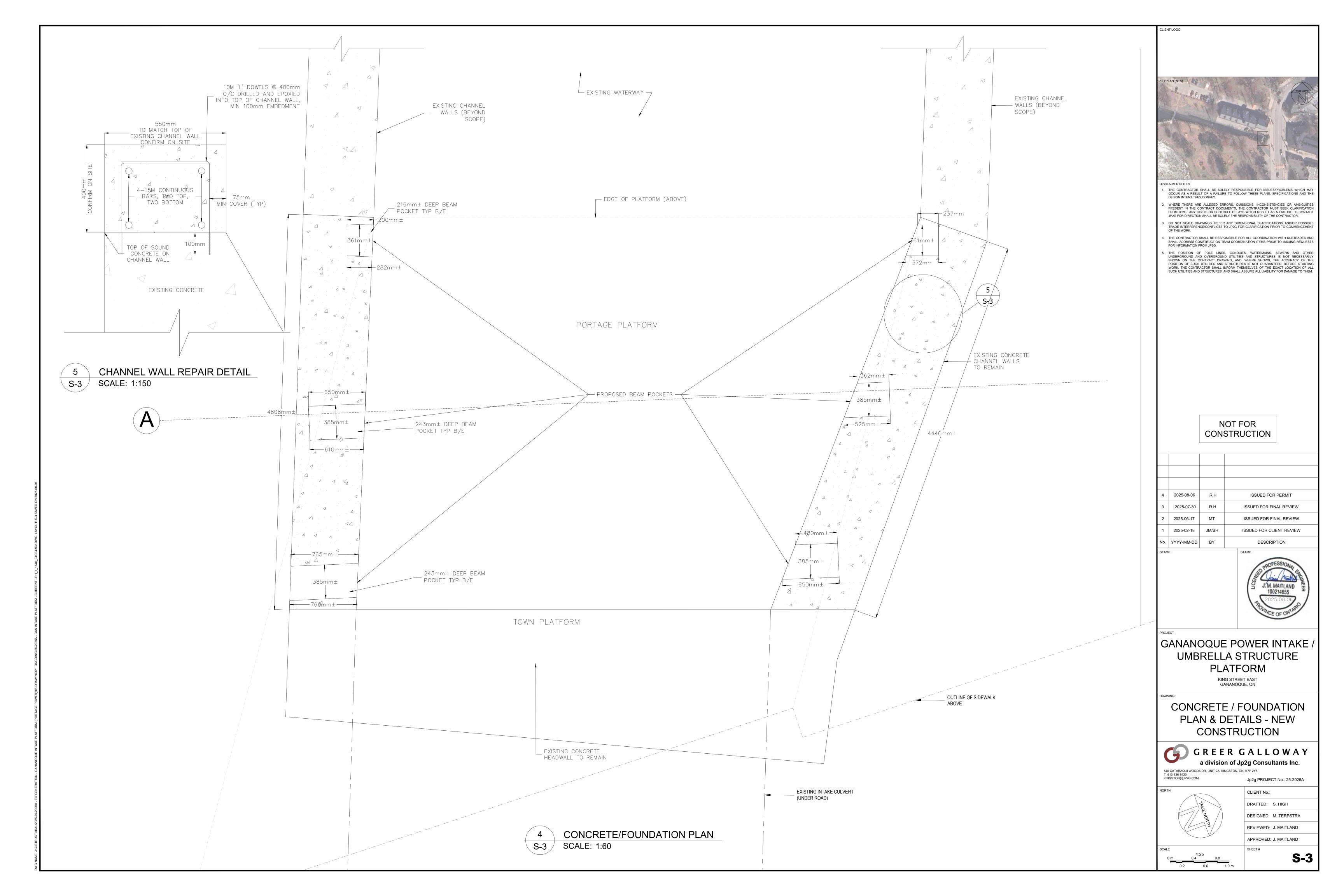
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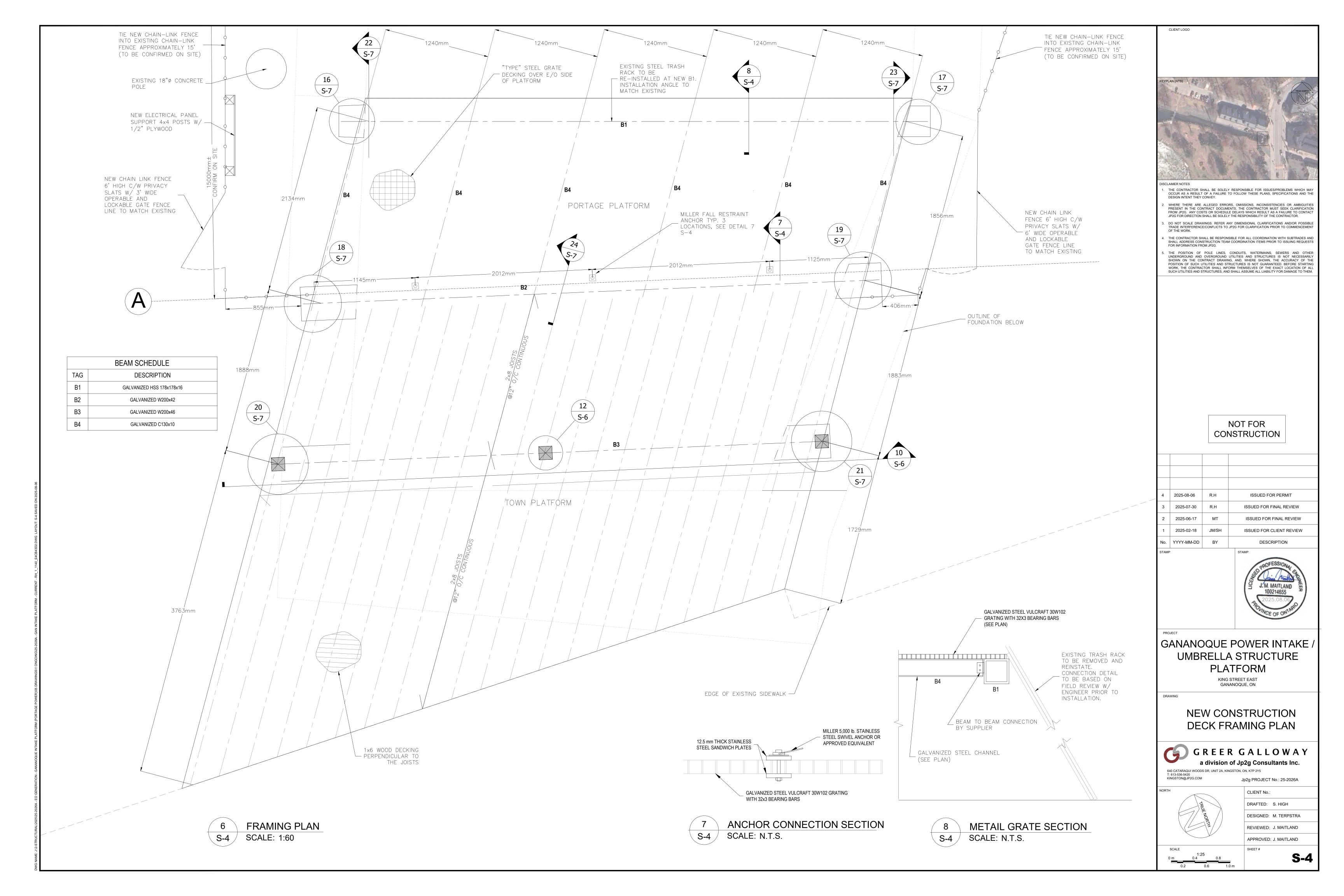
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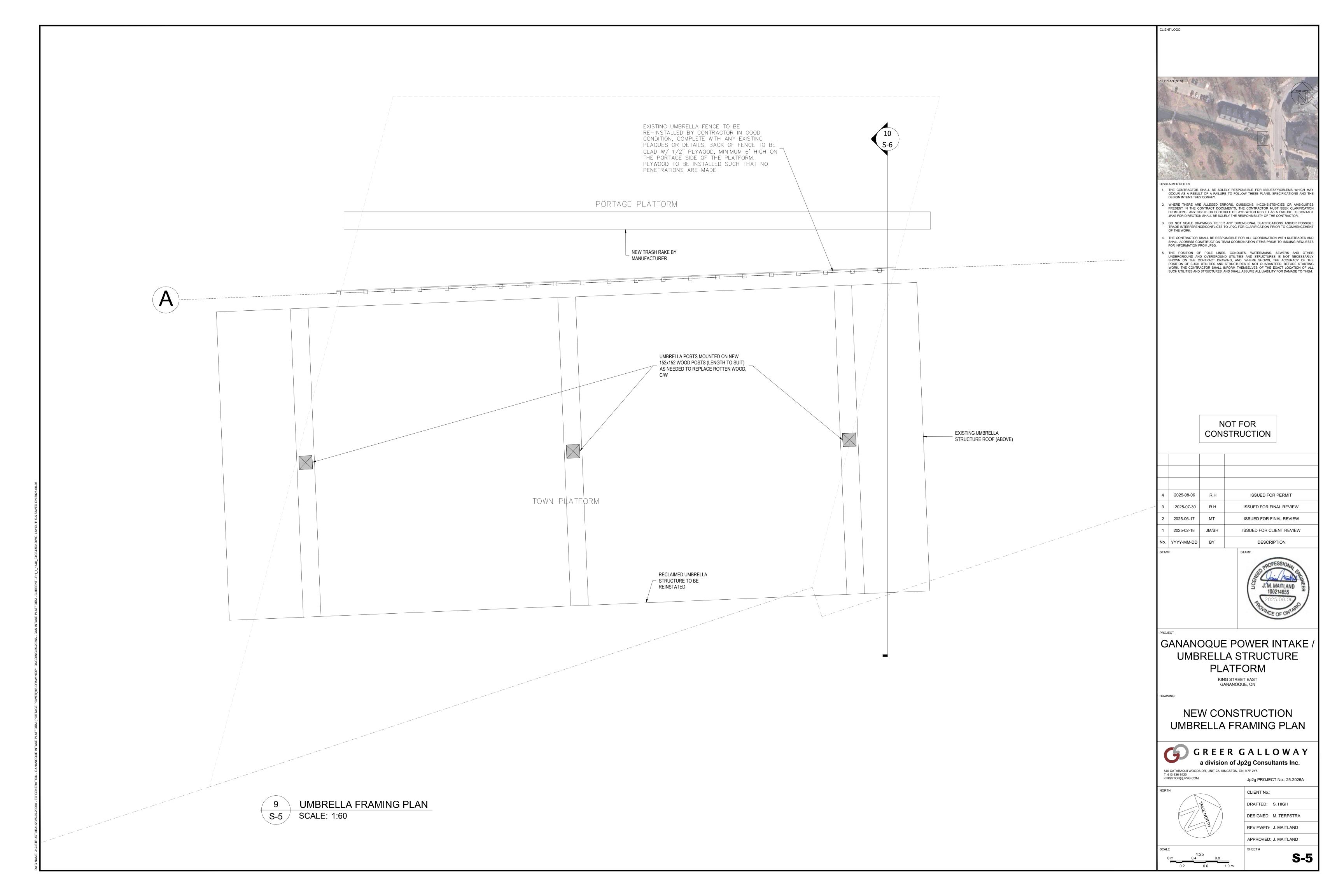
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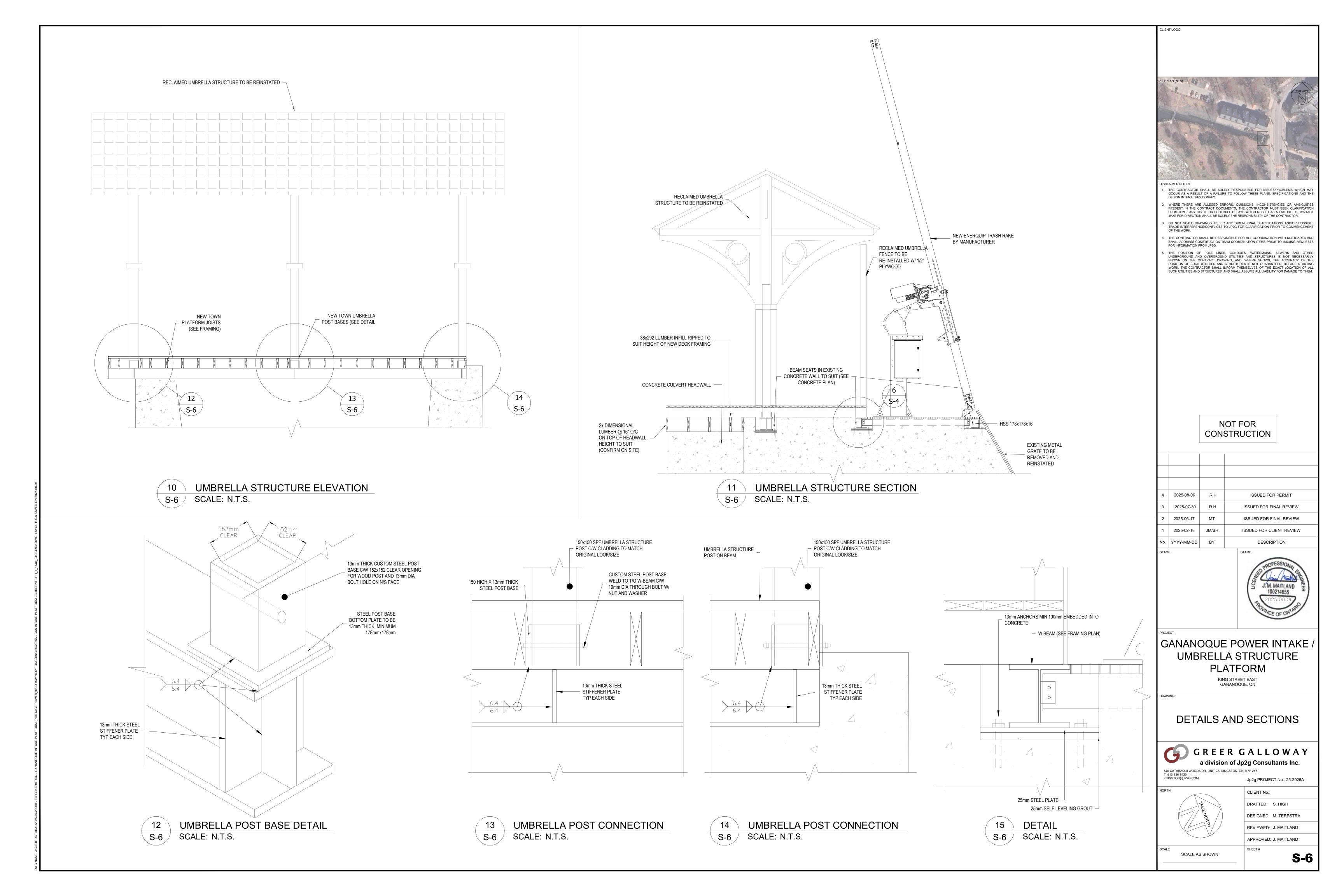


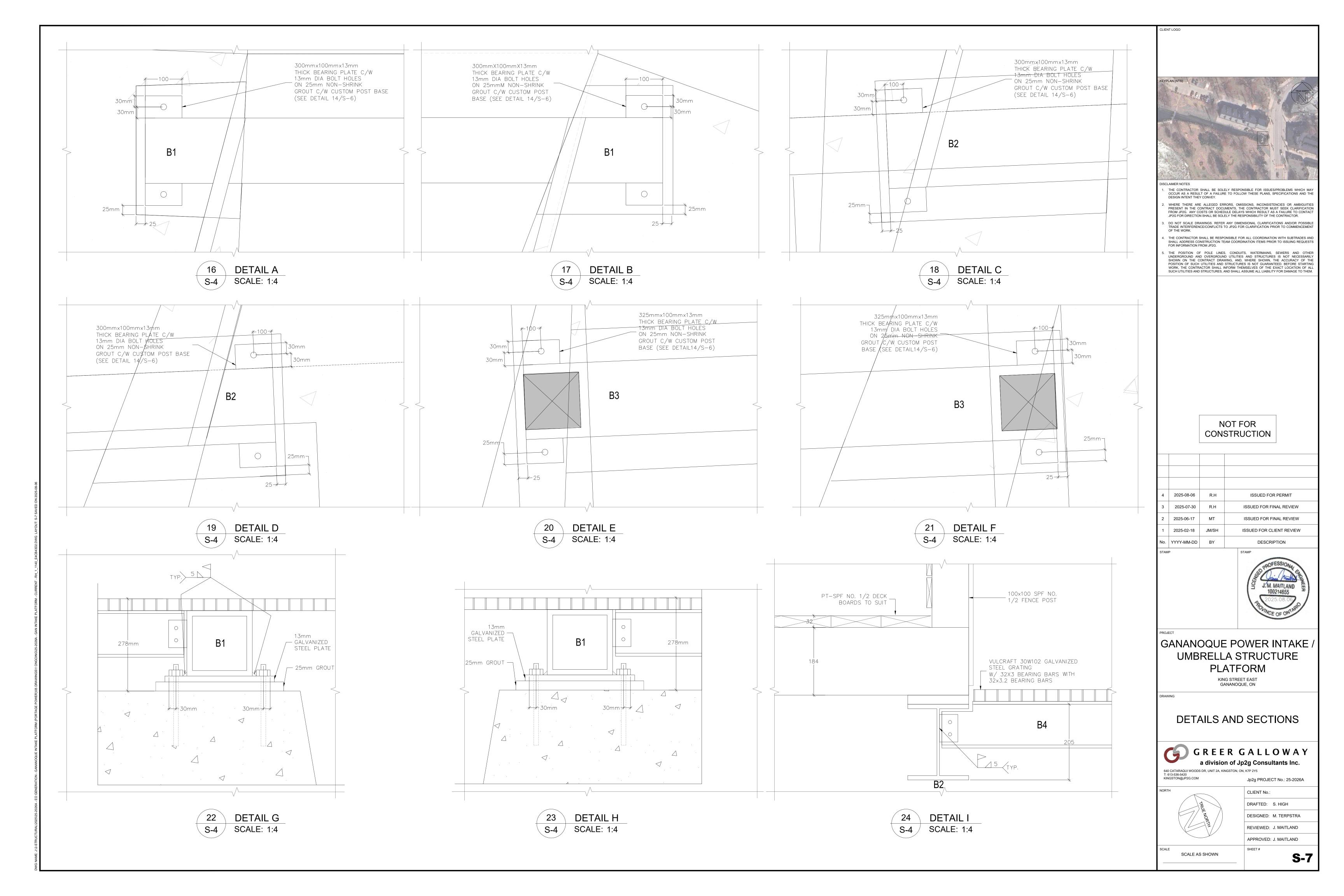












Electrical Construction Drawings, dated August 5, 2025

SPECIFICATIONS:

SUPPLY ALL LABOUR, EQUIPMENT AND MATERIALS NECESSARY TO INSTALL COMPLETE AND OPERATIONAL, THE ELECTRICAL SYSTEMS HEREIN AND SHOWN ON THE DRAWINGS.

WHERE THE TERM "PROVIDE" IS USED IT SHALL BE UNDERSTOOD TO INCLUDE LABOUR, MATERIALS AND SERVICES NECESSARY TO SUPPLY AND INSTALL ITEMS OR WORK REFERRED TO.

DRAWINGS AND SPECIFICATIONS

THESE DRAWINGS AND SPECIFICATIONS ARE INTENDED TO PROVIDE FOR A COMPLETE AND OPERATIONAL ELECTRICAL INSTALLATION. THE RESPONSIBILITY FOR SUPPLYING AND INSTALLING MATERIALS ESSENTIAL TO ACHIEVE THIS SHALL BE PART OF THIS SECTION, EXCEPT WHERE SPECIFICALLY NOTED THAT SUCH OR MATERIALS IS NOT INCLUDED.

CODES AND STANDARDS

ALL WORK SHALL CONFORM TO ALL APPLICABLE CODES INCLUDING BUT NOT LIMITED TO THE ONTARIO BUILDING CODE CURRENT REVISION (REFERRED TO AS OBC HEREAFTER) AND THE CURRENT VERSION OF THE ONTARIO ELECTRICAL SAFETY CODE INCLUDING ALL AMENDMENTS AND RELEVANT BULLETINS (REFERRED TO AS OESC HEREAFTER).

PERMITS. FEES AND INSPECTIONS

THE ELECTRICAL CONTRACTOR SHALL BE RESPONSIBLE FOR OBTAINING AND PAYING FOR ELECTRICAL INSPECTION CERTIFICATE FOR WORK. THE ELECTRICAL CONTRACTOR SHALL INFORM GREER GALLOWAY, A DIVISION OF JP2G (GG HEREAFTER) OF ANY DEFICIENCIES FOUND BY THE ELECTRICAL SAFETY AUTHORITY. A COPY OF THE ELECTRICAL INSPECTION CERTIFICATE SHALL BE FORWARDED TO GG UPON COMPLETION OF THE WORK.

<u>MATERIALS</u>

ALL MATERIALS SUPPLIED SHALL BE NEW AND SHALL CONFORM IN ALL RESPECTS TO THE DRAWINGS AND SPECIFICATIONS. SUPPLIED MATERIAL SHALL ALSO BE CSA OR ULC APPROVED.

<u>WARRANTY</u>

WARRANTY ALL WORK FOR TWO YEARS FOLLOWING THE DAY OF FINAL ACCEPTANCE BY THE OWNER. THIS WARRANTY SHALL INCLUDE WORK AND MATERIALS FOR ALL PROBLEMS RESULTING FROM IMPROPER INSTALLATION OR EQUIPMENT FAILURE OR DEFECTS.

PROTECTION AND REPAIR

TAKE ALL NECESSARY PROVISIONS TO ENSURE THE SAFETY OF OCCUPANTS AND PERSONNEL. PROTECT FINISHED AND UNFINISHED WORK FROM DAMAGE RESULTING FROM ON-GOING WORK. PROVIDE FULL DUST PROTECTION AND KEEP EQUIPMENT DRY AND CLEAN AT ALL TIMES. PROTECT EXISTING SERVICES NOT INCLUDED IN SCOPE OF WORK. ELECTRICAL CONTRACTOR SHALL BE RESPONSIBLE FOR REPAIRING, AT NO COST TO THE OWNER, ANY DAMAGES TO SURFACES AND FINISHES CAUSED DIRECTLY OR INDIRECTLY AS A RESULT OF HIS WORK.

CUTTING AND PATCHING

GET WRITTEN APPROVAL FROM THE OWNER FOR ANY REQUIRED CUTTING. COORDINATE WITH GENERAL CONTRACTOR TO PERFORM ALL CUTTING/CORE DRILLING AND PATCHING FOR ELECTRICAL INSTALLATIONS.

AT THE END OF EACH DAY, PERFORM REGULAR CLEAN UP TASKS AND REMOVE ALL TOOLS, EQUIPMENT, ETC. TO ENSURE CLEANLINESS OF PREMISES.

SHOP DRAWINGS

PRIOR TO DELIVERY OF ANY PRODUCTS TO THE SITE AND ADEQUATELY IN ADVANCE TO PERMIT SUFFICIENT TIME FOR CHECKING, SUBMIT SHOP DRAWINGS FOR REVIEW OF REQUIREMENTS AS SPECIFIED IN THIS DIVISION. SHOP DRAWINGS SHALL BE SUBMITTED FOR THE FOLLOWING LIST OF MATERIAL. GG RESERVES THE RIGHT TO REQUIRE SUBMISSION OF SHOP DRAWINGS FOR ADDITIONAL MATERIAL NOT LISTED BELOW. ONLY SHOP DRAWINGS LISTED OR REQUESTED WILL BE REVIEWED BY GG.

- RECEPTACLES
- LIGHTS
- DISCONNECTS

PANELS

MANUFACTURE OF PRODUCTS SHALL CONFORM TO REVIEWED SHOP DRAWINGS.

KEEP ONE COMPLETE SET OF REVIEWED SHOP DRAWINGS AT THE JOB SITE DURING CONSTRUCTION.

CLOSE OUT DOCUMENTATION

SUBMIT ONE COPY OF THE ELECTRICAL INSPECTION CERTIFICATE TO GG.

SUBMIT ONE (1) HARD COPY AND ONE (1) ELECTRONIC COPY OF ELECTRICAL OPERATING AND MAINTENANCE MANUALS AT CONCLUSION OF WORK. MANUALS SHALL BE ASSEMBLED IN HARD COVERED 3-RING BINDERS AND SHALL INCLUDE

THE FOLLOWING: STATEMENT OF WARRANTY

REVIEWED SHOP DRAWINGS

INSTALLATION AND MAINTENANCE INFORMATION FOR ALL EQUIPMENT, INCLUDING NAMES AND ADDRESSES OF NEAREST

SUPPLIERS. ELECTRICAL INSPECTION CERTIFICATE

PROVIDE ONE (1) SET OF ELECTRONIC DRAWINGS IN PDF FORMAT, CAREFULLY MARKED UP IN RED PEN TO SHOW ALL ACTUAL DEVIATIONS FROM WORKING DRAWINGS. INDICATE ACTUAL LOCATION AND CIRCUIT NUMBERS FOR ALL DEVICES.

SITE EXAMINATION

EXAMINE THE SITE OF WORK AND BECOME FAMILIAR WITH ALL STRUCTURES AFFECTING THIS WORK. REPORT TO THE ENGINEER ANY UNSATISFACTORY CONDITIONS WHICH MAY AFFECT PROPER COMPLETION OF THIS WORK.

NO ADDITIONAL COMPENSATION WILL BE GIVEN FOR EXTRA WORK DUE TO EXISTING CONDITIONS, WHICH SUCH EXAMINATION WOULD REVEAL.

WRING METHODS

ALL WIRING SHALL BE COPPER UNLESS INDICATED OTHERWISE.

MINIMUM CONDUCTOR SIZE SHALL BE #12 AWG.

TYPE RW90 SINGLE CONDUCTOR TO CSA 22.2 NO.38. PROVIDE SEPARATE CODE SIZED INSULATED GROUND CONDUCTOR FOR CIRCUITS RUN IN CONDUIT

PROVIDE GROUND WIRE IN ALL CONDUITS IN CONCRETE SLABS AND IN ALL BURIED CONDUITS AS REQUIRED BY CODE.

WIRING DEVICES

RECEPTACLES SHALL BE COMMERCIAL GRADE. IT IS THE RESPONSIBILITY OF THE CONTRACTOR TO COORDINATE THE RECEPTACLE HEIGHT.

ALL COVER PLATES SHALL BE STAINLESS STEEL IN FINISHED AREAS.

GROUND FAULT CIRCUIT INTERRUPTING (GFCI) DUPLEX RECEPTACLES SHALL BE COMMERCIAL GRADE COMPLETE WITH LED INDICATOR LIGHT.

RECEPTACLES SHALL BE AFFIXED WITH A WHITE MACHINE PRINTED LABEL DENOTING THE PANEL AND CIRCUIT IT IS SOURCED FROM. EXAMPLE DENOTATION: LP-XX CT-XX.

GROUNDING/BONDING

PROVIDE GROUNDING AND BONDING IN ACCORDANCE WITH SECTION 10 OF THE ONTARIO ELECTRICAL SAFETY CODE -CURRENT REVISION. BONDING CONDUCTORS SHALL BE SIZED AS PER TABLE 16 OF THE ONTARIO ELECTRICAL SAFETY

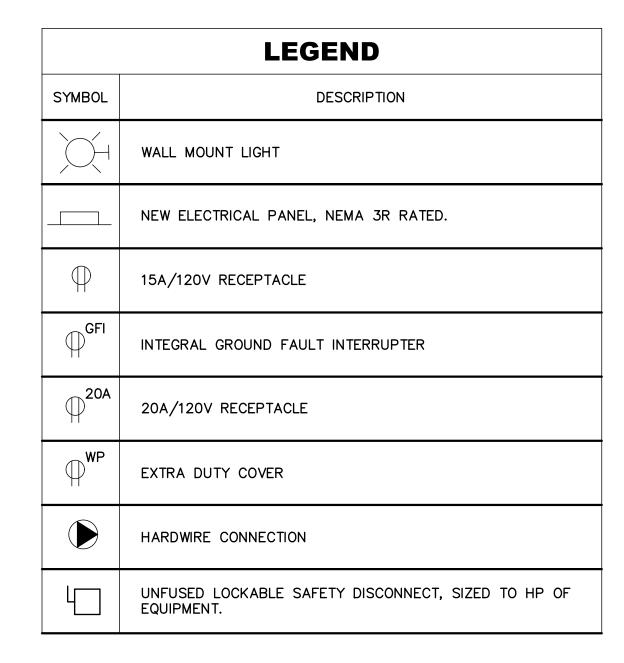
WHERE NECESSARY, COORDINATE GROUNDING REQUIREMENTS WITH LOCAL AUTHORITIES.

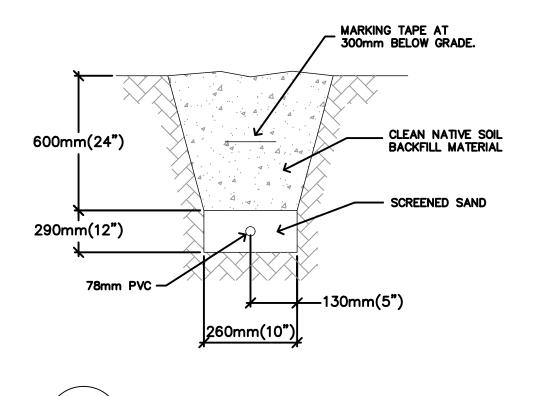
EQUIPMENT LOCATIONS

CONSULT WITH THE OWNER AND ALL OTHER SUBTRADES INVOLVED TO CONFIRM THE LOCATIONS OF THE VARIOUS OUTLETS AND EQUIPMENT AND COOPERATE FULLY TO ENSURE THAT NO CONFLICT ARISES DURING THE INSTALLATION.

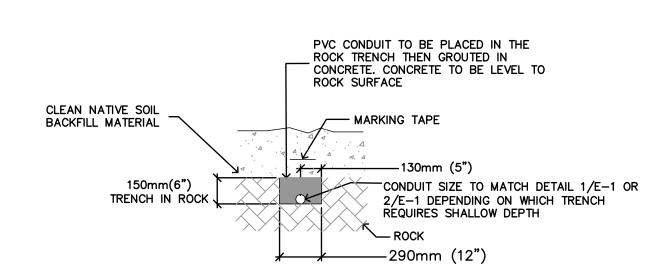
CONDUIT

RIGID PVC CONDUIT TO CSA C22.2 NO.211.2, NO.211.0, NO.85 C/W SOLVENT WELD JOINTS FOR APPLICATION IN AND BELOW SLAB.

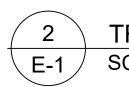




TRENCH DETAIL -SERVICE

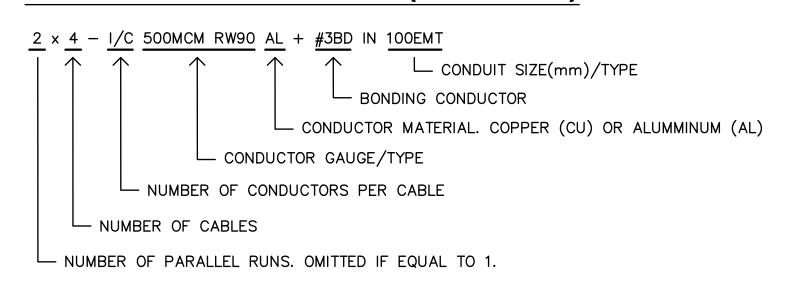


SCALE: NTS



TRENCH DETAIL - SHALLOW DEPTH SCALE: NTS

WIRING DESIGNATIONS (EXAMPLE)



LOAD CALCU	LATION
LOAD	KVA
TRASH RAKE	3

	LIGHT FIXTURE SCHEDULE					
TYPE	DESCRIPTION	MANUFACTURER & CATALOG NUMBER	LAMP TYPE & WATTS			
А	WALL MOUNT AREA LIGHTER	LITHONIA, DSXW2 LED P3 40K 70CRI T3M MVOLT BBW PE	LED, 4000K, 41W			

^{*} EQUIVALENT LUMINAIRES ARE ACCEPTABLE PROVIDED THEY MEET ALL TECHNICAL SPECIFICATIONS OF THE SPECIFIED UNITS.





EYPLAN (NTS)



OCCUR AS A RESULT OF A FAILURE TO FOLLOW THESE PLANS, SPECIFICATIONS AND THE

WHERE THERE ARE ALLEGED ERRORS. OMISSIONS, INCONSISTENCIES OR AMBIGUITIE PRESENT IN THE CONTRACT DOCUMENTS, THE CONTRACTOR MUST SEEK CLARIFICATION FROM JP2G. ANY COSTS OR SCHEDULE DELAYS WHICH RESULT AS A FAILURE TO CONTACT JP2G FOR DIRECTION SHALL BE SOLELY THE RESPONSIBILITY OF THE CONTRACTOR.

TRADE INTERFERENCE/CONFLICTS TO JP2G FOR CLARIFICATION PRIOR TO COMMENCEMEN

THE CONTRACTOR SHALL BE RESPONSIBLE FOR ALL COORDINATION WITH SUBTRADES AND SHALL ADDRESS CONSTRUCTION TEAM COORDINATION ITEMS PRIOR TO ISSUING REQUESTS FOR INFORMATION FROM JP2G.

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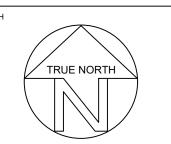
| GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE PLATFORM

KINGS STREET EAST GANANOQUE, ON

SPECIFICATIONS



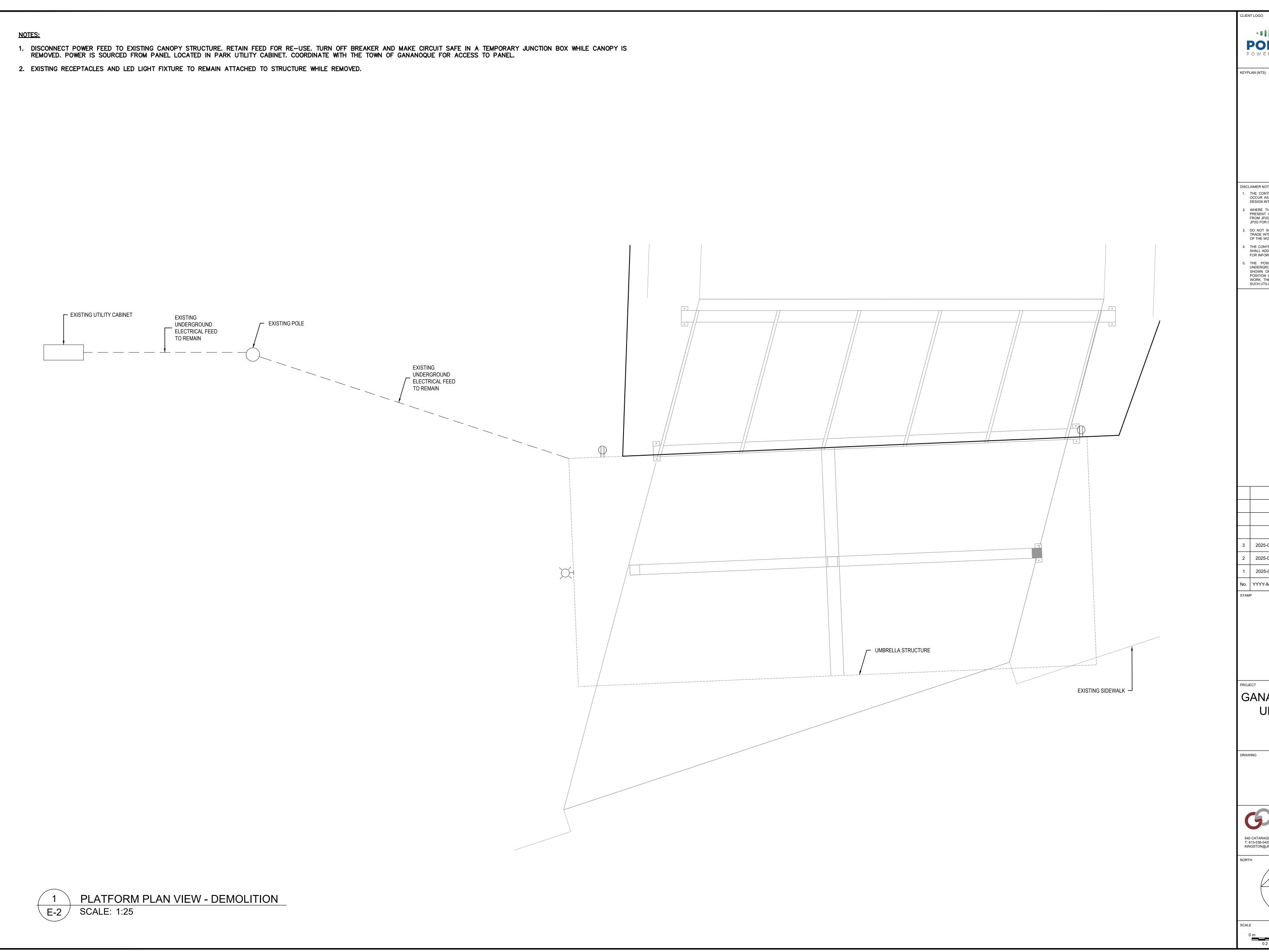
640 CATARAQUI WOODS DR, UNIT 2A, KINGSTON, ON, K7P 2Y5 T: 613-536-5420 KINGSTON@JP2G.COM Jp2g PROJECT No.: 25-2026A



CLIENT No.: DRAFTED: W. HARRISON DESIGNED: W. HARRISON REVIEWED: S. LANE

APPROVED: S. LANE

E-1



G NANOQUE



THE CONTRACTOR SHALL BE SOLELY RESPONSIBLE FOR ISSUES/PROBLEMS WHICH MAY OCCUR AS A RESULT OF A FAILURE TO FOLLOW THESE PLANS, SPECIFICATIONS AND THE DESIGN INTENT THEY CONVEY.

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1	2025-06-11	WH	ISSUED FOR CLIENT REVIEW	V
No.	YYYY-MM-DD	BY	DESCRIPTION	
STAMP			STAMP	

GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE PLATFORM

KINGS STREET EAST GANANOQUE, ON

DEMOLITION POWER



GREER GALLOWAY a division of Jp2g Consultants Inc.

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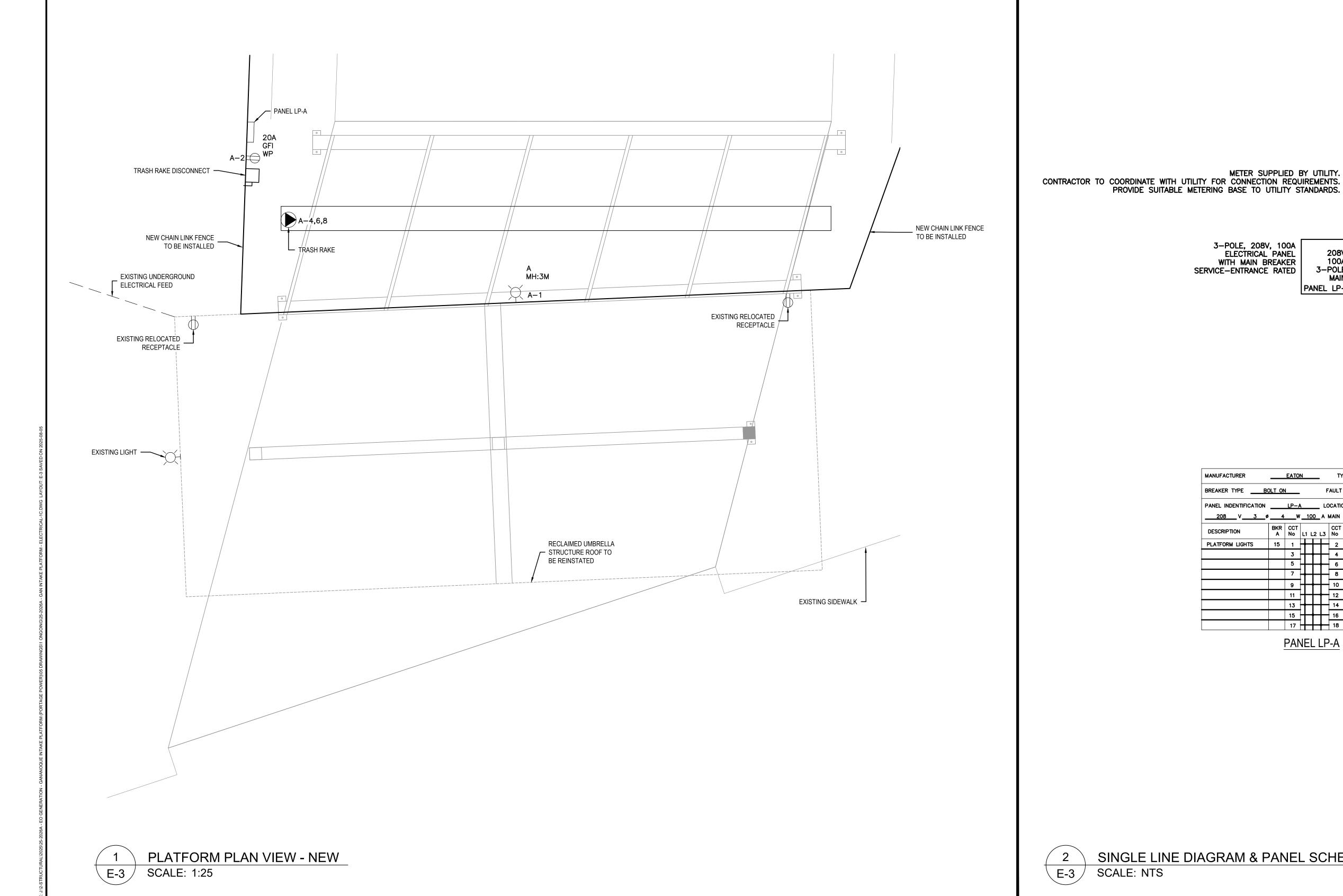
CLIENT No.:

DRAFTED: W. HARRISON DESIGNED: W. HARRISON

REVIEWED: S. LANE APPROVED: S. LANE

E-2

- PROVIDE A TRENCHED FEED FROM TRANSFORMER PROVIDED BY EASTERN ONTARIO POWER TO NEW PANEL LP-A AS PER TRENCH DETAIL 1/E-1. COORDINATE SERVICE INSTALLATION WITH EASTERN ONTARIO POWER. CONTRACTOR REQUIRED TO PROVIDE ELECTRICAL SERVICE FEEDERS AND TRENCHING.
- 2. IF SPECIFIED TRENCHED DEPTH CANNOT BE REACHED AS PER DETAILS 1/E-1 & 2/E-1, CONTRACTOR TO PROVIDE SHALLOW TRENCHING AS PER DETAIL 3/E-1. PROVIDE A COST PER LINEAR METER PRICE TO PROVIDE SHALLOW TRENCH AS A PROVISIONAL ITEM. THIS METRIC WILL BE APPLIED IF SHALLOW TRENCHING IS REQUIRED BY EXISTING SITE CONDITIONS.
- 3. MOUNT A 20A/120V GFI RECEPTACLE WITH EXTRA DUTY COVER UNDER NEW PANEL LP-A. CIRCUIT TO BE #12AWG COPPER TECK-90 CABLE RUN ALONG THE NEW FENCE. CONNECT RECÉPTACLE TO CIRCUIT A-2.
- 4. MOUNT A NEW LIGHT FIXTURE ON PRIVACY FENCE AT THE BACK OF THE UMBRELLA STRUCTURE, APPROXIMATELY 3 METERS ABOVE GRADE. CONNECT LIGHT TO CIRCUIT A-1. CIRCUIT TO BE #12AWG COPPER TECK-90 CABLE.
- 5. MOUNT PANEL LP-A ON PANEL MOUNTING BOARD SECURED TO NEW WOOD FENCE. REFER TO STRUCTURAL FOR DETAILS.
- 6. PROVIDE A NEW CIRCUIT FROM LP-A TO THE TRASH RAKE. CIRCUIT TO BE #12AWG COPPER TECK-90 CABLE. NOTE TRASH RAKE REQUIRES 3-PHASE POWER. PROVIDE UNFUSED LOCKABLE DISCONNECT FOR TRASH RAKE. MOUNT DISCONNECT ON NEW MOUNTING BOARD BESIDE PANEL.
- 7. RELOCATE EXISTING UMBRELLA STRUCTURE RECEPTACLES FROM REAR OF STRUCTURE TO FRONT. SEE DETAIL 1/E-4 FOR MOUNTING DETAILS.
- 8. CONNECT EXISTING UNDERGROUND CIRCUIT RETAINED DURING DEMOLITION TO EXISTING UMBRELLA STRUCTURE LIGHT FIXTURE AND RELOCATED RECEPTACLES. CONCEAL CONDUCTORS AS MUCH AS POSSIBLE. SEE 1/E-4 FOR PROPOSED ROUTES. ANY NEW CONDUCTOR RUNS TO BE #12AWG COPPER TECK-90 CABLE.



NOTES:

- ELECTRICAL SERVICE APPLICATION HAS BEEN COMPLETED. AWARDED CONTRACTOR WILL BE GIVEN SERVICE DETAILS. CONTRACTOR TO COORDINATE WITH EASTERN ONTARIO POWER FOR SERVICE INSTALLATION.
- 2. OBTAIN AN ELECTRICAL SAFETY AUTHORITY (ESA) INSPECTION OF ALL THE CUSTOMER OWNED PORTIONS OF THE SERVICE INSTALLATION PRIOR TO REQUESTING CONNECTION FROM CORNWALL ELECTRIC.
- 3. PANEL LP-A TO BE NEMA-3R OR GREATER RATED OR PLACED IN A NEMA-3R OR GREATER RATED ENCLOSURE. IF PLACED IN A NEMA-3R ENCLOSURE, PANEL CAN BE NEMA-1 RATED.

METER SUPPLIED BY UTILITY.

PROVIDE SUITABLE METERING BASE TO UTILITY STANDARDS.

3-POLE, 208V, 100A

WITH MAIN BREAKER

SERVICE-ENTRANCE RATED

PLATFORM LIGHTS

SINGLE LINE DIAGRAM & PANEL SCHEDULE

15 1

PANEL LP-A

ELECTRICAL PANEL

METER

PLATFORM RCPT

TRASH RAKE

- PROVIDE SERVICE GROUNDING

PER OESC SECTION-10

100A

MAIN

3-POLE

PANEL LP-A





KEYPLAN (NTS)



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GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE **PLATFORM**

KINGS STREET EAST GANANOQUE, ON

NEW CONSTRUCTION **POWER**



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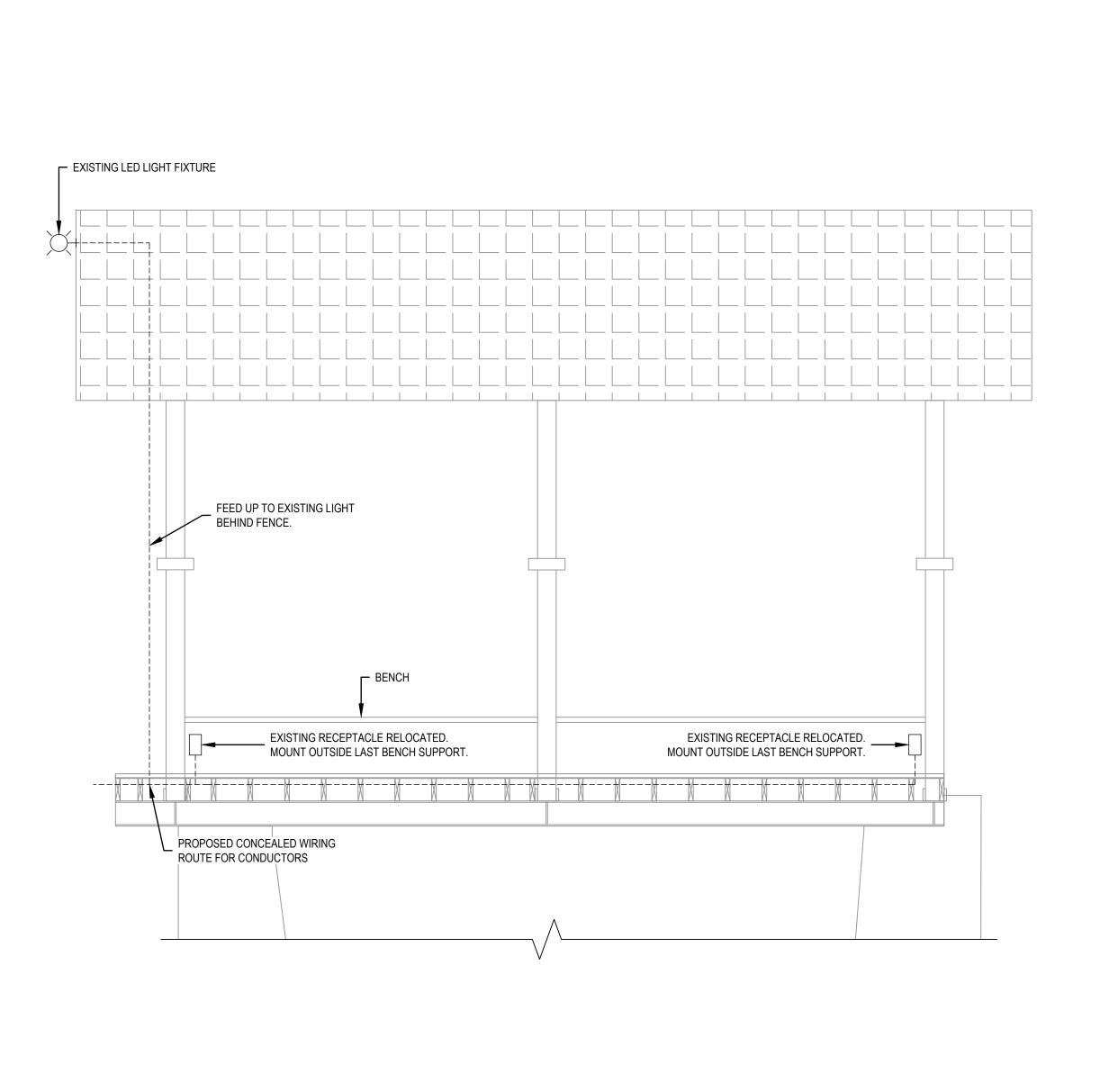
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TRUE NORTH

CLIENT No.: DRAFTED: W. HARRISON DESIGNED: W. HARRISON

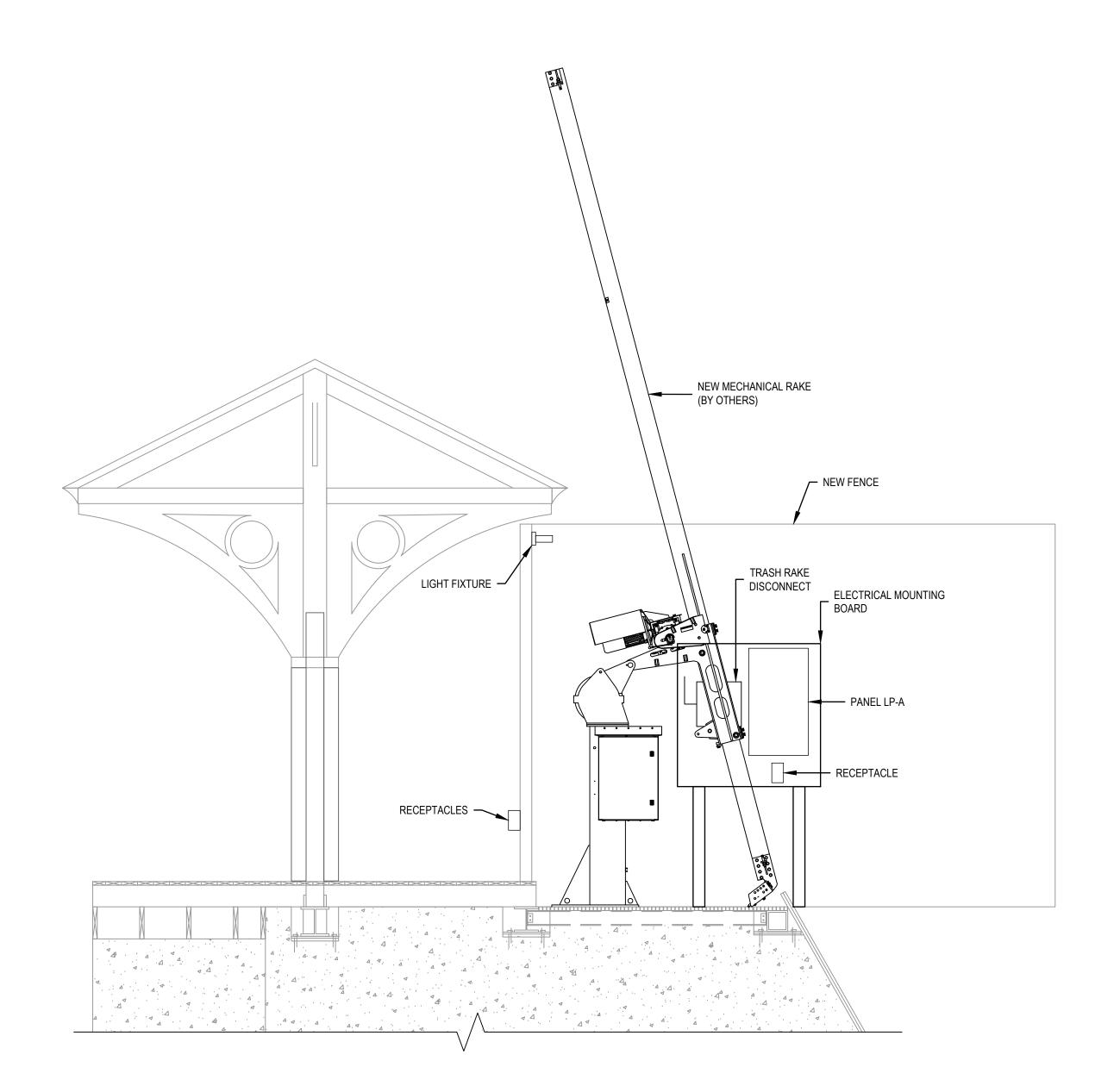
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REVIEWED: S. LANE APPROVED: S. LANE



UMBRELLA STRUCTURE ELEVATION

SCALE: N.T.S.



TRASH RAKE ELEVATION SCALE: N.T.S.

THE CORPORATION OF THE TOWN OF G NANOQUE

KEYPLAN (NTS)



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GANANOQUE POWER INTAKE / UMBRELLA STRUCTURE PLATFORM

KINGS STREET EAST GANANOQUE, ON

DETAILS AND SECTIONS



GREER GALLOWAY

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NOT TO SCALE

Jp2g PROJECT No.: 25-2026A CLIENT No.:

> DRAFTED: W. HARRISON DESIGNED: W. HARRISON

REVIEWED: S. LANE APPROVED: S. LANE

E-4



REGULAR COUNCIL MEETING MINUTES

Held on Tuesday, August 12, 2025, at 5:00 PM **Held Virtually and In-Person**

COUNCIL M	EMBERS PRESENT	STAFF PRESENT
Mayor:	John Beddows	Melanie Kirkby, CAO
Councillors:	Matt Harper	Penny Kelly, Clerk / CEMC
	Anne-Marie Koiner	Lynsey Zufelt, Deputy Clerk
	Vicky Leakey	Brenda Guy, Manager of Planning and Development
	David Osmond	David Armstrong, Manager of Public Works
		Jeff Johnston, Manager of Parks and Recreation
		Andrew Dickson, Fire Chief
Regrets:	Colin Brown	John Morrison, Treasurer
	Patrick Kirkby	

	-				
1.	Call Meeting to Order				
	Mayor Beddows called the meeting to order at 5:01 PM.				
2.	Disclosure of Pecuniary Interest & General Nature Thereof – None				
3.	Canadian National Anthem				
	The National Anthem was played.				
4.	Land Acknowledgement Statement				
	Mayor Beddows read the Land Acknowledgement Statement.				
5.	Public Question / Comment (Only Addressing Motion(s) or Reports on the Agenda)				
	A Member of the Public addressed a Report listed on the Agenda.				
6.	Disclosure of Additional Items				
	Councillor Osmond – Article in Kingstonist and Brockvilleist				
7.	Public Meeting				
	1. Proposed Class III Development Permit (DP2025-10) – 116-118 King Street East – Permit One Short-Term Accommodation Rental in Upper Storey of a Commercial Building (+Report Council-PD-2025-15)				
	 A Public Meeting was held regarding a Proposed Class III Development Permit Application (DP2025-10) received from the Owner/Applicant: Ryan Chartrand and Angela Vernelli, regarding the property municipally and legally described as 116-118 King Street East PLAN 86 W PT LOT 13 RP;28R11120 PARTS 1 AND 2, TOWN OF GANANOQUE, to Permit One Short-Term Accommodation Rental in Upper Storey of a Commercial Building. 				
	 The Chair requested the Manager of Planning and Development present the Application to Council. Brenda Guy, Manager of Planning and Development provided an overview of Report Council PD-2025-15. The Chair asked the Owner if they had anything to add to the Staff 				
	overview. – None				

- The Chair asked if any member of Council had any questions or comments.
 - Councillor Koiner advised that the Application was presented to the Planning Advisory Committee and that the Committee supports the request.
- The Chair advised that under the Development Permit By-law, comments may be made by the public, however, once a Permit has been approved the only party able to appeal to the Ontario Land Tribunal is the Applicant.
- The Chair asked if any member of the public had any questions or comments. – None
- The Chair asked if the Owner had any additional questions or comments.
 None

Council considered the following recommendation.

Motion #25-106 - Class III Development Permit (DP2025-10) - 116-118 King Street East

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES APPLICATION DP2025-10 (CHARTRAND/VERNELLI) AT 116-118 KING STREET EAST FOR ONE (1) SHORT TERM ACCOMMODATION UNIT (1 BEDROOM), IN THE SAME OWNER OPERATED COMMERCIAL STORE-FRONT BUILDING WITH ONE (1) PARKING SPACE SUBJECT TO THE FOLLOWING CONDITIONS:

- CLEARANCE LETTER IS OBTAINED FROM FIRE DEPARTMENT THAT ALL REQUIREMENTS HAVE BEEN MET,
- CLEARANCE LETTER IS OBTAINED FROM BUILDING DEPARTMENT THAT ALL REQUIREMENTS HAVE BEEN MET,
- THE OWNER ENTER INTO AN AGREEMENT WITHIN ONE YEAR OF THE NOTICE OF DECISION, AND;
- ALL COSTS ASSOCIATED WITH FULFILLING THE CONDITIONS OF THIS DECISION ARE BORNE BY THE OWNER,

AS RECOMMENDED BY THE PLANNING ADVISORY COMMITTEE (PAC) AND AS PRESENTED IN REPORT COUNCIL-PD-2025-15.

CARRIED - UNANIMOUS

8. Delegations

- Richard Ferguson Garden Street Request to Reduce Speed Limit and Add Speed Bumps
 - Richard Ferguson appeared before Council and requested that Council consider reducing the speed limit and adding speed bumps for the one-way portion of Garden Street and requested that a stop sign be located at the end of the cul-de-sac. Mr. Ferguson also referenced the Petition signed by residents on Garden Street (attached).
 - Council considered the following recommendation.

Motion #25-107 – Garden Street – Request to Reduce Speed Limit and Add Speed Bumps – Direction to Staff

Moved By: Councillor Harper **Seconded BY:** Councillor Osmond BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE DIRECTS STAFF TO BRING BACK A COUNCIL REPORT REGARDING THE FEASIBILITY OF ADDING SPEED BUMPS AND REDUCING THE SPEED LIMIT ON GARDEN STREET, AS REQUESTED BY MR. RICHARD FERGUSON DURING HIS DELEGATION OF TUESDAY, AUGUST 12, 2025.

CARRIED – UNANIMOUS

- 2. Frontenac Arch Biosphere Network (FABN), Christine Grossutti, Conservation Project Manager – Judith McLean Memorial Forest (+Trees & Trails Advisory Panel Motion Nos. 2025-05 and 2025-08)
 - Christine Grosutti appeared before Council and presented a PowerPoint presentation entitled, "Conservation Assessment Results for McLean Memorial Forest".
 - Council considered the following recommendation.

Motion #25-108 – Frontenac Arch Biosphere Network (FABN) – Judith McLean Memorial Forest

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE AUTHORIZES THE MAYOR AND CLERK TO SIGN THE CONSENT LETTER TO REPORT THE TOWN OF GANANOQUE'S JUDITH SCOTT MCLEAN MEMORIAL FOREST TO THE CANADIAN PROTECTED AND CONSERVED AREAS DATABASE (CPCAD) AND TO SHARE THE CANADA TARGET 1 DECISION SUPPORT TOOL SCREEN RESULTS, AS RECOMMENDED BY THE TREES AND TRAILS ADVISORY PANEL MOTION NOS. 2025-05 AND 2025-08, AND AS PRESENTED TO COUNCIL BY CHRISTINE GROSUTTI, ON TUESDAY, AUGUST 12, 2025.

CARRIED - UNANIMOUS

- 9. Presentations / Awards / Deputations None
- 10. Mayor's Declaration None
- 11. Unfinished Business

Council-PD-2025-13 - Private Video Surveillance - Municipal By-laws

Motion #25-109 – Private Video Surveillance – Municipal By-laws

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE

RECEIVES THE PRIVATE VIDEO SURVEILLANCE – MUNICIPAL BY-LAWS

REPORT, FOR INFORMATION PURPOSES, AS PRESENTED IN COUNCIL

REPORT-PD-2025-12.

CARRIED - 4 Ayes, 1 Nay

Council-REC-2025-13 – Award of Contract – Eradication and Control of Japanese Knotweed

By-law No. 2025-070 – Award of Contract – Eradication and Control of Japanese Knotweed

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-070, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH WAGAR & CORPUT WEED CONTROL INC., FOR THE SERVICES TO ERADICATE AND CONTROL JAPANESE KNOTWEED, AS PRESCRIBED IN RFT REC-2025-04 AND AS PRESENTED IN COUNCIL REPORT REC-2025-13.

CARRIED – UNANIMOUS

12. Consent Agenda

Moved By: Councillor Koiner **Seconded By:** Councillor Osmond Be it resolved that the Motion and By-law listed on the Consent Agenda be passed accordingly:

MOTION:

Motion #25-105 – Approval of Minutes – July 15, 17 and 24, 2025
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE
HEREBY ADOPTS THE REGULAR COUNCIL MINUTES OF TUESDAY, JULY 15, 2025, AND ITS SPECIAL MINUTES OF THURSDAY, JULY 17, AND JULY 24, 2025.

BY-LAW

By-law No. 2025-071 – Amend Traffic and Parking By-law No. 2015-070 – Schedule XII – Increased and Decreased Speed – Water Street Swing Bridge

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-071, BEING A BY-LAW TO AMEND THE TRAFFIC AND PARKING BY-LAW NO. 2015-070, SCHEDULE XII, TO ADD 25 KMS/HOUR AS THE SPEED LIMIT FOR THE WATER STREET SWING BRIDGE AND ITS APPROACHES.

CARRIED - 4 Ayes, 1 Abstain

13. Staff Reports

Council-LIB-2025-03 - Gananoque Public Library Quarterly Report

Motion #25-110 - Gananoque Public Library Quarterly Report

Moved By: Councillor Koiner **Seconded By:** Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE GANANOQUE PUBLIC LIBRARY QUARTERLY REPORT AS PRESENTED IN REPORT COUNCIL LIB-2023-03.

CARRIED - UNANIMOUS

Council-REC-2025-14 - Seniors Community Programming Grant Funding

By-law No. 2025-072 – Seniors Community Programming Grant Funding
Moved By: Councillor Koiner

Seconded By: Deputy Mayor Leakey
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS
BY-LAW NO. 2025-072, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND
CLERK TO SIGN AN AGREEMENT WITH THE MINISTRY FOR SENIORS AND
ACCESSIBILITY, THROUGH TRANSFER PAYMENT ONTARIO (TPON) TO
ACCEPT THE SENIORS COMMUNITY GRANT FUNDING, AS PRESENTED IN
REPORT COUNCIL-REC-2025-14.

CARRIED - UNANIMOUS

Council-FIRE-2025-06 – Emergency Purchase Procurement – Outboard Motor Replacement

Motion #25-111 – Emergency Purchase Procurement – Outboard Motor Replacement

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THE EMERGENCY PURCHASE PROCUREMENT DISCLOSURE REGARDING THE FIRE DEPARTMENT OUTBOARD MOTOR REPLACEMENT FOR ITS MARINE UNIT, AS PRESENTED IN COUNCIL REPORT FIRE-2025-06.

CARRIED - UNANIMOUS

Council-PD-2025-14 - Population Projections - Various Studies

***Moved by Councillor Koiner and seconded by Deputy Mayor Leakey to amend the recommendation in Report-PD-2025-14 to add, "SUBJECT TO ENDORSEMENT FROM MINISTRY OF MUNICIPAL AFFAIRS AND HOUSING (MMAH)".

CARRIED - UNANIMOUS

Motion #25-112 - Population Projections - Various Studies

Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE SET ASIDE THE PROVISIONS IN THE PROCUREMENT BY-LAW AND AUTHORIZE THE SCOPE OF WORKS FOR POPULATION PROJECTIONS, TO AN UPSET AMOUNT OF \$28,800, AS REQUIRED FOR THE OFFICIAL PLAN (OP) BY WATSON & ASSOCIATES ECONOMISTS LTD., AND AS PRESENTED IN REPORT COUNCIL PD-2025-14, SUBJECT TO ENDORSEMENT BY THE MINISTRY OF MUNICIPAL AFFAIRS AND HOUSING (MMAH).

CARRIED - UNANIMOUS, as amended

Motions (Council Direction to Staff) - None 15. Correspondence 1. Gananogue Police Services Board – Notice of Suspension 2. Ontario Lottery and Gaming Corporation (OLG) – First Quarter Gaming Revenue Payment to Township of Leeds & the Thousand Islands and Gananoque 3. South East Health Unit – Media Release – Board of Health Update for July 4. Cataragui Conservation – News Release – Level 1 Water Condition Confirmed for Cataraqui Region 16. Notice Required Under the Notice By-law - None 17. **Committee Updates (Council Reps)** Members of Council provided their updates. 18. **Discussion of Additional Items** 1. Councillor Osmond - Article in Kingstonist and Brockvilleist • Councillor Osmond made a statement in response to an article published by local news sources Kingstonist and Brockvilleist entitled, "An integral part of our history': Group rallies to save historic Gananoque bridge from demolition", by Hollie Pratt-Campbell, dated August 8, 2025 and comments made by Mayor Beddows. • Councillor Osmond requested that the Mayor clarify his comments and further requested an apology to Council and Staff. • Mayor Beddows responded to Councillor Osmond stating that his comment was about Council's decision to not seek an estimate [for the bridge repair] and the way this Council seeks information or doesn't receive it. The "information gaps" had nothing to do with the quality of Staff reports, but rather about knowing whether we [Council] were making the best valuebased decision on removal or repair going forward. • Mayor Beddows further noted that he stands by his remark about this specific instance. 19. **Questions from the Media** – None 20. Closed Session Moved by Councillor Koiner that the Council of the Town of Gananoque, in accordance with Section 239.2 of the Municipal Act, moves into Closed Session at 7:29 PM for the purpose of discussing one (1) item under Advice that is Subject to Solicitor-client Privilege, including Communications Necessary for that Purpose and one (1) item under A Position, Plan, Procedure, Criteria or Instruction to be Applied to any Negotiations Carried On or to be Carried on by or on Behalf of the Municipality or Local Board. **CARRIED – UNANIMOUS** 21. Move Out of Closed Session at 7:51 PM. Council resumed the Open Session at 8:15 PM 22. **Reporting Out of Closed Session** A Closed Meeting was held. Council discussed one (1) under Advice that is Subject to Solicitor-client Privilege, including Communications Necessary for that Purpose, and one (1) item under A Position, Plan, Procedure, Criteria or Instruction to be Applied to any Negotiations Carried On or to be Carried on by or on Behalf of the Municipality or Local Board. Council will now consider the following recommendations.

By-law No. 2025-073 – Island Harbour Club – Discharge of Option to **Repurchase Agreement** Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS A BY-LAW NO. 2025-073, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN THE RELEASE TO DISCHARGE THE OPTION TO REPURCHASE LE62370 FOR ISLAND HARBOUR CLUB (IHC) INC., AS PRESENTED IN COUNCIL REPORT-PD-2025-IC-02. **CARRIED – UNANIMOUS** By-law No. 2025-074 - Flix North America Inc. Agreement Amendment -**Insurance Coverage** Moved By: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-074, BEING A BY-LAW TO AMEND BY-LAW NO. 2025-066, A BY-LAW TO SIGN AN AGREEMENT WITH FLIX NORTH AMERICA INC., TO REMOVE, IN ITS ENTIRETY, "\$50 MILLION" AND REPLACE WITH "\$10 MILLION" FOR INSURANCE COVERAGE, AS PRESENTED IN COUNCIL REPORT-PD-2025-IC-03. **CARRIED - UNANIMOUS** 23. Confirmation By-law By-law No. 2025-069 - Confirming By-law - August 12, 2025 Moved Bv: Councillor Koiner Seconded By: Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-069, BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS REGULAR MEETING HELD ON TUESDAY, AUGUST 12TH, 2025, BE READ THREE TIMES AND FINALLY PASSED THIS 12^{TH} DAY OF AUGUST 2025. **CARRIED – UNANIMOUS** 24. Next Meeting(s): Tuesday, September 2, 2025 at 5:00 PM 25. **Adjournment** Moved By: Councillor Koiner Be it resolved that Council hereby adjourns this regular meeting of Council at 8:25 PM. CARRIED - UNANIMOUS

Penny Kelly, Clerk

John S. Beddows, Mayor

July 14, 2025,

To: John Beddows

Mayor of Gananoque,

We, the residents of Garden Street, between Herbert Street and wilson Street are requesting that the speed limit be lowered to 30 km/hr or have speed bumps installed for the summer. The street is used by many travelling by car or walking to the arena, pickleball courts and soccer fields. Due to the excessive speed by some drivers we feel someone is going to be badly injured or could be even worse.

we feel this needs to be addressed as soon as possible.

Thank you.

House #	Name	Signature
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545	Sardra McCalpin	Landra Mc Calpin
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MAIL

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SPECIAL COUNCIL MEETING MINUTES

Held on Thursday, August 21, 2025, at 1:30 PM Held via Teleconference and Virtual

COUNCIL MEMBERS PRESENT		STAFF PRESENT
Mayor:	John Beddows	Melanie Kirkby, CAO
Councillors:	Colin Brown	Penny Kelly, Clerk
	Anne-Marie Koiner	Brenda Guy, Manager of Planning and Development
	Vicky Leakey	David Armstrong, Manager of Public Works
	David Osmond	
Regrets:	Matt Harper	
	Patrick Kirkby	

1.	Call Meeting to Order
	Mayor Beddows called the meeting to order at 1:31 PM.
2.	Disclosure of Pecuniary Interest & General Nature Thereof – None
3.	Public Questions/Comments – None
4.	Staff Report
Cou	ncil-RDS-2025-10 – Lease Extension – City Cruises Parking Lot
	By-law No. 2025-076 – Lease Extension – City Cruises Parking Lot Moved By: Councillor Brown Seconded By: Councillor Osmond BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-076, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND THE CLERK TO SIGN AN EXTENSION AGREEMENT WITH CITY CRUISES CANADA FOR THE USE OF THE MUNICIPAL PARKING LOT LOCATED AT WATER STREET AT MILL STREET THROUGH TO SEPTEMBER 30, 2025, AS PRESENTED IN COUNCIL REPORT RDS-2025-10.
	CARRIED – UNANIMOUS
5.	Questions from the Media - None
6.	Confirmation By-law
	By-law No. 2025-075 – Confirming By-law – August 21, 2025 Moved By: Councillor Brown Seconded By: Councillor Osmond BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-075, BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS SPECIAL MEETING HELD ON THURSDAY, AUGUST 21 ST , 2025, BE READ THREE TIMES AND FINALLY PASSED THIS 21 ST DAY OF JULY 2025.
	CARRIED – UNANIMOUS
7.	Next Meeting(s): Tuesday, September 2, 2025 at 5:00 PM

8.	Adjournment	
	Moved By: Councillor Brown Be it resolved that Council hereby a 1:42 PM.	djourns this special meeting of Council at CARRIED – UNANIMOUS
Joh	n S. Beddows, Mayor	Penny Kelly, Clerk



Council Report - FIN-2025-18

Date: September 2, 2025 ☐ IN CAMERA

Subject: 2025 Second (2nd) Quarter Forecast & Budget Variance

Author: John Morrison, Treasurer \boxtimes **OPEN SESSION**

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 2025 SECOND (2ND) QUARTER BUDGET VARIANCE AND FORECAST, AS PRESENTED IN COUNCIL REPORT FIN-2025-18.

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

The purpose of this report is to provide Council notice of any financial risks that could affect the 2025 year-end position. This report includes the second (2nd) quarter actual financial information for each service area as of June 30th, 2025.

The organization of the Town's financial data into service categories is closely following provincial guidelines as outlined in the municipal reporting obligations required by the Ministry. Please be aware that all departmental reporting, roles and responsibilities has not changed, however, the summation of the financial data has changed and is aimed to help Council make informed decisions about policy adjustments, resource allocation, and strategy. The intent is to be concise. The insights provided are aimed at offering Council a clear view of the financial health and ongoing initiatives within the town.

INFORMATION/DISCUSSION:

This report typical provides Council two separate views: a budget variance and forecast by service category and a budget variance and forecast by expense category.

Staff is projecting a surplus of \$77,754.87. Variance drivers identified below are impacted by seasonality, timing and unknown market forces or events beyond the control of the Town; certain expenses and revenues may not be realized until the latter part of the year.

Actual revenues as of June 30th, is achieving 47% of the planned budget and actual expenditures has accrued 47% of the planned budget.

Overall Financial Position

At this point in the fiscal year, most service categories are trending towards a **breakeven position**. A few key drivers are influencing the Town's overall financial outlook:

Positive Variances:

- Protection to Persons & Property is reporting stronger-than-expected revenues due to an unbudgeted MRCT grant for Police Services (\$70,505) and a Building Department permitting surplus of \$70,051.
- Recreation & Cultural Services is performing well, with higher-than-expected revenues, particularly from the Marina (83.76% of budget achieved) and the Arena (53.27% achieved).

Negative Variances:

- *General Government* is impacted by a shortfall in casino revenues, with an unfavourable variance of \$261,698 compared to budget.
- Health Services revenues are lagging at 22.93% of budget, while expenditures are accruing more quickly (53.99%).

Stable / Breakeven Areas:

- Transportation Services, Environmental Services, and Social & Family Services are generally trending towards breakeven, with revenues and expenditures aligning with expectations.
- Social Housing is exactly on target, with expenditures at 50% of budget.
- *Planning & Development* is currently underperforming on revenues (20.07%) while expenditures are higher (44.91%), requiring monitoring in future quarters.

Outlook

Overall, the Town remains in a **stable financial position** despite pressures in certain areas. The surpluses from permitting revenues, grants, and recreation facilities are helping offset revenue shortfalls in casino funding and slower health-related recoveries. Continued monitoring of *Planning & Development* revenues and *Health Services* expenditures will be important to ensure the Town maintains balance through year-end

Budget by Services

	Actual	Budget	YTD Projection	Surplus/(Deficit)
Net Taxation	\$9,015.79	(\$250,462.00)	(\$250,462.00)	\$0.00
Unconditional grants	(\$588,750.00)	(\$1,177,500.00)	(\$1,177,500.00)	\$0.00
General government	\$2,050,954.12	\$3,348,280.00	\$3,315,693.68	\$32,586.32
Protection to Persons & Property	\$2,139,424.63	\$4,948,410.00	\$4,830,503.49	\$117,906.51
Transportation services	\$1,145,497.21	\$2,067,760.00	\$2,070,671.90	(\$2,911.90)
Environmental services	(\$5,222.85)	\$172,540.00	\$160,308.98	\$12,231.02
Health services	\$405,872.38	\$663,849.00	\$663,849.00	\$0.00
Social & family services	\$116,139.46	\$230,586.00	\$230,586.00	\$0.00
Social housing	\$138,657.32	\$277,315.00	\$277,315.00	\$0.00
Recreation & cultural services	(\$205,274.65)	\$795,021.00	\$782,794.08	\$12,226.92
Planning & development	\$380,056.56	\$437,411.00	\$531,695.00	(\$94,284.00)
Total Operating	\$5,586,369.97	\$11,513,210.00	\$11,435,455.13	\$77,754.87

General Government

This service area includes expenditures for Council, the Office of the CAO, the Municipal Clerk, Finance, Human Resources, Information Technology, and other non-operational properties owned by the Town.

- **Revenues:** Achieved 36.77% of the planned budget, driven primarily by penalties and interest.
- Expenditures: Accrued at 51.54% of the planned budget.
- **Casino Revenues:** Forecast at \$938,302, representing an unfavourable variance of \$261,698 from budget. Transfers to reserves were adjusted accordingly.

Protection to Persons & Property

This category includes Fire Services, Police Services, Building, Animal Control, By-law Enforcement, Crossing Guards, Emergency Preparedness, and the Conservation Authority.

- Police Services: An unbudgeted MRCT grant produced a revenue surplus of \$70,505.
- **Building Department:** Year-to-date surplus of \$70,051 from permitting revenues, with 45 permits issued (construction value \$16,142,675).
- **Revenues:** Achieved 51.05% of the planned budget.
- **Expenditures:** Accrued at 45.07% of the planned budget.

Transportation Services

Responsible for roads (paved and gravel), bridges and culverts, traffic operations, street lighting, parking, and winter control.

- Revenues: Achieved 16.08% of the budget.
- Expenditures: Accrued at 50.24% of the budget.
- **Overall:** Operating activities are trending towards breakeven.

Environmental Services

Includes waste collection, recycling, stormwater management, wastewater treatment, and water distribution.

- **Revenues:** Achieved 49.05% of the planned budget.
- **Expenditures:** Accrued at 47.68% of the planned budget.
- Overall: Trending towards breakeven.

Health Services

Social & Family Services

Funds Child Care, the St. Lawrence Lodge, and other Social & Family Services.

- Revenues: Achieved 58.10% of the budget.
- **Expenditures:** Accrued at 50.84% of the budget.
- Overall: Current forecast remains breakeven.

Social Housing

• **Expenditures:** Accrued at 50.00% of the planned budget.

Recreation & Cultural Services

Covers Marina, Arena, and other recreational and cultural facilities.

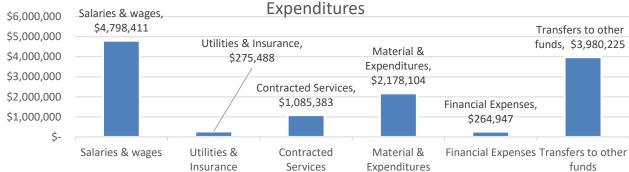
- Revenues: Achieved 67.17% of the planned budget.
 - Marina revenues: 83.76% of budget.
 - Arena revenues: 53.27% of budget.
- **Expenditures:** Accrued at 41.61% of the planned budget.
- Overall: Trending towards breakeven, with higher utilization typically in Q1 and Q4.

Planning & Development

Provides services supporting sustainable growth and development.

- Revenues: Achieved 20.07% of the budget.
- Expenditures: Accrued at 44.91% of the budget.

Budget by Category



ilisulatice Servi	ces Experiultui	C3	Tulius
Actual	Budget	YTD Projection	Surplus/(Deficit)
\$0.00	(\$297,962.00)	(\$297,962.00)	\$0.00
(\$716,844.70)	(\$1,577,853.00)	(\$1,586,588.45)	\$8,735.45
(\$104,170.35)	(\$223,853.00)	(\$223,853.00)	\$0.00
(\$198,543.00)	(\$1,200,000.00)	(\$938,302.00)	(\$261,698.00)
(\$402,541.80)	(\$685,530.00)	(\$685,530.00)	\$0.00
(\$4,477,628.48)	(\$8,954,736.00)	(\$9,024,787.00)	\$70,051.00
(\$921,318.91)	(\$1,093,980.00)	(\$1,105,371.20)	\$11,391.20
(\$61,776.81)	(\$120,000.00)	(\$131,356.54)	\$11,356.54
(\$107,085.42)	(\$243,200.00)	(\$243,200.00)	\$0.00
(\$6,277.89)	(\$481,945.00)	(\$481,945.00)	\$0.00
\$0.00	(\$104,529.00)	(\$104,529.00)	\$0.00
(\$6,996,187.36)	(\$14,983,588.00)	(\$14,823,424.19)	(\$160,163.81)
\$4,798,410.87	\$10,221,588.00	\$10,221,588.00	\$0.00
\$275,487.83	\$1,381,829.00	\$1,335,332.91	\$46,496.09
\$1,085,382.70	\$2,171,342.00	\$2,171,342.00	\$0.00
\$2,178,104.07	\$4,403,786.00	\$4,403,786.00	\$0.00
\$264,946.86	\$611,835.00	\$611,835.00	\$0.00
\$3,980,225.00	\$7,706,418.00	\$7,514,995.41	\$191,422.59
\$12,582,557.33	\$26,496,798.00	\$26,258,879.32	\$237,918.68
\$5,586,369.97	\$11,513,210.00	\$11,435,455.13	\$77,754.87
	\$0.00 (\$716,844.70) (\$104,170.35) (\$198,543.00) (\$402,541.80) (\$4,477,628.48) (\$921,318.91) (\$61,776.81) (\$107,085.42) (\$6,277.89) \$0.00 (\$6,996,187.36) \$4,798,410.87 \$275,487.83 \$1,085,382.70 \$2,178,104.07 \$264,946.86 \$3,980,225.00 \$12,582,557.33	\$0.00 (\$297,962.00) (\$716,844.70) (\$1,577,853.00) (\$104,170.35) (\$223,853.00) (\$198,543.00) (\$1,200,000.00) (\$402,541.80) (\$685,530.00) (\$4,477,628.48) (\$8,954,736.00) (\$921,318.91) (\$1,093,980.00) (\$61,776.81) (\$120,000.00) (\$61,776.81) (\$243,200.00) (\$6,277.89) (\$481,945.00) \$0.00 (\$104,529.00) (\$6,996,187.36) (\$14,983,588.00) \$4,798,410.87 \$10,221,588.00 \$275,487.83 \$1,381,829.00 \$1,085,382.70 \$2,171,342.00 \$2,178,104.07 \$4,403,786.00 \$264,946.86 \$611,835.00 \$3,980,225.00 \$7,706,418.00 \$12,582,557.33 \$26,496,798.00	Actual Budget YTD Projection \$0.00 (\$297,962.00) (\$297,962.00) (\$716,844.70) (\$1,577,853.00) (\$1,586,588.45) (\$104,170.35) (\$223,853.00) (\$223,853.00) (\$198,543.00) (\$1,200,000.00) (\$938,302.00) (\$402,541.80) (\$685,530.00) (\$685,530.00) (\$4,477,628.48) (\$8,954,736.00) (\$9,024,787.00) (\$921,318.91) (\$1,093,980.00) (\$1,105,371.20) (\$61,776.81) (\$120,000.00) (\$131,356.54) (\$107,085.42) (\$243,200.00) (\$243,200.00) (\$6,277.89) (\$481,945.00) (\$481,945.00) (\$6,996,187.36) (\$104,529.00) (\$104,529.00) (\$6,996,187.36) (\$14,983,588.00) (\$14,823,424.19) \$4,798,410.87 \$10,221,588.00 \$10,221,588.00 \$275,487.83 \$1,381,829.00 \$1,335,332.91 \$1,085,382.70 \$2,171,342.00 \$2,171,342.00 \$2,178,104.07 \$4,403,786.00 \$4,403,786.00 \$264,946.86 \$611,835.00 \$611,835.00 \$3,980,225.

Salaries, wages & benefits represents 38% of total expenditure budget. Salary to date have accrued 47% of that budget.

The impact of 2025-26 insurance renewal provided favourable variance of \$46,694. Total expenditures for utilities and insurance have accrued 20% of the planned budget.

Contract services have accrued 50% of the planned budget.

Material expenditures have accrued 49% of the planned budget.

Financial expenditures have accrued 43% of the planned budget.

Transfers to the other funds have accrued 52% of the planned budget.

The Capital Program

The 2025 capital program has 109 active projects. The amount of \$12,455,048 is the carry forward from the previous year's capital program. Added to this work-in-progress is the approved capital budget for 2025 of \$6,148,477. Further, Council has approved another \$607,743 in budget deviations year-to-date. The work-in-progress for 2025 is currently totaling \$19,211,268.

With the purchase order module still in its implementation phase, the year-to -date actual expenditures where run to the end of May. At this point, the Capital program has spent about 26.18% of its work-in-progress - \$5,029,115.

Financial Health Indicators

Some of the Town's sustainability Indicators are:

1/ Cash Ratio (Cash as a % of Current Liabilities)

	June 2024	June 2025
Cash & Cash equvalents	\$ 26,564,152	\$ 26,792,232
Current Liablilities	\$ 4,297,931	\$ 3,556,219
	618%	753.4%

In actual reported Cash Ratio in 2023 was 537.4%. Our unaudited Cash Ratio in 2024 is 519.5% The Ministry of Municipal Affairs and Housing (MMAH) indicates that having a value greater than >50% is considered a low level of risk. The average for a single tier in 2023 was 172.0%. As the year progresses, this ratio will fall closer to our 5-year average of 518.6%

2/ Total Taxes Receivable as % of Total Taxes

	June 2024	June 2025
Taxes receivable	\$ 741,778.410	\$ 691,823.800
Taxes levied	\$ 10,565,200.000	\$ 11,513,210.000
	7.0%	6.0%

This MMAH indicator considers any value <10% is a low level of risk. The Town's actual indictor value in 2023 was 6.4%The unaudited ratio value for 2024 is 7.8%. This ratio will fall to historical levels by year end. The average for a single tier in 2023 was 6.3%

3/ Total Reserves & Discretionary funds as % of Municipal Expenses

	June 2024	June 2025
Reserves	\$ 25,211,963.550	\$ 28,993,800.470
Muncipal Expenses	\$ 10,845,243.940	\$ 12,582,557.330

232.5% 230.49

This MMAH indicator considers any value >20% is a low level of risk. The Town's actual indictor value in 2023 102.5%. The unaudited ratio value for 2024 is 93.8%. This ratio will fall within historical levels by year end. The average for a single tier in 2023 was 87.0%

APPLICABLE POLICY/LEGISLATION:

2025 Budget By-law No. 2025-001.

FINANCIAL CONSIDERATIONS / GRANT OPPURTUNITES:

The current YTD projection is in a surplus of \$77,754.87. The detailed statements encapsulate various expenditures streams and allocations within the Town of Gananoque for Q2 2025. Monitoring and alignment of expenditures ensures the financial stability of the town. Future focus areas will include enhancing oversight on infrastructure costs and optimizing department funding.

CONSULTATIONS:

Senior Management.

ATTACHMENTS:

2025 Q2 Budget variance by Service 2025 Q2 Budget variance by Category 2025 Q2 Consolidated Balance Sheet 2025 Work-in Progress Accounts Payable April 1st to June 30th, 2025

APPROVAL

John Morrison, Treasurer

Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the *Municipal Act* and regulations.

Melanie Kirkby, CAO

For Period Ending 30-Jun-2025

BUDGET VARIANCE BY SERVICE



GL5410 Page : Date : Aug 05, 2025 Time :

Time: 11:50 am

Report Council-FIN-2025-18, Attachment 1

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
PPERATING								
Net Taxation								
Supplemental & omitted assessment	0.00	-25,000.00	-25,000.00	1.00	0.00	-25,000.00	-25,000.00	1.00
PILs	0.00	-259,397.00	-259,397.00	1.00	0.00	-272,962.00	-272,962.00	1.00
MOS/357/358/ARB	1,492.07	47,500.00	46,007.93	0.97	9,015.79	47,500.00	38,484.21	0.81
Total Net Taxation	1,492.07	-236,897.00	-238,389.07	1.01	9,015.79	-250,462.00	-259,477.79	1.04
Inconditional Grants	,	,	7.7.		.,.	,		
OMPF	-588,750.00	-1,177,500.00	-588,750.00	0.50	-588,750.00	-1,177,500.00	-588,750.00	0.50
		1,177,000.00	000,700.00			1,177,000.00	000,700.00	
Total Unconditional Grants	-588,750.00	-1,177,500.00	-588,750.00	0.50	-588,750.00	-1,177,500.00	-588,750.00	0.50
General government								
User fees and service charges	-40,186.54	-57,130.00	-16,943.46	0.30	-29,038.10	-52,500.00	-23,461.90	0.45
Casino Revenue	-221,246.00	-1,107,200.00	-885,954.00	0.80	-198,543.00	-1,200,000.00	-1,001,457.00	0.83
Investments	-612,362.41	-410,000.00	202,362.41	-0.49	-396,701.17	-500,000.00	-103,298.83	0.21
Penalities and interest on taxes	-65,678.27	-102,400.00	-36,721.73	0.36	-61,776.81	-120,000.00	-58,223.19	0.49
Rental & other income	-113,796.62	-224,115.00	-110,318.38	0.49	-123,683.54	-188,820.00	-65,136.46	0.34
Transfer from reserves & reserve funds	0.00	-141,145.00	-141,145.00	1.00	0.00	-141,145.00	-141,145.00	1.00
Council expenditures	78,161.37	163,165.00	85,003.63	0.52	90,296.41	170,365.00	80,068.59	0.47
Corporate expenditures	1,412,380.98	3,817,529.00	2,405,148.02	0.63	2,118,545.43	4,088,422.00	1,969,876.57	0.48
Elections expenditures	4,179.04	13,680.00	9,500.96	0.69	4,454.04	13,780.00	9,325.96	0.68
IT expenditures	78,661.01	208,145.00	129,483.99	0.62	121,260.05	208,145.00	86,884.95	0.42
Town Hall expenditures	104,371.92	217,805.00	113,433.08	0.52	123,612.43	231,252.00	107,639.57	0.47
Buildings & other properties	226,025.12	670,100.00	444,074.88	0.66	366,042.38	765,401.00	399,358.62	0.52
MPAC	35,695.40	73,380.00	37,684.60	0.51	36,486.00	73,380.00	36,894.00	0.50
Total General government	886,205.00	3,121,814.00	2,235,609.00	0.72	2,050,954.12	3,348,280.00	1,297,325.88	0.39
rotection to Persons & Property								
Fire Services revenues	-16,759.55	-15,000.00	1,759.55	-0.12	-29,025.67	-14,500.00	14,525.67	-1.00
Police Services revenues	-924,532.24	-1,295,278.00	-370,745.76	0.29	-653,544.69	-1,322,520.00	-668,975.31	0.51
Building permits & inspections	-102,297.00	-115,100.00	-12,803.00	0.11	-87,345.60	-175,000.00	-87,654.40	0.50
Animal Control revenues	-7,070.00	-6,850.00	220.00	-0.03	-6,519.00	-8,350.00	-1,831.00	0.22
By-Law enforcement revenues	0.00	-2,000.00	-2,000.00	1.00	-748.80	-2,000.00	-1,251.20	0.63
Fire Services expenditures	393,418.36	944,440.00	551,021.64	0.58	422,950.47	1,034,962.00	612,011.53	0.59
ES Builiding expenditures	135,900.59	306,710.00	170,809.41	0.56	150,055.26	314,090.00	164,034.74	0.52
Police Services expenditures	2,144,855.67	4,319,938.00	2,175,082.33	0.50	2,118,968.81	4,562,826.00	2,443,857.19	0.54
Building Inspections	97,619.45	202,100.00	104,480.55	0.52	90,304.95	308,452.00	218,147.05	0.71
Animal Control expenditures	5,204.17	23,600.00	18,395.83	0.78	10,016.95	27,300.00	17,283.05	0.63
ByLaw Enforcement expenditures	24,431.09	69,855.00	45,423.91	0.65	32,642.87	72,259.00	39,616.13	0.55
Crossing Guards expenditiures	21,910.08	50,335.00	28,424.92	0.56	21,885.59	50,306.00	28,420.41	0.56
Emergency Prepardness expenses	1,728.48	3,500.00	1,771.52	0.51	872.80	3,500.00	2,627.20	0.75
Conservation Authority	52,264.94	52,265.00	0.06	0.00	55,085.69	55,085.00	-0.69	0.00
Community Safety & Wellbeing	0.00	0.00	0.00	0.00	13,825.00	42,000.00	28,175.00	0.67
Total Protection to Persons & Property	4 926 674 04	4 E20 E4E 00	2 744 940 06	0.60	2 420 424 62	4 049 440 00	2 000 005 27	0.57
Total Protection to Persons & Property	1,826,674.04	4,538,515.00	2,711,840.96	0.60	2,139,424.63	4,948,410.00	2,808,985.37	0.57

BUDGET VARIANCE BY SERVICE

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Transportation services								
User fees & services charges	-10,416.91	0.00	10,416.91	0.00	-6,915.24	0.00	6,915.24	0.00
Transfer from reserves & internal chrg	0.00	-57,000.00	-57,000.00	1.00	0.00	-161,529.00	-161,529.00	1.00
Parking Fines & other revenues	-38,412.19	-145,280.00	-106,867.81	0.74	-43,253.51	-150,500.00	-107,246.49	0.71
Transportation	114,145.70	222,862.00	108,716.30	0.49	124,443.72	239,226.00	114,782.28	0.48
Fleet & Equipment	73,379.48	179,920.00	106,540.52	0.59	106,280.08	186,300.00	80,019.92	0.43
Roadways	294,422.36	622,000.00	327,577.64	0.53	414,439.58	872,232.00	457,792.42	0.52
Bridges & culverts	0.00	12,448.00	12,448.00	1.00	10,451.41	7,529.00	-2,922.41	-0.39
Roadside maintenance	119,535.32	233,210.00	113,674.68	0.49	94,768.86	229,932.00	135,163.14	0.59
Hardtop	35,383.41	99,760.00	64,376.59	0.65	98,725.63	112,531.00	13,805.37	0.12
Gravel roads	12,334.03	26,605.00	14,270.97	0.54	14,488.78	25,560.00	11,071.22	0.43
Traffic operations	58,323.97	108,265.00	49,941.03	0.46	28,046.49	117,699.00	89,652.51	0.76
Winter Control	100,660.12	306,905.00	206,244.88	0.67	168,609.79	227,970.00	59,360.21	0.26
Parking	19,363.31	68,500.00	49,136.69	0.72	18,893.78	69,100.00	50,206.22	0.73
Steet Lighting	96,966.30	230,705.00	133,738.70	0.58	116,517.84	231,566.00	115,048.16	0.50
Total Transportation services	875,684.90	1,908,900.00	1,033,215.10	0.54	1,145,497.21	2,007,616.00	862,118.79	0.43
invironmental services								
Waste collection revenues	-105,067.50	-248,600.00	-143,532.50	0.58	-113,985.00	-248,600.00	-134,615.00	0.54
Recycling revenues	-629.20	-50,700.00	-50,070.80	0.99	-15,766.05	-14,752.00	1,014.05	-0.07
Wastewater revenues	-1,297,280.99	-2,575,640.00	-1,278,359.01	0.50	-1,292,936.24	-2,748,583.00	-1,455,646.76	0.53
Water revenues	-1,684,784.99	-3,252,800.00	-1,568,015.01	0.48	-1,717,583.24	-3,390,255.00	-1,672,671.76	0.49
Waste collection	136,473.29	355,545.00	219,071.71	0.62	146,577.05	351,142.00	204,564.95	0.58
Recycling	44,005.95	111,000.00	66,994.05	0.60	28,403.92	84,750.00	56,346.08	0.66
Storm Water	0.00	0.00	0.00	0.00	0.00	60,144.00	60,144.00	1.00
Wastewater collection & treatment	1,177,046.25	2,534,718.00	1,357,671.75	0.54	1,291,041.06	2,717,740.00	1,426,698.94	0.52
Water distribution & treatment	1,505,655.36	3,163,315.00	1,657,659.64	0.52	1,607,136.73	3,290,191.00	1,683,054.27	0.51
Utility Fleet & Equipment	39,302.01	130,407.00	91,104.99	0.70	61,888.92	130,907.00	69,018.08	0.53
Total Environmental services	-185,279.82	167,245.00	352,524.82	2.11	-5,222.85	232,684.00	237,906.85	1.02
lealth services								
Physician recruitment funding	-27,429.17	-53,845.00	-26,415.83	0.49	-26,843.67	-136,500.00	-109,656.33	0.80
Joint Services allocation	-18,046.20	-31,350.00	-13,303.80	0.42	-1,795.66	-3,515.00	-1,719.34	0.49
Health Unit	53,456.58	85,720.00	32,263.42	0.38	54,405.75	91,720.00	37,314.25	0.41
Ambulance Services	227,828.70	506,740.00	278,911.30	0.55	265,375.76	521,614.00	256,238.24	0.49
Physician recruitment	48,546.73	171,495.00	122,948.27	0.72	114,730.20	190,530.00	75,799.80	0.40
Total Health services	284,356.64	678,760.00	394,403.36	0.58	405,872.38	663,849.00	257,976.62	0.39
ocial & family services	·	-			•	•		
St Lawerance Lodge revenues	0.00	-15,150.00	-15,150.00	1.00	-8,802.11	-15,150.00	-6,347.89	0.42
Child Care	20,865.33	38,200.00	17,334.67	0.45	-6,602.11 19,650.81	43,221.00	-0,347.69 23,570.19	0.42
St Lawerance Lodge	42,388.00	103,855.00	61,467.00	0.45	47,256.96	45,221.00 86,211.00	23,570.19 38,954.04	0.55
<u> </u>				0.59 0.50				0.45 0.50
Social & family services	69,076.29	139,470.00	70,393.71	0.30	58,033.80	116,304.00	58,270.20	0.50

BUDGET VARIANCE BY SERVICE

ACTUAL 2025

BUDGET 2025

VARIANCE

ACTUAL 2024 BUDGET 2024

GL5410 Page: 3

VARIANCE

Date: Aug 05, 2025 **Time:** 11:51 am

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For Period Ending 30-Jun-2025	
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PPERATING								
Total Social & family services	132,329.62	266,375.00	134,045.38	0.50	116,139.46	230,586.00	114,446.54	0.50
Social Housing								
Social Housing	157,855.89	271,040.00	113,184.11	0.42	138,657.32	277,315.00	138,657.68	0.50
Total Social Housing	157,855.89	271,040.00	113,184.11	0.42	138,657.32	277,315.00	138,657.68	0.50
ecreation & cultural services								
Donations, Rentals & other income	-1,700.00	-4,680.00	-2,980.00	0.64	-1,578.06	-13,180.00	-11,601.94	0.88
Park & playground income	-8,530.70	-17,000.00	-8,469.30	0.50	-17,167.24	-12,700.00	4,467.24	-0.35
Baseball & other field income	-2,956.05	-4,000.00	-1,043.95	0.26	-586.45	-4,400.00	-3,813.55	0.87
Arena Facility income	-223,848.12	-472,225.00	-248,376.88	0.53	-252,921.84	-477,495.00	-224,573.16	0.47
GBM Rink income	163.00	-10,000.00	-10,163.00	1.02	-1,662.00	-6,000.00	-4,338.00	0.72
Marina Facility income	-896,281.32	-1,085,665.00	-189,383.68	0.17	-988,605.22	-1,180,238.00	-191,632.78	0.16
Cummunity Grant funding	0.00	-85,000.00	-85,000.00	1.00	-1,776.14	-85,000.00	-83,223.86	0.98
Library funding	-15,000.00	-249,135.00	-234,135.00	0.94	-132,613.40	-278,518.00	-145,904.60	0.52
Special Events funding	0.00	-40,000.00	-40,000.00	1.00	-12,000.00	-40,000.00	-28,000.00	0.70
Recreation expenditures	25,818.01	54,200.00	28,381.99	0.52	27,474.13	67,084.00	39,609.87	0.59
Parks	195,071.07	456,590.00	261,518.93	0.57	197,999.35	507,121.00	309,121.65	0.61
Fleet & Equipment	21,508.83	31,000.00	9,491.17	0.31	14,392.14	42,500.00	28,107.86	0.66
Baseball Fields	1,413.81	11,590.00	10,176.19	0.88	1,036.43	7,665.00	6,628.57	0.86
Arena Facility	297,231.22	645,565.00	348,333.78	0.54	353,852.12	761,806.00	407,953.88	0.54
GBM Rink	23,196.86	62,535.00	39,338.14	0.63	29,415.25	47,195.00	17,779.75	0.38
Special Events	24,503.12	85,335.00	60,831.88	0.71	22,904.33	85,335.00	62,430.67	0.73
Non Town Events	618.97	1,500.00	881.03	0.59	2,848.45	1,500.00	-1,348.45	-0.90
Trails	2,655.14	18,500.00	15,844.86	0.86	1,279.60	17,310.00	16,030.40	0.93
Marina	422,391.27	899,205.00	476,813.73	0.53	387,758.08	991,518.00	603,759.92	0.61
Library	105,124.87	249,135.00	144,010.13	0.58	108,348.62	278,518.00	170,169.38	0.61
Community Grants	36,054.23	85,000.00	48,945.77	0.58	56,327.20	85,000.00	28,672.80	0.34
Total Recreation & cultural services	7,434.21	632,450.00	625,015.79	0.99	-205,274.65	795,021.00	1,000,295.65	1.26
anning & development								
Planning & Zoning Fees	-41,384.02	-44,206.00	-2,821.98	0.06	-40,912.26	-44,056.00	-3,143.74	0.07
Committee of Adjustment funding	-500.00	-2,000.00	-1,500.00	0.75	-500.00	-2,000.00	-1,500.00	0.75
Economic development funding	-540.00	-42,140.00	-41,600.00	0.99	-10,955.50	-50,540.00	-39,584.50	0.78
Reforestation funding	0.00	-40,000.00	-40,000.00	1.00	0.00	0.00	0.00	0.00
Municipal Accomodation Tax	-18,297.92	-415,000.00	-396,702.08	0.96	-29,760.09	-415,000.00	-385,239.91	0.93
Vistor Centre	-46,146.31	-170,875.00	-124,728.69	0.73	-67,591.29	-134,908.00	-67,316.71	0.50
Special Events revenue	-3,500.00	-40,000.00	-36,500.00	0.91	-27,600.00	-50,000.00	-22,400.00	0.45
Tourism funding	0.00	-10,000.00	-10,000.00	1.00	0.00	0.00	0.00	0.00
RED Project/TLTI funding	0.00	-30,000.00	-30,000.00	1.00	0.00	-30,000.00	-30,000.00	1.00
BIA Levy & other revenue	0.00	-72,400.00	-72,400.00	1.00	0.00	-77,070.00	-77,070.00	1.00
Planning & Zoning	77,079.24	183,089.00	106,009.76	0.58	82,486.06	191,440.00	108,953.94	0.57
Committee of Adjustment	1,249.09	4,500.00	3,250.91	0.72	1,910.11	3,950.00	2,039.89	0.52
Economic Development	49,964.08	159,340.00	109,375.92	0.69	77,214.11	189,746.00	112,531.89	0.59

BUDGET VARIANCE BY SERVICE



GL5410 Page: **Date:** Aug 05, 2025

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	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Rural Economic Development / TLTI	22,204.38	30,000.00	7,795.62	0.26	121.09	30,000.00	29,878.91	1.00
Vistor Centre	85,532.28	254,715.00	169,182.72	0.66	83,766.63	237,429.00	153,662.37	0.65
Tourism	6,548.58	27,315.00	20,766.42	0.76	72.75	0.00	-72.75	0.00
MAT Administration	125,225.00	415,000.00	289,775.00	0.70	247,350.66	415,000.00	167,649.34	0.40
Special Events expenditures	9,807.03	74,760.00	64,952.97	0.87	47,219.08	96,350.00	49,130.92	0.51
Forestry progam	37,737.98	40,000.00	2,262.02	0.06	4,385.36	0.00	-4,385.36	0.00
BIA	2,236.36	72,400.00	70,163.64	0.97	12,849.85	77,070.00	64,220.15	0.83
Total Planning & development	307,215.77	394,498.00	87,282.23	0.22	380,056.56	437,411.00	57,354.44	0.13
Total OPERATING	3,705,218.32	10,565,200.00	6,859,981.68	0.65	5,586,369.97	11,513,210.00	5,926,840.03	0.51

BUDGET VARIANCE BY CATEGORY

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Report Council-FIN-2025-18, Attachment 2

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	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
PPERATING								
REVENUE								
Taxation								
Supplemental & ommitted assessment	0.00	-25,000.00	25,000.00	-1.00	0.00	-25,000.00	25,000.00	-1.00
PILs	0.00	-259,397.00	259,397.00	-1.00	0.00	-272,962.00	272,962.00	-1.00
Total Taxation	0.00	-284,397.00	284,397.00	-1.00	0.00	-297,962.00	297,962.00	-1.00
Grants		•	·			•		
OMFP	-588,750.00	-1,177,500.00	588,750.00	-0.50	-588,750.00	-1,177,500.00	588,750.00	-0.50
Other Ontario grants	-393,813.28	-648,131.00	254,317.72	-0.39	-127,328.20	-399,595.00	272,266.80	-0.68
Other Federal grants	0.00	-750.00	750.00	-1.00	-766.50	-758.00	-8.50	0.01
Total Grants	-982,563.28	-1,826,381.00	843,817.72	-0.46	-716,844.70	-1,577,853.00	861,008.30	-0.55
From other municipalities	002,000.20	.,0_0,001100	·, ·	0.40	3,0 - 111 0	.,,	22.,300.00	0.00
Other municipalities	-92,394.25	-220,855.00	128,460.75	-0.58	-104,170.35	-223,853.00	119,682.65	-0.53
·	· ·	· · · · · · · · · · · · · · · · · · ·	·		·	· · · · · · · · · · · · · · · · · · ·	·	
Total From other municipalities	-92,394.25	-220,855.00	128,460.75	-0.58	-104,170.35	-223,853.00	119,682.65	-0.53
Casino revenues								
Casino Revenue	-221,246.00	-1,107,200.00	885,954.00	-0.80	-198,543.00	-1,200,000.00	1,001,457.00	-0.83
Total Casino revenues	-221,246.00	-1,107,200.00	885,954.00	-0.80	-198,543.00	-1,200,000.00	1,001,457.00	-0.83
nvestment Income								
Investment income	-619,969.96	-595,530.00	-24,439.96	0.04	-402,541.80	-685,530.00	282,988.20	-0.41
Total Investment Income	-619,969.96	-595,530.00	-24,439.96	0.04	-402,541.80	-685,530.00	282,988.20	-0.41
Jser fees & other revenues								
General government	-57,025.81	-78,210.00	21,184.19	-0.27	-54,271.96	-71,600.00	17,328.04	-0.24
Protection to Persons & Property	-664,711.51	-888,743.00	224,031.49	-0.25	-639,285.87	-1,142,973.00	503,687.13	-0.44
Transportation services	-41,988.91	-110,000.00	68,011.09	-0.62	-38,064.24	-100,000.00	61,935.76	-0.62
Environmental services	-105,538.43	-248,600.00	143,061.57	-0.58	-97,193.40	-248,600.00	151,406.60	-0.61
Water & Sewer services	-2,975,770.36	-5,630,945.00	2,655,174.64	-0.47	-3,025,968.17	-5,941,343.00	2,915,374.83	-0.49
Health services	-24,804.60	-44,300.00	19,495.40	-0.44	-8,196.43	-16,317.00	8,120.57	-0.50
Social & family services	0.00	-15,150.00	15,150.00	-1.00	-8,802.11	-15,150.00	6,347.89	-0.42
Receation & Cultural Services	-280,508.37	-768,680.00	488,171.63	-0.64	-474,702.82	-825,683.00	350,980.18	-0.43
Planning & Development	-75,477.15 	-633,760.00	558,282.85	-0.88	-131,143.48	-593,070.00	461,926.52	-0.78
Total User fees & other revenues	-4,225,825.14	-8,418,388.00	4,192,562.86	-0.50	-4,477,628.48	-8,954,736.00	4,477,107.52	-0.50
Licenses & permits								
Licences	-28,548.04	-51,630.00	23,081.96	-0.45	-28,642.61	-76,325.00	47,682.39	-0.62
Permits	-815,906.33	-962,345.00	146,438.67	-0.15	-892,676.30	-1,030,980.00	138,303.70	-0.13
Total Licenses & permits	-844,454.37	-1,013,975.00	169,520.63	-0.17	-921,318.91	-1,107,305.00	185,986.09	-0.17
Penalties and interest	•		•		,	• •	•	
Penalities & interest on taxes	-65,678.27	-102,400.00	36,721.73	-0.36	-61,776.81	-120,000.00	58,223.19	-0.49
- Interest on taxoo	30,010.21	. 52, 100.00	55,. £1 0	0.00	51,770.01	5,000.00	33,220.10	0.10

BUDGET VARIANCE BY CATEGORY

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	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
PPERATING								
Total Penalties and interest	CE 670 27	402 400 00	26 724 72	-0.36	64 776 94	420,000,00	E9 222 40	-0.49
	-65,678.27	-102,400.00	36,721.73	-0.36	-61,776.81	-120,000.00	58,223.19	-0.49
Rental. donations & other incomes								
Rental income	-77,863.40	-190,655.00	112,791.60	-0.59	-79,293.27	-162,175.00	82,881.73	-0.51
Donations	-7,203.00	-23,040.00	15,837.00	-0.69	-15,191.90	-12,700.00	-2,491.90	0.20
Other income	-2,827.95	-55,000.00	52,172.05	-0.95	-12,600.25	-55,000.00	42,399.75	-0.77
Total Rental. donations & other incom	-87,894.35	-268,695.00	180,800.65	-0.67	-107,085.42	-229,875.00	122,789.58	-0.53
ransfers from other funds	,	,	,		•	,	,	
Reserves	0.00	-236,790.00	236,790.00	-1.00	-6,277.89	-340,800.00	334,522.11	-0.98
Reserve Funds	0.00	-141,145.00	141,145.00	-1.00	0.00	-141,145.00	141,145.00	-1.00
		,	, , ,			,	,	
Total Transfers from other funds	0.00	-377,935.00	377,935.00	-1.00	-6,277.89	-481,945.00	475,667.11	-0.99
nternal Charges								
Transportation services	0.00	0.00	0.00	0.00	0.00	-104,529.00	104,529.00	-1.00
Total Internal Charges	0.00	0.00	0.00	0.00	0.00	-104,529.00	104,529.00	-1.00
Total REVENUE	-7,140,025.62	-14,215,756.00	7,075,730.38	-0.50	-6,996,187.36	-14,983,588.00	7,987,400.64	-0.53
XPENDITURE								
alaries wages & benefits								
•	0.044.005.77	E 000 0E0 00	0.507.000.00	0.00	0.707.000.54	0.000.750.00	0.405.704.40	0.50
FT Salaries & Wages	2,341,665.77	5,908,959.00	-3,567,293.23	-0.60	2,767,968.54	6,233,750.00	-3,465,781.46	-0.56
PT Salaries & Contract Salaries OT Wages	418,453.06 228,478.70	809,745.00 361,778.00	-391,291.94 -133,299.30	-0.48 -0.37	485,224.05 283,798.36	1,095,731.00 379,705.00	-610,506.95 -95,906.64	-0.56 -0.25
Salaries - other divisions	841.95	0.00	841.95	0.00	486.24	0.00	486.24	0.00
Stand by salaries	26,670.48	46,680.00	-20,009.52	-0.43	25,527.27	46,669.00	-21,141.73	-0.45
Special allowances	0.00	48,713.00	-48,713.00	-1.00	0.00	16,042.00	-16,042.00	-1.00
Long Service allowance	156.58	2,000.00	-1,843.42	-0.92	0.00	2,000.00	-2,000.00	-1.00
Training wages	28,594.93	73,870.00	-45,275.07	-0.61	44,685.86	84,435.00	-39,749.14	-0.47
PT Fire calls	14,984.85	47,215.00	-32,230.15	-0.68	30,040.26	68,880.00	-38,839.74	-0.56
Honorariums	0.00	12,500.00	-12,500.00	-1.00	0.00	15,500.00	-15,500.00	-1.00
Uniforms	23,388.33	68,800.00	-45,411.67	-0.66	28,387.89	42,300.00	-13,912.11	-0.33
Clearing allowance	152.44	1,000.00	-847.56	-0.85	0.00	1,000.00	-1,000.00	-1.00
Benefits - Retirees	18,990.87	27,413.00	-8,422.13	-0.31	15,024.72	24,308.00	-9,283.28	-0.38
EHT	60,862.95	126,462.00	-65,599.05	-0.52	70,341.28	151,902.00	-81,560.72	-0.54
Source deductions	228,566.99	308,540.00	-79,973.01	-0.26	267,044.71	458,609.00	-191,564.29	-0.42
Other benefits	25,484.92	56,960.00	-31,475.08	-0.55	32,067.60	64,600.00	-32,532.40	-0.50
WSIB	117,404.82	192,901.00	-75,496.18	-0.39	114,345.40	247,250.00	-132,904.60	-0.54
Benefits - Manulife	244,362.67	468,739.00	-224,376.33	-0.48	294,709.93	581,111.00	-286,401.07	-0.49
OMERS	261,818.68	579,712.00	-317,893.32	-0.55	296,481.06	675,629.00	-379,147.94	-0.56
Employee Mental Health & Wellness	603.62	17,000.00	-16,396.38	-0.96	0.00	10,000.00	-10,000.00	-1.00
Employee Programs	1,311.99	4,500.00	-3,188.01	-0.71	0.00	8,167.00	-8,167.00	-1.00
Sick Fund Payout	0.00	14,000.00	-14,000.00	-1.00	0.00	14,000.00	-14,000.00	-1.00

BUDGET VARIANCE BY CATEGORY

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	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
-								
Total Salaries wages & benefits	4,091,460.72	9,177,487.00	-5,086,026.28	-0.55	4,798,410.87	10,221,588.00	-5,423,177.13	-0.53
Utilities & Insurance								
Utilities	221,496.53	698,610.00	-477,113.47	-0.68	205,571.30	696,765.00	-491,193.70	-0.70
Insurance	1,899.04	422,303.00	-420,403.96	-1.00	419.62	546,528.00	-546,108.38	-1.00
Telephone	25,132.63	51,345.00	-26,212.37	-0.51	29,197.87	56,270.00	-27,072.13	-0.48
Internet	21,747.60	75,010.00	-53,262.40	-0.71	40,299.04	82,266.00	-41,966.96	-0.51
Total Utilities & Insurance	270,275.80	1,247,268.00	-976,992.20	-0.78	275,487.83	1,381,829.00	-1,106,341.17	-0.80
Contracted services								
MPAC	35,695.40	73,380.00	-37,684.60	-0.51	36,486.00	73,380.00	-36,894.00	-0.50
Audit	1,831.68	45,660.00	-43,828.32	-0.96	7,114.27	46,716.00	-39,601.73	-0.85
Legal	27,036.48	68,300.00	-41,263.52	-0.60	29,280.57	88,300.00	-59,019.43	-0.67
Engineering & other services	635,816.71	1,597,127.00	-961,310.29	-0.60	794,272.59	1,677,043.00	-882,770.41	-0.53
IT contracted services	90,962.72	216,880.00	-125,917.28	-0.58	164,178.30	244,980.00	-80,801.70	-0.33
IT software as services	20,247.94	30,740.00	-10,492.06	-0.34	54,050.97	40,923.00	13,127.97	0.32
Total Contracted services	811,590.93	2,032,087.00	-1,220,496.07	-0.60	1,085,382.70	2,171,342.00	-1,085,959.30	-0.50
Materials & other expenditures								
Administrative	107,970.58	274,620.00	-166,649.42	-0.61	84,940.47	303,304.00	-218,363.53	-0.72
Meetings & conferences	85,824.35	223,235.00	-137,410.65	-0.62	97,580.44	215,670.00	-118,089.56	-0.55
Program expenditures	796,382.74	1,717,905.00	-921,522.26	-0.54	988,274.60	1,765,217.00	-776,942.40	-0.44
Equipment	169,087.45	349,980.00	-180,892.55	-0.52	142,027.46	340,662.00	-198,634.54	-0.58
Supplies	508,380.58	658,746.00	-150,365.42	-0.23	365,403.97	625,198.00	-259,794.03	-0.42
Materials	65,055.73	170,710.00	-105,654.27	-0.62	75,589.46	171,330.00	-95,740.54	-0.56
Committees	41,083.80	241,925.00	-200,841.20	-0.83	100,345.89	244,610.00	-144,264.11	-0.59
Fuel	2,395.19	5,850.00	-3,454.81	-0.59	3,066.00	5,850.00	-2,784.00	-0.48
Cummunity Grants	36,054.23	85,000.00	-48,945.77	-0.58	56,327.20	85,000.00	-28,672.80	-0.34
Property rentals	91,796.37	236,890.00	-145,093.63	-0.61	116,709.17	270,750.00	-154,040.83	-0.57
Taxation	1,492.07	47,500.00	-46,007.93	-0.97	9,015.79	47,500.00	-38,484.21	-0.81
Maintenances	113,290.00	294,670.00	-181,380.00	-0.62	138,823.62	328,695.00	-189,871.38	-0.58
Total Materials & other expenditures	2,018,813.09	4,307,031.00	-2,288,217.91	-0.53	2,178,104.07	4,403,786.00	-2,225,681.93	-0.51
Financial expenses								
Prinicipal on Long-term debt	157,769.07	362,238.00	-204,468.93	-0.56	180,550.72	416,005.00	-235,454.28	-0.57
Interest on Long-term debt	89,505.33	178,159.00	-88,653.67	-0.50	84,396.14	195,830.00	-111,433.86	-0.57
Total Financial expenses	247,274.40	540,397.00	-293,122.60	-0.54	264,946.86	611,835.00	-346,888.14	-0.57
Transfer to other funds								
Transfer to reserves	727,665.00	2,120,358.00	-1,392,693.00	-0.66	1,248,498.00	2,242,964.00	-994,466.00	-0.44
Transfer to reserve funds	2,678,164.00	5,356,328.00	-2,678,164.00	-0.50	2,731,727.00	5,463,454.00	-2,731,727.00	-0.50
Total Transfer to other funds	3,405,829.00	7,476,686.00	-4,070,857.00	-0.54	3,980,225.00	7,706,418.00	-3,726,193.00	-0.48

BUDGET VARIANCE BY CATEGORY



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	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%	
OPERATING									
Total EXPENDITURE	10,845,243.94	24,780,956.00	-13,935,712.06	-0.56	12,582,557.33	26,496,798.00	-13,914,240.67	-0.53	
Total OPERATING	3.705.218.32	10.565.200.00	-6.859.981.68	-0.65	5.586.369.97	11.513.210.00	-5.926.840.03	-0.51	

CONSOLIDATED BALANCE SHEET



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For Period Ending 30-Jun-2025

2024

2025

OPERATING		
Financial assets		
Cash	25,508,875.98	25,667,468.82
Cash Equivalents	1,055,275.91	1,124,763.01
Taxes receivable	741,778.41	691,823.80
Utility receivable	1,782,951.27	1,671,624.89
Accounts receivable	935,965.56	895,120.67
Total Financial assets	30,024,847.13	30,050,801.19
Financial liabilities		
Accounts Payable & Accrued Liablities	(2,515,260.88)	(2,700,929.43)
Other Current Liablities	(229,936.15)	(219,011.98)
Employee future benefit obligations	(1,258,754.00)	(1,300,694.00)
Asset retirement obligations	(3,114,354.33)	(1,661,254.33)
Deferred renenues	(1,498,695.24)	(106,384.33)
Long-term debts	(5,450,119.62)	(5,087,163.26)
Total Financial liabilities	(14,067,120.22)	(11,075,437.33)
Non Financial assets		
Tanagible Capital Assets	74,979,990.95	80,763,071.44
Inventories	44,714.04	79,146.55
Prepaid expenses	302,569.70	400,133.12
Total Non Financial assets	75,327,274.69	81,242,351.11
Accumulated Surplus		
Discreationary Reserve Funds	(13,489,528.39)	(16,299,338.17)
Obligatory Reserve Funds	(176,365.92)	(264,665.57)
Reserves	(11,722,435.16)	(12,694,462.30)
Amounts to be recovered in future year	9,778,513.91	7,969,965.04
Equity in tangible capital assets	(75,675,186.04)	(78,929,213.97)
Total Accumulated Surplus	(91,285,001.60)	(100,217,714.97)
Total OPERATING	0.00	0.00



2025 WIP	Project#	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance Comments	Anticaped Completion Date
Dept 30298 General government - rental properties									
Facilities Kinsmen Renovation	240126	\$84,383	\$0	\$819,085	\$903,468	\$436,697	\$0	\$466,771 In Progress	Sep-25
Facilities Kinsmen Hall Substructure (A) Renewals	266036	\$0	\$9,000	(\$9,000)	\$0	\$0	\$0	\$0 Substantial comple	ete
Facilities Kinsmen Hall Shell (B) Renewals	266037	\$0	\$80,717	(\$80,717)	\$0	\$0	\$0	\$0 Substantial comple	ete
Facilities Kinsmen Hall Interior (C) Renewals	266038	\$0	\$175,585	(\$175,585)	\$0	\$0	\$0	\$0 In Progress	Sep-25
Facilities Kinsmen Hall Plumbing (D20) Renewals	266039	\$0	\$37,253	(\$37,253)	\$0	\$0	\$0	\$0 In Progress	Sep-25
Facilities Kinsmen Hall HVAC (D30) Renewals	266040	\$0	\$53,227	(\$53,227)	\$0	\$0	\$0	\$0 In Progress	Sep-25
Facilities Kinsmen Hall Fire Alarm/Suppression, Emergency Lighting/Equipment & Security (D40/50)	266041	\$0	\$26,134	(\$26,134)	\$0	\$0	\$0	\$0 Substantial comple	ete
Facilities Kinsmen Hall Electrical (D50 & G40) Renewals	266042	\$0	\$43,672	(\$43,672)	\$0	\$0	\$0	\$0 In Progress	Sep-25
Facilities Kinsmen Hall Kitchen Equipment Renewals	266043	\$0	\$16,047	(\$16,047)	\$0	\$0	\$0	\$0 Substantial comple	ete
Facilities Kinsmen Hall Exterior Site (G20/40) Renewals	266044	\$0	\$66,557	(\$66,557)	\$0	\$0	\$0	\$0 Substantial comple	ete
Facilities Little Pump House Substructure (A) Renewals	256004	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$4,000 Not Started	
Facilities Little Pump House Shell (B) Renewals	256005	\$0	\$8,000	\$0	\$8,000	\$0	\$0	\$8,000 Not Started	
Facilities Little Pump House Electrical (D50 & G40) Renewals	266046	\$0	\$8,597	\$0	\$8,597	\$0	\$0	\$8,597 Not Started	
	14	\$84,383	\$528,789	\$310,893	\$924,065	\$436,697	\$0	\$487,368	
Dept 30299 General government									
Facilities Clock Tower Shell (B) Renewals	256001	\$0	\$99,770	\$0	\$99,770	\$0	\$0	\$99,770 Not Started	
Facilities Clock Tower Interior (C) Renewals	256002	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$60,000 Not Started	
Facilities Customs Building Electrical (D50 & G40) Renewals	256003	\$0	\$1,087	\$0	\$1,087	\$0	\$0	\$1,087 Not Started	
Facilities Library & VC Umbrella Shelter	256006	\$96,200	\$0	\$0	\$96,200	\$0	\$0	\$96,200 In Progress	Oct-25
Replace M370 Firewall at EMS building	257001	\$0	\$13,363	\$0	\$13,363	\$0	\$0	\$13,363 In Progress	
Arena Access Migration service & replacement	257002	\$0	\$3,168	\$0	\$3,168	\$0	\$0	\$3,168 In Progress	
Marina- Network separation & Firewall replacement	257003	\$0	\$9,759	\$0	\$9,759	\$0	\$0	\$9,759 In Progress	
Building Conditonal assessments	257004	\$0	\$3,500	\$0	\$3,500	\$6,089	\$0	(\$2,589) In Progress	Oct-25
Susan Pust	257008	\$0	\$5,000	\$0	\$5,000	\$0	\$0	\$5,000 In Progress	
NG 911	257009	\$0	\$0	\$0	\$0	\$17,145	\$0	(\$17,145)	
Facilities ES Building HVAC (D30) Renewals	266026	\$0	\$0	\$0	\$0	\$18,118	\$0	(\$18,118) Substantial comple	ete
Facilities Town Hall Interior Renewals	266054	\$172,422	\$0	\$0	\$172,422	\$22,566	\$0	\$149,856 Not Started	
Facilities Town Hall Electrical renewals	266056	\$0	\$0	\$0	\$0	\$1,221	\$0	(\$1,221) Substantial comple	ete
Facilities Library & VC Substructure Renewals	266058	\$0	\$0	\$0	\$0	\$3,513	\$0	(\$3,513) Not Started	
Subtotal	14 _	\$268,622	\$195,647	\$0	\$464,269	\$68,653	\$0	\$395,616	
Dept 30410 Protective services									
Fire Fleet Truck 3 (1/2 Ton Pickup) Renewal - Vehicle	253001	\$0	\$75,000	\$0	\$75,000	\$69,629	\$0	\$5,371 In Progress	Aug-25
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2025 WIP	Project#	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance	Comments	Anticaped Completion Date
Fire Training Facility Upgrades - Building	253008	\$21,112	\$85,000	\$0	\$106,112	\$18,117	\$0	\$87,995	In Progress	Jul-26
Fire Bunker Gear Dryer	253009	\$0	\$0	\$11,850	\$11,850	\$12,415	\$0	(\$565)	Substantial con	Apr-25
Police Fleet Unit 1752 (Patrol Unit) - Payment #2 - Vehicle	254001	\$0	\$25,000	\$0	\$25,000	\$18,480	\$0	\$6.520	In Progress	
Police IT Renewals - Dispatch Equipment	254002	\$0	\$15,000	\$0	\$15,000	\$48,015	\$0	(\$33,015)		
Police Finger Print Scanner Renewal - Equipment	254003	\$18,750	\$17,250	\$0	\$36,000	\$34,175	\$0		Substantial comple	
	254004									ete
Police Protect Vest Renewals - Body Armour	254005	\$0	\$10,000	\$0	\$10,000	\$0	\$0		In Progress	
Police Intoxilyzer Renewal - Equipment		\$0	\$12,500	\$0	\$12,500	\$10,740	\$0		Substantial comple	ete
Subtotal	-	\$39,862	\$239,750	\$11,850	\$291,462	\$211,571	\$0	\$79,891	-	
Dept 30611 Transporation services										
PW Roads Annual ACMP (Asphalt, Concrete, Milling & Paving) Program	245901	\$169,176	\$704,000	\$0	\$873,176	\$692,753	\$0	\$180,423	In Progress	Winter 2025
New Salt Shed Construction	245902	\$173,251	\$0	\$0	\$173,251	\$123,156	\$0	\$50,095	In Progress	Summer 2025
King Street Pedestrian Bridge Removal	245903	\$2,219,847	\$0	\$0	\$2,219,847	\$25,228	\$0	\$2,194,619	-	Fall 2025
Rail-to-Trail Pedestrian Bridge Replacement	245904	\$124,788	\$121,141	\$0	\$245,929	\$0	\$0	\$245,929		Summer 2026
Pre-Construction Project Engineering West End Subdivison	245905	\$238,799	\$0	\$0	\$238,799	\$0	\$0	\$238,799		Year End 2025
									-	
Storm Sewer Maintenance Program	245906	\$200,000	\$0	\$0	\$200,000	\$22,898	\$0	\$177,102	-	Year End 2025
Storm Sewer Master Plan Study	245907	\$146,437	\$0	\$0	\$146,437	\$39,745	\$0	\$106,692	-	Year End 2025
PW Roads Unit 119 (1/2 ton to 1 ton Pickup) Replacement / Upgrade	255001	\$0	\$75,000 \$75,000	\$0 \$0	\$75,000	\$82,050	\$0	** *	Substantial con	Summer 2025
PW Roads Unit 110 (1/2 ton Pickup) Replacement PW Roads Unit 132 (Tractor) Replacement / Upgrade	255002 255004	\$0 \$0	\$75,000 \$140,000	\$0 \$0	\$75,000 \$140,000	\$61,452 \$0	\$0 \$0	\$13,548 \$140,000	Substantial con	Summer 2025 Summer 2025
PW Roads Unit 131 (Backhoe) Replacement	255004	\$0 \$0	\$340,000	(\$340,000)	\$140,000	\$0 \$0	\$0 \$0		Not Started	Summer 2025 N/A
Town Gates Rehabilitation Project	255025	\$0	\$75,000	\$0	\$75,000	\$0	\$0		In Progress	Year End 2025
PW Roads Black Snappers Pedestrian Bridge Rehabilitation	255026	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$100,000	-	Summer 2026
PW Roads Water Street Swing Bridge Rehabilitation	255027	\$119,710	\$60,000	\$0	\$179,710	\$19,370	\$0	\$160,340	-	
PW Office Facility Capital Repairs & Maintenance	255028	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	Tender issued	Year End 2025
PW Garage Facility Capital Repairs & Maintenance	255029	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$30,000	Tender issued	Year End 2025
Elmwood Dr (King St E to Pine St E) Stormwater Infrastructure Rough-In	255030	\$0	\$125,000	\$0	\$125,000	\$0	\$0	\$125,000	In Progress	Fall 2025 or Spring 2026
Arthur St (Charles St S to end Arthur St) Road & Sidewalk Reconstruction	255031	\$0	\$100,000	\$0	\$100,000	\$51,266	\$0		Tender issued	Engineering Fall 2025
Arthur St (Charles St S to end Arthur St) Storm Sewer Replacement	255032	\$0	\$100,000	\$0	\$100,000	\$0	\$0		Tender issued	Engineering Fall 2025
Subtotal	19 _	\$3,392,008	\$2,070,141	(\$340,000)	\$5,122,149	\$1,117,918	\$0	\$4,004,231	-	
Dept 30811 Environmental services										
Shoreline Erosion Mitigation Project	240100	\$78,457	\$0	\$0	\$78,457	\$2,434	\$0	\$76,023	In Progress	Year End 2025
Water/Wastewater GIS Mapping	240901	\$50,000	\$0	\$0	\$50,000	\$0	\$0		In Progress	Fall 2025
Wastewater Master Plan Study	240902	\$121,275	\$0	\$0	\$121,275	\$0	\$0	\$121,275	-	Dec-25
Utilities Storage Facility Project	240903	\$28,045	\$0	\$0	\$28,045	\$4,190	\$0		In Progress	Dec-25
WTP Controls Renewals - Water Network	240904	\$15,000	\$0	\$0 \$0	\$15,000	\$4,986	\$0		In Progress	Jun-25
WD Customer Water Meter Renewals - Water Network	240905 240906	\$3,451 \$10,000	\$0 \$0	\$0 \$0	\$3,451 \$10,000	\$1,284 \$0	\$0 \$0		In Progress Not Started	Dec-25 Start Fall 2025
WD Hydraulic Modelling Study - Water Network WTP HVAC Upgrades/Renewals - Water Network	250003	\$10,000 \$0	\$25,000	\$0 \$0	\$10,000	\$0 \$0	\$0 \$0		In Progress	Start Fall 2025 Dec-25
THE TIME OPPOSITION OF A MATCH METHODIX	230003	φυ	Ψ25,000	Ψ	Ψ20,000	φυ	φυ	Ψ25,000	III I I I I I I I I I I I I I I I I I	Dec-25



2025 WIP	Project#	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committed	Year-End Balance	Comments	Anticaped Completion Date
WTP SCADA Renewals - Water Network	250005	\$256,029	\$0	\$0	\$256,029	\$251,520	\$0	\$4,509	In Progress	Jun-25
WTP Electrical/Instrumentation Renewals - Water Network	250007	\$7,691	\$0	\$0	\$7,691	\$16,256	\$0		In Progress	Jun-25
WTP Low Lift Pump & Rapid Mixer Renewals - Water Network	250008	\$35,000	\$22,500	\$0	\$57,500	\$45,968	\$0	\$11,532	In Progress	Jul-25
WTP Backwash Renewals - Water Network	250010	\$17,500	\$0	\$0	\$17,500	\$0	\$0	\$17,500	In Progress	Sep-25
WTP High Lift Pump Renewals - Water Network	250012	\$45,000	\$0	\$0	\$45,000	\$0	\$0	\$45,000	Substantial comp	lete
WT Backflow Renewals - Water Network	250014	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$10,000	In Progress	Jul-25
WD Arthur St (Charles St S to sub - Arthur st) Watermain Replacement - Water Network	250015	\$0	\$137,500	\$0	\$137,500	\$0	\$0	\$137,500	Not Started	
WD Hydrant Replacement/Rebuild Program - Water Network	250021	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	In Progress	Dec-25
WD Valve Replacement Program - Water Network	250022	\$9,717	\$0	\$0	\$9,717	\$3,895	\$0	\$5,822	In Progress	Dec-25
WD Elmwood Dr (King St E to Pine St E) Watermain Replacement - Water Network	250023	\$0	\$325,000	\$0	\$325,000	\$14,038	\$0	\$310,962	-	Nov-25
WD Water Tower Interior Coating Renewal - Water Network	250025	\$0	\$50,000	\$0	\$50,000	\$9,092	\$0		In Progress	Dec-25
WD Lead Service Replacement Program - Water Network	250026	\$25,000	\$0	\$0	\$25,000	\$5,097	\$0		In Progress	Dec-25
Water/Wastewater Study	250027	\$0	\$30,000	\$0	\$30,000	\$0	\$0		Not Started	Fall 2025
WD Curbstop Replacement Program - Water Network	250028	\$0	\$25,000	\$0	\$25,000	\$2,885	\$0		In Progress	Dec-25
EEPS Upgrade Project (Chemical Building/Storage, 2nd Wet Well) - Sanitary Sewer Network	250029	\$6,924,664	\$575,000	\$0 \$0	\$7,499,664 \$787,092	\$1,205,608	\$0 \$0	\$6,294,056	-	May-26
Lagoon Forcemain Twinning Project - Sanitary Sewer Network Lagoon Cell #2 Berm Rehabilitation	250031 250033	\$387,092 \$0	\$400,000 \$0	\$0 \$0	\$787,092	\$76,220 \$34,695	\$0 \$0	\$710,872 (\$34,695)	-	Dec-25 TBD
Lagoon Sludge Removal - Sanitary Sewer Network	250033	\$0 \$0	\$15,000	\$0 \$0	\$15,000	\$34,695	\$0 \$0	\$15,000		Sep-25
Lagoon Actizyme Trial - Sanitary Sewer Network	250035	\$0	\$65,000	\$0 \$0	\$65,000	\$0	\$0		Not Started	Pilot project on hold
WWC Arthur St (Charles St S to Deadend E of William St S) Sewermain Replacement - Sanitary Sewer Network	250037	\$0	\$125,000	\$0	\$125,000	\$0	\$0	\$125,000		1 liot project of flota
WWC Service Lateral Relining & Replacement / Manhole Reburbishment Program - Sanitary Sewer Network	250043	\$31,581	\$0	\$0	\$31,581	\$23,438	\$0		In Progress	Dec-25
WWC Main Street PS#3 Pump Renewals - Sanitary Sewer Network	250045	\$0	\$35,000	\$0	\$35,000	\$0	\$0		In Progress	Sep-25
PW Utilities Fleet Renewal (Mobile #4)	250049	\$0	\$85,000	\$0	\$85,000	\$60,010	\$0	\$24,990	Substantial comp	lete
Subtotal	31	\$8,045,502	\$1,950,000	\$0	\$9,995,502	\$1,761,615	\$0	\$8,233,887		
Dept 31610 Recreation & cultural services										
Trail Signage	247003	\$6,271	\$0	\$0	\$6,271	\$0	\$0	\$6,271	In Progress	TBD
Recreation Fleet Unit 302 Renewal (3/4 Ton Truck) - Vehicle	252001	\$0	\$90,000	\$0	\$90,000	\$81,295	\$0	\$8,705	Substantial comp	lete
Recreation Fleet Unit 312 Renewal (Ride On Mower) - Equipment	252004	\$0	\$36,000	\$0	\$36,000	\$31,164	\$0	\$4,836	Substantial comp	lete
Recreation Fleet Unit 310 Renewal (Ride On Mower) - Equipment	252007	\$0	\$30,000	\$0	\$30,000	\$31,164	\$0	(\$1,164)	Substantial comp	lete
Subtotal	4	\$6,271	\$156,000	\$0	\$162,271	\$143,623	\$0	\$18,648	-	
Dept 31611 Recreation & cultural services - Marina										
Marina Main Fixed Dock Reconstruction - Docks	251001	\$561,400	\$0	\$0	\$561,400	\$459,524	\$0	\$101.876	Substantial comp	lete
Marina Floating Dock Replacements - Docks	251002	\$0	\$676,650	\$297,750	\$974,400	\$686,658	\$0		Substantial comp	
Marina Main Bldg Main Door Replacement - Building	251003	\$0	\$20,000	\$0	\$20,000	\$0	\$0		Not Started	2026
Marina Electric Transformer Upgrade - Building	251004	\$0	\$90,000	\$0	\$90,000	\$103,536	\$0		Substantial comp	
Marina Main Bldg Hot Water Tank Replacement - Building	251005	\$0	\$14,000	\$0	\$14,000	\$0	\$0		Not Started	2026
Marina Dock & Shoreline Rehabilitation	251006	\$0	\$0	\$327,250	\$327,250	\$32,725	\$0	\$294,525		Mar-26
Subtotal	6	\$561,400	\$800.650	\$625,000	\$1,987,050	\$1,282,443	\$0	\$704,607	-0	20
	· ·	+	4222,000	+	+2,007,000	, 1,102, 140	40	4.0.,007	-	
Dept 31612 Recreation & cultural services - Arena										
Recreation Ice Edger Renewal - Equipment	252006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Not Started	Jan-26



Arena Exterior Concrete Block Wall Repairs - Building

Arena HVAC Renewals - Building

Arena Boilers Replacements

Arena HVAC Upgrades - Building

Arena Electrical / Lighting Renewals - Building

Arena Plumbing Renewals - Building

Arena Exterior Door & Window Renewals - Building

Arena Interior Upgrades - Building

Arena Interior Renewals - Building

Arena Ice Plant Renewals - Building

Subtotal

Dept 31810 Planning & development

Planning Development Permit By-law

Official Plan

Subtotal

Total

Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance	Comments	Anticaped Completion Date
242001	\$7,000	\$0	\$0	\$7,000	\$0	\$0	\$7,000	In Progress	Sep-25
252011	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	Not Started	Oct-25
252012	\$0	\$57,000	\$0	\$57,000	\$0	\$0	\$57,000	In Progress	Sep-25
252013	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$20,000	In Progress	Sep-25
252014	\$0	\$23,000	\$0	\$23,000	\$4,417	\$0	\$18,583	In Progress	Sep-25
252015	\$0	\$7,000	\$0	\$7,000	\$0	\$0	\$7,000	In Progress	Sep-25
252016	\$0	\$6,000	\$0	\$6,000	\$2,178	\$0	\$3,822	In Progress	Sep-25
252017	\$0	\$17,000	\$0	\$17,000	\$0	\$0	\$17,000	In Progress	Sep-25
252018	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$30,000	In Progress	Sep-25
252019	\$0	\$7,500	\$0	\$7,500	\$0	\$0	\$7,500	Substantial comp	lete
11	\$7,000	\$192,500	\$0	\$199,500	\$6,595	\$0	\$192,905	-	
247001	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	Not Started	Winter 2026
257007	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$15,000	In Progress	Fall 2025
2 _	\$50,000	\$15,000	\$0	\$65,000	\$0	\$0	\$65,000	_	
_								-	
109	\$12,455,048	\$6,148,477	\$607,743	\$19,211,268	\$5,029,115	\$0	\$14,182,153		

Council/Board Report - Combined

Vendor: 1000 To ZYCOM

Apr 1-June 30 2025 Batch : All



Report Council-FIN-2025-18, Attachment 5 Page: 1

Date: Aug 01, 2025

Time: 10:04 am

Cash Requirement Date : Jun 30, 2025

		2023						
Vendor Invoice	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1000	1000 ISLANDS FAMILY R	IBFEST						
MOTION2025-05	TAP GRANT ROTARY RIBFEST 2025	157 C	01-Jun-2025 01-Jun-2025	10,797.17	10,797.17	0.00	0.00	0.00
10026	1000 ISLANDS TRADING	COMPANY						
05-10-25	THOUSAND ISLAND DRESSING	127 T	14-May-2025 14-May-2025	180.00	180.00	0.00	0.00	0.00
10029	1000 ISLANDS SAFETY 1	1441329 CDA IN	ICORP					
4115	HEALTH AND SAFETY / FIRST AID RECERTIFICATION	86 T	05-Mar-2025 05-Mar-2025	327.70	327.70	0.00	0.00	0.00
4249	H&S CONFINED SPACE MGT 9 PARTICIPANTS	118 T	28-Apr-2025 28-Apr-2025	1,678.05	1,678.05	0.00	0.00	0.00
10097047	EVB ENGINEERING 1009	7047 CANADA I	NC					
9393	WTP & ELECTRICAL UPGRADES	86 T	31-Jan-2025 31-Jan-2025	6,086.18	6,086.18	0.00	0.00	0.00
9402	LAGOON ASSESSMENT PROCESS EVALUATION	86 T	31-Jan-2025 31-Jan-2025	494.38	494.38	0.00	0.00	0.00
9494	FEB 28 INV WTP PLC UPGRADE	141 T	01-Apr-2025 01-Apr-2025	1,276.90	1,276.90	0.00	0.00	0.00
9501	LAGOON ASS	111 T	27-Feb-2025 27-Feb-2025	423.75	423.75	0.00	0.00	0.00
9651	WTP PLC UPGRADE	141 T	01-Apr-2025 01-Apr-2025	2,183.16	2,183.16	0.00	0.00	0.00
9667	SCADA / PLC	166 T	25-Apr-2025 25-Apr-2025	420.93	420.93	0.00	0.00	0.00
ABC02	ABC FIRE PROTECTION	INC						
29836	ANNUAL LIFE SAFETY INSPECTIONS	166 T	20-Jun-2025 20-Jun-2025	403.41	403.41	0.00	0.00	0.00
29837	LIFE SAFETY INSPECTIONS	166 T	20-Jun-2025 20-Jun-2025	226.00	226.00	0.00	0.00	0.00
29839	LIFE SAFETY INSPECTION	166 T	20-Jun-2025 20-Jun-2025	354.82	354.82	0.00	0.00	0.00
29840	ANNUAL LIFE SAFETY INSPECTION ES	166 T	20-Jun-2025 20-Jun-2025	340.13	340.13	0.00	0.00	0.00
ABE01	ABELL PEST CONTROL							
A6842288	APRIL 2025	91 T	01-Apr-2025 01-Apr-2025	120.85	120.85	0.00	0.00	0.00
A6909705	MAY 2025 PEST CONTROL	118 T	01-May-2025 01-May-2025	120.85	120.85	0.00	0.00	0.00
A6999367	PEST CONTROL JUNE 2025	141 T	01-Jun-2025 01-Jun-2025	120.85	120.85	0.00	0.00	0.00
ACC04	ACCLAIMS ENVIROMEN	TAL INC.						
806	2025 DWQMS INTERNAL AUDIT	. 141 T		3,873.87	3,873.87	0.00	0.00	0.00
ADV02	ADVANTAGE DATA COLL	ECTION						
2455	SIGN INSPECTIONS AS PER REGUATION	157 T	12-Jun-2025 12-Jun-2025	4,968.61	4,968.61	0.00	0.00	0.00
AGO01	AGO INDUSTRIES INC.							

Council/Board Report - Combined

Vendor: 1000 To ZYCOM

Batch : All

AP5060 Date :

Aug 01, 2025

Page: 2

Time: 10:04 am

Cash Requirement Date :

Jun 30, 2025

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Bank:	0099	То	07		

Daton . All					Dank .	0099 10 07		
	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1175917	CHAINSAW PANTS (2)	93 T	03-Apr-2025 03-Apr-2025	408.92	408.92	0.00	0.00	0.00
1176351	TRANSFER 0 GANANOQUE	93 T	08-Apr-2025 08-Apr-2025	734.50	734.50	0.00	0.00	0.00
1176462	SAFETY GEAR	93 T	08-Apr-2025 08-Apr-2025	3,280.77	3,280.77	0.00	0.00	0.00
1176941	SAFETY GEAR	111 T	11-Apr-2025 11-Apr-2025	680.02	680.02	0.00	0.00	0.00
1178229	CLOTHING	100 T	22-Apr-2025 22-Apr-2025	2,081.18	2,081.18	0.00	0.00	0.00
1179225	CARGO PANTS	111 T	29-Apr-2025 29-Apr-2025	440.06	440.06	0.00	0.00	0.00
1184307	CHAINSAW PANT	152 T	03-Jun-2025 03-Jun-2025	233.16	233.16	0.00	0.00	0.00
AJS01	A J STONE COMPANY L	TD						
191205	FACEPIECE	118 T	07-May-2025 07-May-2025	299.09	299.09	0.00	0.00	0.00
ALE02	ALEX MCCOY PLUMBIN	G & HEATING L	TD.					
W81119	REPAIR PLUGGED SEWER	86 T	19-Mar-2025 19-Mar-2025	635.63	635.63	0.00	0.00	0.00
ALL04	ALLAN GRAPHICS LTD.							
70873	100 TOURISM MAPS	152 T	10-Jun-2025 10-Jun-2025	1,005.70	1,005.70	0.00	0.00	0.00
ALL11	ALLIANCE SECURITY TO	EAM						
C2751-040125	AC ANSWERING SERVICE	91 T	01-Apr-2025 01-Apr-2025	329.82	329.82	0.00	0.00	0.00
C2751-050125	VOICE LOGGER ANSWERING SERVICE	111 T	01-May-2025 01-May-2025	250.40	250.40	0.00	0.00	0.00
C2751-060125	AC VOICE / ANSWERING SERVICE	141 T	01-Jun-2025 01-Jun-2025	275.09	275.09	0.00	0.00	0.00
YAL3390-0001120	ALARM SYSTEM - REPLACED C02 DETECTORS	100 T		845.29	845.29	0.00	0.00	0.00
YAL3390-040125	APRIL 1 - MARCH 31 SERVICES	91 T		324.76	324.76	0.00	0.00	0.00
YAL3390-050125	ALARM MONITOR WATE TOWER	i 111 T	•	581.72	581.72	0.00	0.00	0.00
YAL3390-060125	ALARM MONITOR JUNE 1 - MAY 31	147 T	01-Jun-2025 01-Jun-2025	581.27	581.27	0.00	0.00	0.00
YAL4021-050125	MONITOR BURG/FIRE/MED	152 T	01-May-2025 01-May-2025	240.69	240.69	0.00	0.00	0.00
YAL4021-060125	LIBRARY	147 T		240.69	240.69	0.00	0.00	0.00
AMA02	AMACO EQUIPMENT							
R00871	MAY 6 - JUNE 6 RENTAL 2 TON TRAILER	127 T	07-May-2025 07-May-2025	5,085.00	5,085.00	0.00	0.00	0.00
AMC02	AMCTO ZONE 6							
2025 SPRING ME	A,CTP ZONE 6 SPRING MEEING PK	115 C	27-Apr-2025 27-Apr-2025	100.00	100.00	0.00	0.00	0.00

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Vendor Invoice	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
AQU04	AQUATIC INFORMATICS	INC.						
111683	WATERTRAX DATE MGT WASTEWATER WATER	86 T	10-Feb-2025 10-Feb-2025	11,970.05	11,970.05	0.00	0.00	0.00
ARC02	ARCTIC GLACIER							
4219513419	ICE	118 T	14-May-2025 14-May-2025	703.05	703.05	0.00	0.00	0.00
ASI01	ASIA EMBROIDERY INC.							
11327	SUPPLIES	93 T	10-Apr-2025 10-Apr-2025	1,885.97	1,885.97	0.00	0.00	0.00
AWORLD	A WORLD OF RENTALS							
167313	SIDE BRACKETS	118 T	31-Mar-2025 31-Mar-2025	8.81	8.81	0.00	0.00	0.00
AXO01	AXON PUBLIC SAFETY	CANANDA INC.						
INCA003905	TASER SUPPLIES	91 T	01-Apr-2025 01-Apr-2025	4,893.32	4,893.32	0.00	0.00	0.00
INCA004305	TASER 7 LIVE CARTRIDGE	147 T	30-May-2025 30-May-2025	2,130.95	2,130.95	0.00	0.00	0.00
_	EXPENSES	147 T	05-Jun-2025 05-Jun-2025	200.00	200.00	0.00	0.00	0.00
BAT01	BATTLEFIELD EQUIP RE	NTALS						
24287094	PAINT	152 T		466.13	466.13	0.00	0.00	0.00
24287286	EXCAVATOR JUNE 4-12	157 T	13-Jun-2025 13-Jun-2025	2,313.68	2,313.68	0.00	0.00	0.00
BED02	BEDDOWS JOHN							
EXPJUNE 11 20	2 MILEAGE	152 T	11-Jun-2025 11-Jun-2025	185.33	185.33	0.00	0.00	0.00
EXPMAY52025	QUEBEC SMALL CLAIMS COURT - MILEAGE	111 T	•	321.36	321.36	0.00	0.00	0.00
BEL04	BELL MOBILITY INC							
530782071 APR	2 EMPLOYEE 530782071 APRIL 27 2025	111 T	27-Apr-2025 27-Apr-2025	6,608.82	6,608.82	0.00	0.00	0.00
530782071 MAR	(MARCH 27 2025 STMT 53078207UQC189	86 T		6,304.13	6,304.13	0.00	0.00	0.00
530782071 MAY	2 530782071 MAY 27 2025 STMT	141 T	27-May-2025 27-May-2025	6,270.47	6,270.47	0.00	0.00	0.00
BEL08	BELL CANADA							
APRIL2025PAP	APRIL PAP PMT	113 E	30-Apr-2025 30-Apr-2025	26,630.09	26,630.09	0.00	0.00	0.00
JUNEPAPPMTS	JUNE 2025 PAP PAYMENTS	175 E	30-Jun-2025 30-Jun-2025	6,548.14	6,548.14	0.00	0.00	0.00
MAY2025PAP	MAY 2025 PAP PMTS	145 E	31-May-2025 31-May-2025	5,459.50	5,459.50	0.00	0.00	0.00
BELLASS	BELL & ASS ARCHITECT	URE INC						
224-25-004 COR	I DEISIGN SERVICES	93 T	28-Feb-2025 28-Feb-2025	17,800.00	17,800.00	0.00	0.00	0.00

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224-25-005	DESIGN SERVICES /MISC PROF CONSULTING FEE	93 T	31-Mar-2025 31-Mar-2025	42,040.36	42,040.36	0.00	0.00	0.00
224-25-006	HRLY DESIGN SERVICES	93 T		2,327.80	2,327.80	0.00	0.00	0.00
224-25-007	DESIGN SERVICES	127 T	•	10,148.96	10,148.96	0.00	0.00	0.00
224-25-008	DESIGN SERVICES	157 T	,	1,887.10	1,887.10	0.00	0.00	0.00
225-25-004REV	CORRECT ACCT NUMBE	93 T		-17,800.00	-17,800.00	0.00	0.00	0.00
BEN02	BENSON AUTO PARTS							
94336792	10w30 oil	93 T		17.38	17.38	0.00	0.00	0.00
BERGINS	BERGIN SONYA							
MAY112025	BIA MOTHERS DAY	125 T		100.00	100.00	0.00	0.00	0.00
BMO01	BMO MASTERCARD							
APRIL272025STI	BMO MASTERCARD APRIL 27 2025 STMT DRAW MAY 18	149 E		34,812.54	34,812.54	0.00	0.00	0.00
MARCH 27 2025	BMO MC STATEMENT MARCH 27 2025	109 E		51,697.98	51,697.98	0.00	0.00	0.00
MCSTMTMAY272	MASTERCARD MAY 27 2025 STATEMENT	191 E		39,089.98	39,089.98	0.00	0.00	0.00
BOA02	BOATING ONTARIO ASSO	OCIATION						
5026	CLEAN MARINE RENEWAL 2025	127 T	•	281.37	281.37	0.00	0.00	0.00
5206	CLEAN MARINE DECAL	166 T		12.00	12.00	0.00	0.00	0.00
BOYLESMIKE	BOYLES MIKE							
EXPMAY142025	PER DIEM CIB CLOTHING	118 T	•	61.02	61.02	0.00	0.00	0.00
EXPMAY142025	PER DIEM MAY 6-8 CISO CONFERENCE	118 T	,	905.94	905.94	0.00	0.00	0.00
BRE07	BRENNTAG CANADA INC	;						
46924996	CHLORINE / RETURNABLES	100 T		8,308.23	8,308.23	0.00	0.00	0.00
46950473	CHLORINE / RETURNABLES	166 T	•	8,308.23	8,308.23	0.00	0.00	0.00
46952989	RETURNABLES	100 T	•	-5,989.00	-5,989.00	0.00	0.00	0.00
CR46957857	FEB 5 CR RETURNABLE	166 T	•	-967.90	-967.90	0.00	0.00	0.00
CR46971946	RETURNABLES	166 T	•	-967.90	-967.90	0.00	0.00	0.00
CR46971947	RETURNABLES	166 T		-5,650.00	-5,650.00	0.00	0.00	0.00
DD004	PD0010/81 L F P01 10F 0F							

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#25-12	PREVENTING AUTO THEFTS YEAR 2 FINAL REPORT	91 T	31-Mar-2025 31-Mar-2025	40,174.00	40,174.00	0.00	0.00	0.00
BRO07	BROWN KRISTA							
SWANS 2025	MUTE SWANS JUNE - OCTOBER	157 T	17-Jun-2025 17-Jun-2025	1,800.00	1,800.00	0.00	0.00	0.00
BRO29	BROWN COLIN							
EXPMAY282025	MILEAGE ST LAWRENCE LODGE	127 T	28-May-2025 28-May-2025	81.20	81.20	0.00	0.00	0.00
BROWNGR	BROWN GRAEME							
BP2024-057 REF	BP REFUND 2024-057 - 95 ELIZABETH DR	111 T	01-May-2025 01-May-2025	750.00	750.00	0.00	0.00	0.00
	REIMBURSEMENT	127 T	26-May-2025 26-May-2025	50.00	50.00	0.00	0.00	0.00
BSIONLINE	BSI ONLINE ULC							
1403	MARCH SUBM CROSS CONNECTION CONTRO SURVEY	91 T	01-Apr-2025 01-Apr-2025	33.90	33.90	0.00	0.00	0.00
1407	FAILED NOTICE FEE	118 T	01-May-2025 01-May-2025	113.00	113.00	0.00	0.00	0.00
BT01	BRANDT TRACTOR							
4511553	2014 JOHN DEER BACKHOW INSPECTION	152 T	06-Jun-2025 06-Jun-2025	1,798.15	1,798.15	0.00	0.00	0.00
BUR09	BURNS SCOTT							
JUNE52025	GAN FARMERS MARKET PERFORMANCE	141 T	03-Jun-2025 03-Jun-2025	225.00	225.00	0.00	0.00	0.00
	EXPENSE		11-Jun-2025 11-Jun-2025	42.50	42.50	0.00	0.00	0.00
CAD01	CADUCEON ENVIRONME							
125-003609	SAMPLES	91 T		1,123.90	1,123.90	0.00	0.00	0.00
125-003610	SEWAGE SAMPLES	91 T	02-Apr-2025 02-Apr-2025	1,238.62	1,238.62	0.00	0.00	0.00
125-004341	LEAD TESTING	91 T		78.28	78.28	0.00	0.00	0.00
125-005288	WATER SAMPLES	118 T	02-May-2025 02-May-2025	344.47	344.47	0.00	0.00	0.00
125-005289	SEWAGE SAMPLES	118 T	,	3,129.39	3,129.39	0.00	0.00	0.00
125-005290	COLIFORN ECOLI	118 T	02-May-2025 02-May-2025	284.09	284.09	0.00	0.00	0.00
125-005920	DRINKING WATER REPORTING	118 T	02-May-2025 02-May-2025	959.10	959.10	0.00	0.00	0.00
125-005921	LEAD SAMPLING	118 T	02-May-2025 02-May-2025	44.12	44.12	0.00	0.00	0.00
125-005922	INTERNAL PLUMBING LEAD	118 T	02-May-2025 02-May-2025	44.12	44.12	0.00	0.00	0.00

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125-006183	WATER SAMPLES	118 T	02-May-2025 02-May-2025	96.07	96.07	0.00	0.00	0.00
125-007497	COLIFORM ECOLI	147 T	03-Jun-2025 03-Jun-2025	1,455.47	1,455.47	0.00	0.00	0.00
125-007498	SEWAGE SAMPLES	147 T	03-Jun-2025 03-Jun-2025	1,834.36	1,834.36	0.00	0.00	0.00
CAM08	CAMBIUM INC.							
2025-54427	GAN LAGOON BERM SEEPAGE	166 T	09-Jun-2025 09-Jun-2025	13,447.00	13,447.00	0.00	0.00	0.00
CAN16	CANADIAN NIAGARA PO	WER INC						
APRIL 2025 PAP	APRIL 2025 PAP PAYMENTS	113 E	30-Apr-2025 30-Apr-2025	34,458.83	34,458.83	0.00	0.00	0.00
JUNE2025PAPPI	JUNE 2025 PAP PMTS	175 E	30-Jun-2025 30-Jun-2025	28,592.61	28,592.61	0.00	0.00	0.00
MAY2025PAP	MAY 2025 PAP PMTS	145 E	31-May-2025 31-May-2025	42,305.11	42,305.11	0.00	0.00	0.00
CAP04	CAPITAL CONTROLS &	INSTRUMENTAT	ION INC.					
88357	WTP REMOTE WORK AT	Г 86 Т	17-Mar-2025 17-Mar-2025	282.50	282.50	0.00	0.00	0.00
88442	PRIBUSIN UNITS	127 T	25-Apr-2025 25-Apr-2025	3,230.40	3,230.40	0.00	0.00	0.00
CAPPYROT	CAPITAL PYROTECHNIC	s						
1300	CDA DAY FIREWORKS / BARGE	157 T	01-Jun-2025 01-Jun-2025	14,690.00	14,690.00	0.00	0.00	0.00
CAT02	CATHOLIC DISTRICT SO	HOOL BOARD						
2ND QTR 2025	2ND QTR 2025	157 T	18-Jun-2025 18-Jun-2025	71,166.00	71,166.00	0.00	0.00	0.00
CED01	CEDAR SIGNS							
CN/2025/0017	POST BRACKET SQUAR	147 T	11-Apr-2025 11-Apr-2025	-221.93	-221.93	0.00	0.00	0.00
INV/2025/0824	SIGNS	93 T	21-Mar-2025 21-Mar-2025	5,398.69	5,398.69	0.00	0.00	0.00
INV/2025/0932	POST BRACKET	147 T	01-Apr-2025 01-Apr-2025	289.51	289.51	0.00	0.00	0.00
CELLCOM	8755477 CANADA INC.							
432333-B1	IPHONE 16 PRO MAX 256GB DESERT	100 T	15-Apr-2025 15-Apr-2025	728.00	728.00	0.00	0.00	0.00
433431-B1	IPHONE 16 PRO 256GB BLACK	100 T	18-Apr-2025 18-Apr-2025	666.91	666.91	0.00	0.00	0.00
438521-B1	PW TECHNOLOGIST	127 T	08-May-2025 08-May-2025	697.19	697.19	0.00	0.00	0.00
444471-B1	PHONE 16 PRO MAX 256GB	141 T	29-May-2025 29-May-2025	728.00	728.00	0.00	0.00	0.00
446455-B1	SAMSUNG GALAXY A16 128 GB BLACK	147 T	04-Jun-2025 04-Jun-2025	144.02	144.02	0.00	0.00	0.00
451303-B1	IPHONE 16 256GB DESERT	166 T	19-Jun-2025 19-Jun-2025	669.17	669.17	0.00	0.00	0.00
CEN04	CENTRALSQUARE CAN	ADA SOFTWARE	INC.					

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435266	AR TRAINING APR 1	91 T	07-Apr-2025 07-Apr-2025	276.85	276.85	0.00	0.00	0.00
438486	PROJECT MGT SERVICES	127 T	23-May-2025 23-May-2025	5,813.85	5,813.85	0.00	0.00	0.00
438805	PURCHASE ORDER	152 T	•	508.50	508.50	0.00	0.00	0.00
439040	PROP TAXES MAY 4-17	166 T	29-May-2025 29-May-2025	889.88	889.88	0.00	0.00	0.00
439041	PROP TAXES MAY 11-17	166 T	•	63.56	63.56	0.00	0.00	0.00
CER02	CERTIFIED LABORATOR	RIES						
988319	GREASE	111 T	17-Apr-2025 17-Apr-2025	958.97	958.97	0.00	0.00	0.00
CHI05	CHIASSON FORD							
185460	FORD HYBRID OIL CHANGE	147 T		136.32	136.32	0.00	0.00	0.00
185564	2013 CHEV SILV OIL CHANGE / SAFETY	147 T	•	503.47	503.47	0.00	0.00	0.00
185729	2018 CHRYS RAM SAFETY - OIL CHANGE	152 T		458.73	458.73	0.00	0.00	0.00
185739	FORD SUPER DUTY F250 OIL CHANGE	166 T		126.88	126.88	0.00	0.00	0.00
CHIEFASS	CHIEF FIRE OFFICERS	ASSOC OF LEE	DS & GRENVILLE					
JUNE172025	MEMBERSHIP ANNUAL RENEWAL 2025	168 C	17-Jun-2025 17-Jun-2025	150.00	150.00	0.00	0.00	0.00
CIM01	CIMCO REFRIGERATION	١						
90966930	50% ANNUAL MAINTENANCE	152 T	•	3,976.47	3,976.47	0.00	0.00	0.00
90973180	CLEAN COMPRESSOR HEADS INSTALL NEW GASKETS	141 T	26-May-2025 26-May-2025	10,019.71	10,019.71	0.00	0.00	0.00
CIN01	CINTAS CANADA LIMITE	:D						
4225711692	WKLY RUG ROTATION	86 T		42.60	42.60	0.00	0.00	0.00
4225711921	WKLY RUG ROTATION	86 T		66.90	66.90	0.00	0.00	0.00
4226405464	ROTATING RUG RENTAI	- 91 T	•	42.60	42.60	0.00	0.00	0.00
4226405983	WKLY RUG ROTATION ARENA	91 T	•	66.90	66.90	0.00	0.00	0.00
4227180069	WKLY RUG ROTATION	93 T	•	42.60	42.60	0.00	0.00	0.00
4227180378	WKLY RUG ROTATION	93 T	•	66.90	66.90	0.00	0.00	0.00
4227873143	ROTATING RUG TOWN HALL	100 T	•	42.60	42.60	0.00	0.00	0.00
4227873523	ARENA RUG ROTATION	100 T	•	66.90	66.90	0.00	0.00	0.00
CIT04	CITY OF BROCKVILLE							

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18408	STRONG MAYOR POWEI	157 T	16-Jun-2025 16-Jun-2025	750.00	750.00	0.00	0.00	0.00
CITYCRUISE	CITY CRUISES GANANO	QUE						
5793176-58387	28 BOAT TICKETS MAY 15 - 31 2025	157 T	02-Jun-2025 02-Jun-2025	1,281.27	1,281.27	0.00	0.00	0.00
5844854-59177	27 BOAT TICKETS JUNE 1 - 15 2025	157 T	16-Jun-2025 16-Jun-2025	3,804.34	3,804.34	0.00	0.00	0.00
CLA04	CLARKE & WRIGHT PRO	FESSIONAL C	ORPORATION					
35702	DP2022-08 BIRCH STREET	157 T	•	428.88	428.88	0.00	0.00	0.00
36084	DP2025-04 641 KSE	111 T	01-May-2025 01-May-2025	366.73	366.73	0.00	0.00	0.00
36187	DP2024-01 425 FOURTH ST	111 T	•	366.73	366.73	0.00	0.00	0.00
36333	DP2024-18 375 JAMES	152 T		479.73	479.73	0.00	0.00	0.00
CLE04	CLEAR WATER							
92088-1	WATERING NEW SOD 400 STONE S	157 T		491.64	491.64	0.00	0.00	0.00
92088-3	400 STONE WATER FOR SOD	166 T		456.55	456.55	0.00	0.00	0.00
92088-4	4000 STONE ST N WATER FOR SOD	166 T		456.55	456.55	0.00	0.00	0.00
92089	394 PINE WATER SOD	157 T		1,275.01	1,275.01	0.00	0.00	0.00
92089-1	394 P WATER SOD	152 T		421.47	421.47	0.00	0.00	0.00
92101-1	394 P WATER TREES	152 T		387.80	387.80	0.00	0.00	0.00
92101-2	394 P TREES	152 T		387.80	387.80	0.00	0.00	0.00
92220	394 PINE SOD	157 T		1,193.80	1,193.80	0.00	0.00	0.00
92221-1	394 PINE SOD	157 T		596.89	596.89	0.00	0.00	0.00
92221-2	394 PINE WATER SOD	157 T		606.97	606.97	0.00	0.00	0.00
93329-2	400 STONE N WATER FOR SOD	166 T		460.35	460.35	0.00	0.00	0.00
93329-3	400 STONE ST SOD WATERING	166 T		475.57	475.57	0.00	0.00	0.00
COC02	GIP PROPERTIES CORP							
1414480	GRANULAR A	91 T		5,378.80	5,378.80	0.00	0.00	0.00
1429076	UNWASHED SCREENING	127 T	•	1,018.81	1,018.81	0.00	0.00	0.00
1443853	GRANULAR B	147 T	28-May-2025	1,445.13	1,445.13	0.00	0.00	0.00
COG01	COGECO CONNEXION IN	IC.	•					

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JUNE2025PAPPI	JUNE PAP PMTS	175 E	30-Jun-2025 30-Jun-2025	2,924.08	2,924.08	0.00	0.00	0.00
MAY2025PAP	MAY PAP PMT	145 E	31-May-2025 31-May-2025	1,313.46	1,313.46	0.00	0.00	0.00
COGCHQ	COGECO CONNEXION IN	1C						
110077200898	INTERNET	98 C	09-Apr-2025 09-Apr-2025	112.94	112.94	0.00	0.00	0.00
110077764036	INTERNETMAY 9 - JUNE 7 2025	144 C	09-May-2025 09-May-2025	112.94	112.94	0.00	0.00	0.00
110078331739	INTERNET	157 C	09-Jun-2025 09-Jun-2025	112.94	112.94	0.00	0.00	0.00
COMPETERS	COMPETERS INC							
10244	SOFTWARE SERVICE	93 T	01-Apr-2025 01-Apr-2025	339.00	339.00	0.00	0.00	0.00
10330	SOFTWARE SERVICES	118 T	07-May-2025 07-May-2025	339.00	339.00	0.00	0.00	0.00
10456	SOFTWARE	147 T	02-Jun-2025 02-Jun-2025	339.00	339.00	0.00	0.00	0.00
CON01	CONSEIL DE LES ECOLI	ES PUBLIQUE						
2ND QTR 2025	2ND QTR 2025	157 T	18-Jun-2025 18-Jun-2025	3,771.00	3,771.00	0.00	0.00	0.00
CONLIN	CONLIN TY							
EXPJUNE17202	E MILEAGE	157 T	17-Jun-2025 17-Jun-2025	88.56	88.56	0.00	0.00	0.00
COT01	COTE PAUL TAYLOR							
THE SHAPE GA	N BOOKS - SHAPING OF GANANOQUE	93 T	15-Apr-2025 15-Apr-2025	315.00	315.00	0.00	0.00	0.00
CRA07	CRAFTS ON THE RIVER							
2024COMMGRA	I COMM GRANT 2024	127 T	01-May-2025 01-May-2025	3,500.00	3,500.00	0.00	0.00	0.00
CSC01	CSCDCE							
2NDQTR2025	2025 2ND QTR	144 C	10-Jun-2025 10-Jun-2025	7,600.00	7,600.00	0.00	0.00	0.00
CSN01	2829158 Ontario Inc. CSI	N Collision Cent	re					
4338	2023 WH GMC 1500	152 T	02-Jun-2025 02-Jun-2025	5,074.71	5,074.71	0.00	0.00	0.00
CUN01	CUNNINGHAM SWAN CA	RTY LITTLE & E	BONHAM LLP					
201869	LEGAL SERVICES	91 T	26-Mar-2025 26-Mar-2025	3,220.50	3,220.50	0.00	0.00	0.00
202025	LEGAL ADVICE EM	86 T	28-Mar-2025 28-Mar-2025	463.30	463.30	0.00	0.00	0.00
202424	GENERAL LEGAL ADVICE	100 T	01-Apr-2025 01-Apr-2025	199.14	199.14	0.00	0.00	0.00
202723	LEGAL	111 T	28-Apr-2025 28-Apr-2025	310.75	310.75	0.00	0.00	0.00
202724	LEGAL SERVICE	111 T	28-Apr-2025 28-Apr-2025	23.75	23.75	0.00	0.00	0.00
202724 BALANC	COC LEGAL SERVICES	127 T	28-Apr-2025 28-Apr-2025	400.00	400.00	0.00	0.00	0.00

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202871	LEGAL	111 T	29-Apr-2025 29-Apr-2025	173.17	173.17	0.00	0.00	0.00
203716	LEGAL SERVICES FILE	147 T	29-May-2025 29-May-2025	5,791.25	5,791.25	0.00	0.00	0.00
203766	LEGAL SERVICES FILE	147 T	29-May-2025 29-May-2025	439.85	439.85	0.00	0.00	0.00
CUP01	CANADIAN UNION OF PL	JBLIC EMPLOYI	EES					
APRIL 2025	APRIL CUPE UNION DUES	111 T	02-May-2025 02-May-2025	1,384.18	1,384.18	0.00	0.00	0.00
MARCH 2025 DU	MARCH 2025 CUPE UNION DUES	91 T	09-Apr-2025 09-Apr-2025	1,786.96	1,786.96	0.00	0.00	0.00
MAY 2025 CUPE	MAY 2025 CUPE UNION DUES	127 T	26-May-2025 26-May-2025	1,496.22	1,496.22	0.00	0.00	0.00
CUR02	JAYNE CURTIS							
JUNE132025	FOOD	157 T	13-Jun-2025 13-Jun-2025	1,462.31	1,462.31	0.00	0.00	0.00
DAL04	DA-LEE							
INV0004503	ROAD REPAIR / TROPICAL	93 T	25-Mar-2025 25-Mar-2025	6,634.91	6,634.91	0.00	0.00	0.00
INV0004508	TROPICAL	93 T	25-Mar-2025 25-Mar-2025	3,550.01	3,550.01	0.00	0.00	0.00
INV0101165	CALCIUM CHLORIDE DUST CONTROL	136 T	14-May-2025 14-May-2025	10,659.97	10,659.97	0.00	0.00	0.00
DALLAIRE	DALLAIRE TANYA R							
EXPJUNE182025	CPA ANNUAL MEMBERSHIP DUES	157 T	18-Jun-2025 18-Jun-2025	926.60	926.60	0.00	0.00	0.00
EXPJUNE202025	MFOA ANNUAL CONFERENCE SEPT 16-19	166 T	20-Jun-2025 20-Jun-2025	1,372.95	1,372.95	0.00	0.00	0.00
DAV06	DAVTECH							
SO-191436	SECURITY BAGS	111 T	21-Apr-2025 21-Apr-2025	226.57	226.57	0.00	0.00	0.00
DCCOMMUN	DC COMMUNICATIONS 2	2015 IN						
5636	VHF ANTENNA	118 T	16-Apr-2025 16-Apr-2025	183.42	183.42	0.00	0.00	0.00
5639	NEW MOBILE RADIO	157 T	22-Apr-2025 22-Apr-2025	1,660.73	1,660.73	0.00	0.00	0.00
5640	NEW MOBILE RADIO	157 T	22-Apr-2025 22-Apr-2025	1,660.73	1,660.73	0.00	0.00	0.00
5641	MOBIL RADIO INSTALL GM 2500	141 T	22-Apr-2025 22-Apr-2025	1,660.73	1,660.73	0.00	0.00	0.00
5642	NEW MOBILE RADIO	157 T	22-Apr-2025 22-Apr-2025	1,660.73	1,660.73	0.00	0.00	0.00
5645	GLASS MOUNT ANTENN	. 118 T	24-Apr-2025 24-Apr-2025	127.13	127.13	0.00	0.00	0.00
5646	PROGRAMMING RADIOS	118 T	24-Apr-2025 24-Apr-2025	254.25	254.25	0.00	0.00	0.00
5667	FORD CRUISER INSTALL FLEET COMPLETE UNIT	147 T	29-May-2025 29-May-2025	148.31	148.31	0.00	0.00	0.00

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DCML	DCML ENTERPRISES LTD)						
1118	CONSULTING MARCH 17 - MARCH 28	107 T	28-Mar-2025 28-Mar-2025	6,328.00	6,328.00	0.00	0.00	0.00
1120	CONSULTING SERVICE MARCH 31 - APRIL 11	107 T	11-Apr-2025 11-Apr-2025	6,588.61	6,588.61	0.00	0.00	0.00
1121	CONSULTING SERVICES APRIL 13 - APR 25	118 T	•	5,850.78	5,850.78	0.00	0.00	0.00
1122	CONSULTING APRIL 28 - MAY 9	127 T	•	5,780.56	5,780.56	0.00	0.00	0.00
1124	CONSULTING MAY 12 - 23 2025	136 T		6,136.62	6,136.62	0.00	0.00	0.00
DEL04	DELAGE LANDEN FINAN	CIAL SERVICE	S CANADA INC.					
10141634	CONTRACT 001-0315996-000 30 IPHONES	100 T	•	379.80	379.80	0.00	0.00	0.00
10191060	CONTRACT 001-0331240-000 30 IPHONES	118 T	•	394.84	394.84	0.00	0.00	0.00
10241927	CONTRACT 001-0331240-000 30 IPHONES	157 T		379.80	379.80	0.00	0.00	0.00
DENNMAT	DENNISON MATTHEW C.	J.						
EXPAPR152025	FUEL REIMB NICHEUA TRAINING	93 T		132.73	132.73	0.00	0.00	0.00
EXPJUNE92025	RECEIVER GENERAL OVERPAYMENT	147 T		1,206.80	1,206.80	0.00	0.00	0.00
DEV01	DEVINE & ASSOCIATES I	-TD.						
66363	PRESSURE VALVE	166 T	•	9,434.28	9,434.28	0.00	0.00	0.00
66399	FREIGHT	147 T		65.54	65.54	0.00	0.00	0.00
DIC01	DICKSON ANDREW							
EXPAPR112025	ZONING MEETING FEES	93 T	•	80.00	80.00	0.00	0.00	0.00
DICAN	DICAN FLEET SAFETY S	OLUTIONS						
31690	BRIGADE BS-8100 BACKSENSE RADAR SYSTEM JD 624P	86 T		5,000.34	5,000.34	0.00	0.00	0.00
DIG02	QUADIENT LEASING							
2109180 POSTA	POSTAGE ACCT 2109180	166 T		10,000.00	10,000.00	0.00	0.00	0.00
6318446	LEASE PAYMENT MAY 2025	86 T	•	203.08	203.08	0.00	0.00	0.00
6319919	JUNE 2025 LEASE PMT	111 T	•	203.08	203.08	0.00	0.00	0.00
6320924	LEASE PMT JULY 2025	147 T		203.08	203.08	0.00	0.00	0.00

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	PP10	118 T	•	558.46	558.46	0.00	0.00	0.00
	PP11	127 T	26-May-2025 26-May-2025	558.46	558.46	0.00	0.00	0.00
	12 PP	152 T	12-Jun-2025 12-Jun-2025	558.46	558.46	0.00	0.00	0.00
	PP8 2025	93 T	14-Apr-2025 14-Apr-2025	558.46	558.46	0.00	0.00	0.00
	PP9	107 T	•	558.46	558.46	0.00	0.00	0.00
	PPD13	166 T	23-Jun-2025 23-Jun-2025	558.46	558.46	0.00	0.00	0.00
DIX01	CECIL DIXON							
EXPAPR42025	FUEL PURCHASE	91 T		40.00	40.00	0.00	0.00	0.00
DMITCHELL	DOUG MITCHELL C/O N	IITCHELL & SOI	N CONTRA					
20250018	WALLPAPER REMOVAL	93 T	27-Jan-2025 27-Jan-2025	1,299.50	1,299.50	0.00	0.00	0.00
DRA05	DRAPER DOORS							
34477	GATE SALT SHED DOOF	R 157 T	01-Apr-2025 01-Apr-2025	344.65	344.65	0.00	0.00	0.00
34847	SERVICE CALL LOOSE SCREWS	166 T		994.97	994.97	0.00	0.00	0.00
DRI01	MIKE DRISCOLL							
EXPMAY12025	PER DIEM APRIL 29 30	111 T	01-May-2025 01-May-2025	213.00	213.00	0.00	0.00	0.00
DRI02	DRISCOLL ROB							
327798	CDA DAY MAGIC SHOW	166 T		988.75	988.75	0.00	0.00	0.00
DRJRALEIGH	DR JAMES RALEIGH		•					
JUNE112025	QTRLY PHYSICIAN RECRUITMENT	152 T		5,000.00	5,000.00	0.00	0.00	0.00
DUN04	DUNDEE MARINE							
1763	DIVE CREW	118 T	•	7,571.00	7,571.00	0.00	0.00	0.00
1764	DIVING SERVICE WTP OUTFALL RIVER CROSSING	118 T	•	5,650.00	5,650.00	0.00	0.00	0.00
DUT01	DUTCHMASTER NURSE	RIES LTD.						
DM161115	TREES	152 T		4,819.45	4,819.45	0.00	0.00	0.00
EAS08	EASTERN ONTARIO PO	WER						
90059820	BYLAW 2024-002 KING ST PEDESTRIAN BRIDGE MOVING LINES	157 T		9,605.00	9,605.00	0.00	0.00	0.00
ECO01	EDCO							
25170	RIDEAU LAKES REGIONAL EVENT 2025	157 T	11-Jun-2025 11-Jun-2025	141.25	141.25	0.00	0.00	0.00

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EDKEN	KENNEY ED							
BP2024-153	615 WILLIAM ST S BP 2024-153	147 T	02-Jun-2025 02-Jun-2025	750.00	750.00	0.00	0.00	0.00
EFFCOMMCDA	EFFECTIVE COMMAND	CANADA						
INV-0191	EFFECTIVE COMMAND ANNUAL SUBSCRIPTION 2025	157 T	16-Jun-2025 16-Jun-2025	621.50	621.50	0.00	0.00	0.00
INV-0193	EFFECTIVE COMMAND INSTRUCTOR REFRESHER	157 T	17-Jun-2025 17-Jun-2025	1,130.00	1,130.00	0.00	0.00	0.00
EMC01	EMCO LTD							
358253000078	HYDRANTS	91 T	18-Mar-2025 18-Mar-2025	48.31	48.31	0.00	0.00	0.00
358523000144	DE-CHLOR PUCKS	111 T	15-Apr-2025 15-Apr-2025	824.90	824.90	0.00	0.00	0.00
EVA02	EVANS UTILITY AND MU	NICIPAL						
172236	METERS	86 T	07-Mar-2025 07-Mar-2025	278.71	278.71	0.00	0.00	0.00
	EXPENSES	127 T	26-May-2025 26-May-2025	30.00	30.00	0.00	0.00	0.00
EVO02	EVOQUA WATER TECHN	IOLOGIES LTD.						
906967881	SUPPLIES	91 T	02-Apr-2025 02-Apr-2025	4,915.36	4,915.36	0.00	0.00	0.00
EXCELPRO	EXCELPRO AUTOMATIO	N INC.						
35701	1 YR SUB LICENSE ACRONIS CYBER PROTECT ADV VIRTUAL	91 T HOST	24-Mar-2025 24-Mar-2025	2,334.38	2,334.38	0.00	0.00	0.00
36270	PRIBUSEN EQUIPMENT FAILURE	118 T	30-Apr-2025 30-Apr-2025	327.70	327.70	0.00	0.00	0.00
36432	EASE END PUMP STATION	141 T	19-May-2025 19-May-2025	986.49	986.49	0.00	0.00	0.00
FARMMKT	FARMERS' MARKET ON	TARIO						
05-21-2025	2025 MEMBERSHIP AND INSURANCE	127 T	21-May-2025 21-May-2025	1,096.10	1,096.10	0.00	0.00	0.00
FED02	FEDERATION OF CANAL	DIAN MUNICIPAL	ITIES					
INV-46204-X7S9	MEMBERSHIP INVOICE 2025-2026	157 T	01-Apr-2025 01-Apr-2025	1,998.03	1,998.03	0.00	0.00	0.00
FERGSHN	FERGUSON SHAWN							
EXPMAY302025	MILEAGE	147 T	30-May-2025 30-May-2025	43.04	43.04	0.00	0.00	0.00
FIR04	FIRE MARSHAL'S PUBLI	C FIRE SAFETY	COUNCIL					
IN168264	ESSENTIALS OF FIRE FIGHTING 8TH EDITION	100 T	17-Apr-2025 17-Apr-2025	1,200.08	1,200.08	0.00	0.00	0.00
IN168570	SUPPLIES	127 T	27-May-2025 27-May-2025	219.31	219.31	0.00	0.00	0.00
IN168596	HELMETS	136 T	29-May-2025 29-May-2025	113.00	113.00	0.00	0.00	0.00

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FIRECHEK	FIRECHEK PROTECTION							
13234	SUPPLIES	100 T		1,333.34	1,333.34	0.00	0.00	0.00
FLO01	FLOVAL EQUIPMENT LTI	ס						
2025000307	APCO CHECK VALVE	127 T	•	12,570.12	12,570.12	0.00	0.00	0.00
FOR05	FORMAN CHARLES							
31424	MULCH	111 T	•	307.36	307.36	0.00	0.00	0.00
31523	TH FLOWERS	127 T	•	3,942.80	3,942.80	0.00	0.00	0.00
31524	FLOWER BEDDING PLANTS	127 T	•	2,361.47	2,361.47	0.00	0.00	0.00
FOR09	FORT GLASS INCORPOR	RATED						
2504091	LAUNDRY ROOM WINDC	118 T	•	429.97	429.97	0.00	0.00	0.00
2504092	REPLACE GLASS PANEL VC	100 T	•	1,569.13	1,569.13	0.00	0.00	0.00
FOR12	FORTERRA PIPE & PREC	CAST LTD.						
31282317	SANITARY MANHOLE SUPPLIES	147 T		6,057.04	6,057.04	0.00	0.00	0.00
FRASZH	FRASER ZACH			,				
EXPMAY102025	INTOXILYZER / USE OF FORCE	93 T	•	245.00	245.00	0.00	0.00	0.00
FRO03	FRONTENAC ARCH BIOS	SPHERE NETW	ORK					
COMMGRANT20	COMMUNITY GRANT NATURE CAMP	141 T	•	4,000.00	4,000.00	0.00	0.00	0.00
FRO05	FRONTENAC MUNICIPAL	LAW ENFORC	EMENT INC.					
GAN-2025-APRII	ANIMAL CONTROL PARKING BYLAW ENFORCEMENT APRIL	147 T	•	8,250.63	8,250.63	0.00	0.00	0.00
GAN-2025-MARG	ANIMAL CONTROL PARKING BY LAW ENFORCEMENT	147 T	•	8,250.63	8,250.63	0.00	0.00	0.00
GAN-2025-MAY	ANIMAL CONTROL PARKING BYLAW	147 T	•	8,250.63	8,250.63	0.00	0.00	0.00
GAN-LANDFILL2	APRIL YARD ATTENDANT	157 T	•	958.69	958.69	0.00	0.00	0.00
GAN-LANDFILL2	MAY 2025 YARD ATTENDANT	157 T	•	1,129.74	1,129.74	0.00	0.00	0.00
GANLANDFILL20	MARCH 2025 YARD ATTENDANT	157 T	•	159.78	159.78	0.00	0.00	0.00
FRO08	FRONTLINE OUTFITTERS	S						
IN2173983	DEC 20 INV CLOTHING	127 T	•	262.73	262.73	0.00	0.00	0.00
IN2260460	CLOTHING	127 T	•	1,110.77	1,110.77	0.00	0.00	0.00
IN2260461	CLOTHING	127 T	•	170.86	170.86	0.00	0.00	0.00

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IN2260462	CLOTHING	127 T	13-May-2025 13-May-2025	348.15	348.15	0.00	0.00	0.00
IN2271393	CLOTHING	147 T	30-May-2025 30-May-2025	1,367.02	1,367.02	0.00	0.00	0.00
FRONTCOMM	FRONTLINE COMMUNIC	ATIONS						
01042025-GANF	I RADIO MAINTENACE	86 T	01-Apr-2025 01-Apr-2025	800.42	800.42	0.00	0.00	0.00
01042025-GANP	I RADIO MAINT SERVICE	86 T	01-Apr-2025 01-Apr-2025	988.75	988.75	0.00	0.00	0.00
01052025-GANF	I RADIO MAINT SERVICES	141 T	01-May-2025 01-May-2025	800.42	800.42	0.00	0.00	0.00
01052025-GANP	RADIO MAINTENCE SERVICES	141 T	01-May-2025 01-May-2025	988.75	988.75	0.00	0.00	0.00
01062025-GANF	I RADIO MAINTENCE SERVICES	141 T	01-Jun-2025 01-Jun-2025	800.42	800.42	0.00	0.00	0.00
01062025-GANP	RADIO MAINTENCE SERVICES	141 T	01-Jun-2025 01-Jun-2025	988.75	988.75	0.00	0.00	0.00
26052025-GANP	NOTOROLA SPKR MIC 2 YR WARRANTY	127 T	26-May-2025 26-May-2025	3,089.40	3,089.40	0.00	0.00	0.00
28032025-GANP	'I SPEAKER	111 T	28-Mar-2025 28-Mar-2025	1,056.01	1,056.01	0.00	0.00	0.00
FRONTSYS	FRONTLINE SYSTEMS II	NC						
2648092	STREETPOLE BANNERS	S 111 T	29-Apr-2025 29-Apr-2025	627.16	627.16	0.00	0.00	0.00
43063	STREETPOLE BANNERS	5 118 T	•	627.16	627.16	0.00	0.00	0.00
43063CREDIT	INV PAID TWICE	147 T	20-May-2025 20-May-2025	-627.16	-627.16	0.00	0.00	0.00
43198	FLAGS AND FLAG POLE	147 T	23-May-2025 23-May-2025	1,374.17	1,374.17	0.00	0.00	0.00
FSET	FSET INC.							
6797	DESKTOP SERVICE	91 T	•	6,859.10	6,859.10	0.00	0.00	0.00
6912	DESKTOP SERVICE	111 T	•	6,576.60	6,576.60	0.00	0.00	0.00
6997	DESKTOP SERVICE	147 T		6,830.85	6,830.85	0.00	0.00	0.00
7053	LENOVO THINK CENTRE	: 157 T		1,420.75	1,420.75	0.00	0.00	0.00
FULLHOUSE	FULL HOUSE ROOFING	LTD						
1970	REPAIR SHINGLES 125 WATER - HERITAGE MUSEUM	152 T		932.25	932.25	0.00	0.00	0.00
FUNNELL	FUNNELL ELECTRICAL	CONTRACTING	INC.					
935	LIGHT SWITCH STORAGE ROOM	111 T	16-Apr-2025 16-Apr-2025	378.55	378.55	0.00	0.00	0.00
948	20 AMP RECEPTACLE	93 T	•	698.34	698.34	0.00	0.00	0.00
961	TROUBLESHOOT RECEPTACLE /	111 T	•	564.21	564.21	0.00	0.00	0.00

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	RECEPT FOR WATER F	OUNTAIN						
	REIMBURSEMENT	166 T	23-Jun-2025 23-Jun-2025	20.00	20.00	0.00	0.00	0.00
GAL07	GAL POWER SYSTEMS	OTTAWA LTD.						
128781	DOOR HANDLE	111 T	14-Apr-2025 14-Apr-2025	335.02	335.02	0.00	0.00	0.00
GAN02	GANANOQUE CANOE	LUB						
2024 COMM GR	U12 C1 PURCHASE 2024 COMM GRANT	86 T	31-Mar-2025 31-Mar-2025	4,671.00	4,671.00	0.00	0.00	0.00
GAN06	GANANOQUE HORTICU	ILTURAL SOCIET	Υ					
COMM GRANT 2	2 COMMUNITY BEAUTIFICATION 2025 COMM GRANT	93 T	08-Apr-2025 08-Apr-2025	1,500.00	1,500.00	0.00	0.00	0.00
GAN08	GANANOQUE CHEVRO	LET BUICK GMC	CADILLAC					
381167	2016 CHEV TAHOE 60420 TRRANSMISSION	91 T	19-Feb-2025 19-Feb-2025	7,960.42	7,960.42	0.00	0.00	0.00
382304	2022 F150 XL WH DETAIL	111 T	19-Mar-2025 19-Mar-2025	283.63	283.63	0.00	0.00	0.00
382760	2020 TAHOE 74087 PUMP MT BALANCE TIRES	91 T	27-Mar-2025 27-Mar-2025	1,207.69	1,207.69	0.00	0.00	0.00
382900	2020 TAHOE 74087	91 T	31-Mar-2025 31-Mar-2025	594.53	594.53	0.00	0.00	0.00
383360	85115 FORD EXP SILVER/GREY TIRES	111 T	28-Apr-2025 28-Apr-2025	1,771.94	1,771.94	0.00	0.00	0.00
384229	86397 2022 FORD INTERCEPTORMOUNT BALANCE TORQUE	111 T	28-Apr-2025 28-Apr-2025	187.93	187.93	0.00	0.00	0.00
384656	CHEV TAHOE BL OIL ISSUE	127 T	05-May-2025 05-May-2025	225.66	225.66	0.00	0.00	0.00
384741	2016 CHEV OIL CHG EXHAUST	118 T	06-May-2025 06-May-2025	1,280.93	1,280.93	0.00	0.00	0.00
384743	FORD INTERCEPTOR TIRE NAIL	127 T	06-May-2025 06-May-2025	53.69	53.69	0.00	0.00	0.00
385017	CHEV TAHOE BLKTIRE	127 T	12-May-2025 12-May-2025	476.01	476.01	0.00	0.00	0.00
385054	LUBE OIL FILTER / WIPER BLADES	127 T	13-May-2025 13-May-2025	186.05	186.05	0.00	0.00	0.00
385822	CHEV TAHOE WHITE	147 T	29-May-2025 29-May-2025	492.74	492.74	0.00	0.00	0.00
CUGCC01	PAT GRANT	91 T	27-Mar-2025 27-Mar-2025	17,400.00	17,400.00	0.00	0.00	0.00
GAN09	GANANOQUE HISTORIC	CAL SOCIETY						
CORP MBSH	POLICE CORP MEMBERSHIP	127 T	28-May-2025 28-May-2025	60.00	60.00	0.00	0.00	0.00
GAN28	GANANOQUE POLICE	ASSOCIATION						
1ST QTR DUES	: 1ST QTR 2025 DUES	91 T	09-Apr-2025 09-Apr-2025	5,522.50	5,522.50	0.00	0.00	0.00

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GAN44	GAN SIGN WORKS							
1564A	PUMP STN UPGRADES	100 T	08-Jan-2025 08-Jan-2025	411.32	411.32	0.00	0.00	0.00
1564CR	CORRECT ACCOUNT NUMBER	100 T	08-Jan-2025 08-Jan-2025	-411.32	-411.32	0.00	0.00	0.00
1615	PARKING CARDS	86 T	03-Apr-2025 03-Apr-2025	926.49	926.49	0.00	0.00	0.00
1622	DOCK NAMES / NO SWIM	100 T	10-Apr-2025 10-Apr-2025	404.94	404.94	0.00	0.00	0.00
1625	DIGITAL PRINT SIGNS BIA	141 T	17-Apr-2025 17-Apr-2025	81.36	81.36	0.00	0.00	0.00
1639	DIGITAL PRINTS	127 T	01-May-2025 01-May-2025	852.92	852.92	0.00	0.00	0.00
1658	SIGNAGE FOR DOCKS / RECYCLING STICKERS	127 T	16-May-2025 16-May-2025	1,016.55	1,016.55	0.00	0.00	0.00
1676	SOLID ALUMINIUM SIGNS	141 T	28-May-2025 28-May-2025	395.50	395.50	0.00	0.00	0.00
1679	DOCKAGE SIGNS	141 T	30-May-2025 30-May-2025	305.10	305.10	0.00	0.00	0.00
1703	DOCK NUMBER SIGNS / POTABLE WATER	152 T	12-Jun-2025 12-Jun-2025	145.77	145.77	0.00	0.00	0.00
1713	BUSINESS CARDS	157 T	18-Jun-2025 18-Jun-2025	124.30	124.30	0.00	0.00	0.00
1725	DOCK NAMES	166 T	23-Jun-2025 23-Jun-2025	215.60	215.60	0.00	0.00	0.00
GAN47	GANANOQUE LIONS CLU	В						
PUMPKIN FEST	GAN PUMPKIN FEST 2025 COMM GRANT	111 T	25-Apr-2025 25-Apr-2025	500.00	500.00	0.00	0.00	0.00
GANARTS01	GANANOQUE ARTS NETV	WORK						
COMM GRANT 2	COMMUNITY GRANT - ANNUAL PROGRAM	111 T	16-Apr-2025 16-Apr-2025	2,500.00	2,500.00	0.00	0.00	0.00
COMMGRANT20	2025/2026 FREE PROGRAMMING COMM GRANT	152 T	09-Jun-2025 09-Jun-2025	5,000.00	5,000.00	0.00	0.00	0.00
GANPRIDEAL	GANANOQUE PRIDE ALL	IANCE						
2024 COMM GRA	FALL INTO PRIDE 2024 COMMUNITY GRANT	86 T	31-Mar-2025 31-Mar-2025	1,778.00	1,778.00	0.00	0.00	0.00
GANWALK	GANWALKING							
1-2024	2024 INV WITCHES NIGHT OUT	127 T	01-May-2025 01-May-2025	125.00	125.00	0.00	0.00	0.00
GFHOUS	GANANOQUE FAMILY HO	USING						
REFUND	REFUND ON ACCOUNT	144 C	12-Jun-2025 12-Jun-2025	4,365.26	4,365.26	0.00	0.00	0.00
GIF02	GIFFORD DOUG							
JUNE262025	FARMERS MARKET MUSIC JUNE 26	166 T	26-May-2025 26-May-2025	225.00	225.00	0.00	0.00	0.00
GILMOREP	GILMORE REPRODUCTION	NS A DIVISION	OF R E GILMOR	E				

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Vendor Vendor Name Batch/ Pay Invoice Date/ Invoice Paid Discount Released Payable Medium Code Due Date Amount Amount **Amount Amount** Amount Invoice Description 646114 FARMERS MARKET 152 07-Jun-2025 439.34 439.34 0.00 0.00 0.00 **FLAGS** Т 07-Jun-2025 G.L.A.D. PLUMBING AND HEATING GLA01 **PLUMBING 700 SERIES** 0.00 0.00 0.00 9464 127 15-May-2025 18,995.30 18,995.30 Т 15-May-2025 **GMPAPPMT GM FINANCIAL** APRIL2025 PAP APRIL PAP PMTS 113 30-Apr-2025 744.57 744.57 0.00 0.00 0.00 Ε 30-Apr-2025 JUNE2025PAPPI JUNE PAP PMT 175 30-Jun-2025 744.57 0.00 0.00 744.57 0.00 Е 30-Jun-2025 MAY2025 PAP 145 31-May-2025 0.00 0.00 MAY PAP PMT 744.57 744.57 0.00 Е 31-May-2025 GOL01 **GOLDSMITH SAW TOOL & KNIFE** 1997719 ZAMBONI BLADE 91 31-Mar-2025 288.15 288.15 0.00 0.00 0.00 SHARPENING Т 31-Mar-2025 GOO03 GOODYEAR CANADA INC. 9852490075 TIRE 91 04-Apr-2025 199.45 199.45 0.00 0.00 0.00 Т 04-Apr-2025 **GOU01 GOUDEY BRENT** 80.44 0.00 0.00 0.00 EXPJUNE92025 RECEIVER GENERAL 147 09-Jun-2025 80.44 **OVERPAYMENT** Т 09-Jun-2025 GRA11 MARK GRAHAM EXPAPR92025 USE OF FORCE 93 09-Apr-2025 70.00 70.00 0.00 0.00 0.00 Т 09-Apr-2025 EXPMARCH3120 OPP EAST REGION HQ 86 31-Mar-2025 336.60 336.60 0.00 0.00 0.00 SMITH FALLS Т 31-Mar-2025 GRE09 **GREEN TRACTORS INC.** P57806 **SUPPLIES** 118 14-Apr-2025 126.79 126.79 0.00 0.00 0.00 Т 14-Apr-2025 **GREER GALLOWAY A DIVISION OF JP2G** GRE13 WATER ST BRIDGE 44430 127 17-Apr-2025 553.70 553.70 0.00 0.00 0.00 17-Apr-2025 **MARCH 2025** Т 44450 DR#5 DESIGN 100 17-Apr-2025 1,951.28 1,951.28 0.00 0.00 0.00 **ENGINEERED** T 17-Apr-2025 DRAWINGS VC SHELTER 44702 WATER ST BRIDGE 127 15-May-2025 1,149.74 1,149.74 0.00 0.00 0.00 **APRIL 2025** T 15-May-2025 0.00 0.00 21-May-2025 0.00 44785 KING ST PED BRIDGE 127 12,401.75 12,401.75 STRUCTURE BYLAW T 21-May-2025 2024-002 APRIL 2025 **GREMAPLES GREEN MAPLES ENVIRONMENTA L INC GME 7197 ES JANITORIAL** 107 25-Apr-2025 2,879.24 2,879.24 0.00 0.00 0.00 **SERVICES** Т 25-Apr-2025 0.00 **GME 7198** TH JANITORIAL 107 25-Apr-2025 1,615.90 1,615.90 0.00 0.00 **SERVICES** T 25-Apr-2025 PW JANITORIAL 107 25-Apr-2025 470.08 470.08 0.00 0.00 0.00 **GME 7198A SERVICES** 25-Apr-2025 Т MAY ES JANITORIAL 27-May-2025 2,879.24 2,879.24 0.00 0.00 0.00 **GME 7276 SERVICES** 27-May-2025 Т

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GME 7277	PW JANITORIAL SERVICES MAY 2025	127 T	27-May-2025 27-May-2025	470.08	470.08	0.00	0.00	0.00
GME 7278	JANITORIAL SERVICES MAY 2025	127 T	27-May-2025 27-May-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME 7336	CUSTOMS BUILDING MAY 2025	141 T	30-May-2025 30-May-2025	174.44	174.44	0.00	0.00	0.00
GRWDMED	GREENWOOD MEDICAL	CENTRE						
MOTION25-070	PHYSICIAN LOCUM GRANT	152 T	20-May-2025 20-May-2025	16,000.00	16,000.00	0.00	0.00	0.00
GUY01	GUY BRENDA							
EXPMAY122025	APR 2 - MAY 12 EXPENSES	118 T	12-May-2025 12-May-2025	309.99	309.99	0.00	0.00	0.00
HAC01	HACH COMPANY							
383526	SUPPLIES	127 T	14-May-2025 14-May-2025	4,451.55	4,451.55	0.00	0.00	0.00
HAMMD	HAMMOND LLP							
13964	LEGAL SERVICES - WATERWORKS BYLAW	100 T	10-Apr-2025 10-Apr-2025	2,150.50	2,150.50	0.00	0.00	0.00
HAN01	HANSLER SMITH LTD							
5822471	GOATSKIN GLOVES	111 T	06-Feb-2025 06-Feb-2025	206.11	206.11	0.00	0.00	0.00
5827829	HYDRANTS	86 T	20-Mar-2025 20-Mar-2025	138.58	138.58	0.00	0.00	0.00
5829726	TRUSTFIT POD	93 T	04-Mar-2025 04-Mar-2025	65.54	65.54	0.00	0.00	0.00
5831107	GLOVES	107 T	14-Apr-2025 14-Apr-2025	355.95	355.95	0.00	0.00	0.00
5831395	PADLOCK / GLOVES	93 T	15-Apr-2025 15-Apr-2025	208.62	208.62	0.00	0.00	0.00
5831829	GOAT SKIN GLOVES	107 T	17-Apr-2025 17-Apr-2025	71.19	71.19	0.00	0.00	0.00
5832385	SAFETY GLASSES	107 T	•	653.89	653.89	0.00	0.00	0.00
5833456	CLUTCH GEAR NECHANICS	127 T	01-May-2025 01-May-2025	63.46	63.46	0.00	0.00	0.00
5833550	SAFETY GLASSES	127 T	01-May-2025 01-May-2025	46.57	46.57	0.00	0.00	0.00
5834045	CLUTCH GEAR MECHANICS	127 T	06-May-2025 06-May-2025	180.21	180.21	0.00	0.00	0.00
5836211	SAFETY GLASS	141 T	•	95.87	95.87	0.00	0.00	0.00
5837863	UNIFORM/SAFETY EQUIPMENT	166 T	03-Jun-2025 03-Jun-2025	31.83	31.83	0.00	0.00	0.00
5839814	WIPERS / BATHROOM TISSUE	157 T	16-Jun-2025 16-Jun-2025	508.07	508.07	0.00	0.00	0.00
HAR12	HARDING JOEL							
CELL PHONE 20	CELLPHONE CREDIT	100 T	23-Apr-2025 23-Apr-2025	384.95	384.95	0.00	0.00	0.00
HAR16	HARTINGTON EQUIPME	NT						

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INV-7661	2 RIDE ON MOWERS BYLAW 2025-036	118 T	12-May-2025 12-May-2025	69,212.55	69,212.55	0.00	0.00	0.00
IV91098	BATTERY SAFETY COVER KUBOTA ZD311-07	157 T	12-Jun-2025 12-Jun-2025	249.94	249.94	0.00	0.00	0.00
HARTDRB	B. HART MEDICINE PRO	FESSIONAL CO	RPORTION					
1134	FEB 2025 LOCUM REIMB EXPENSES	130 C	11-Mar-2025 11-Mar-2025	3,850.00	3,850.00	0.00	0.00	0.00
1135	FEB 2025 LOCUM REIMB EXPS DRU	130 C	11-Mar-2025 11-Mar-2025	3,850.00	3,850.00	0.00	0.00	0.00
1136	MARCH LOCUM REIMB EXPS DRS DRU	130 C	22-Apr-2025 22-Apr-2025	8,516.00	8,516.00	0.00	0.00	0.00
1137	LOCUM DRS MARCH 2025 BALANCE	130 C	25-Apr-2025 25-Apr-2025	280.00	280.00	0.00	0.00	0.00
1138	LOCUM DRS APRIL MAY 2025	144 C	26-May-2025 26-May-2025	6,600.00	6,600.00	0.00	0.00	0.00
HARVEYC	THE NOT SO AMATEUR	AMATEU CHRIS	TINE HARVEY					
APRIL192025	BALLOONIST / FACE PAINTER	130 C	19-Apr-2025 19-Apr-2025	320.00	320.00	0.00	0.00	0.00
JUNE 5 2025	BALLOONIST / FACE PAINTER	144 C	05-Jun-2025 05-Jun-2025	320.00	320.00	0.00	0.00	0.00
HEW01	HEWITT (BROCKVILLE)	LTD.						
100074	AURORA PUMP SERVICE	141 T	30-May-2025 30-May-2025	169.50	169.50	0.00	0.00	0.00
HGCMGT	HGC MANAGEMENT INC							
57754	POLYSTYRENE	93 T	31-Mar-2025 31-Mar-2025	73.45	73.45	0.00	0.00	0.00
HIGGSLORI	HIGGS LORI							
EXPMAY222025	STAFF MEETING / ORIENTATION	127 T	22-May-2025 22-May-2025	23.95	23.95	0.00	0.00	0.00
HOP01	HOPKINS CHITTY LAND	SURVEYORS IN	IC.					
11630	AUTOCAD ELMWOOD TO KING	127 T	25-Apr-2025 25-Apr-2025	4,407.00	4,407.00	0.00	0.00	0.00
HOW001	HOWARD GORDON E.							
CELLPHONE	CELLPHONE CREDIT	100 T	23-Apr-2025 23-Apr-2025	1,231.66	1,231.66	0.00	0.00	0.00
HUDSINCLLP	HUDSON SINCLAIR LLP							
3337	GAN POLICE SERVICES BOARD	93 T	09-Apr-2025 09-Apr-2025	844.11	844.11	0.00	0.00	0.00
3338	GAN POLICE SERVICES BOARD	93 T	09-Apr-2025 09-Apr-2025	889.88	889.88	0.00	0.00	0.00
3339	GAN POLICE SERVICES BOARD	93 T	09-Apr-2025 09-Apr-2025	4,494.78	4,494.78	0.00	0.00	0.00
HVC01	H.V CONSTRUCTION LTI) .						
2744	REMOVE AND INSTALL CONCRETE SIDEWALK BYLAW 2024-035	136 T	01-May-2025 01-May-2025	58,538.76	58,538.76	0.00	0.00	0.00
2745	BYLAW 2024-035 PAVING STONES AND	136 T	15-May-2025 15-May-2025	211,737.43	211,737.43	0.00	0.00	0.00

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***************************************	SIDEWALK							
IND02	INDUSTRIAL ELECTRICA	L CONTRACTO	RS LTD.					
5540	DEC 17 INV GENERATOR	91 T	01-Jan-2024 01-Jan-2024	746.37	746.37	0.00	0.00	0.00
5745	BYLAW 2024-095 WTP UPGRADE ELECTRICAL WORKS	93 T	31-Mar-2025 31-Mar-2025	103,424.64	103,424.64	0.00	0.00	0.00
5786	BYLAW 2023-2023/26/27 PLC INST CONTROLS / S	107 T CADA &PLC PR	21-Apr-2025 21-Apr-2025 OGRAMING	47,588.04	47,588.04	0.00	0.00	0.00
INDIO	INDIO DESIGN							
20	GANANOQUE TOURISM STICKERS	111 T	01-May-2025 01-May-2025	324.00	324.00	0.00	0.00	0.00
22	RIVER/NAUTICAL STICKERS	118 T	09-May-2025 09-May-2025	150.00	150.00	0.00	0.00	0.00
INES01	IN ENGINEERING							
403598	FIRE TRAINING FACILITY	107 T	28-Apr-2025 28-Apr-2025	585.46	585.46	0.00	0.00	0.00
INS05	INSIGNIA SOFTWARE							
3952	SOFTWARE ASS FEE	118 T	01-May-2025 01-May-2025	1,356.00	1,356.00	0.00	0.00	0.00
IRONMTN	IRON MOUNTAIN							
APRIL2025PAP	APRIL PAP PMTS	113 E	30-Apr-2025 30-Apr-2025	901.37	901.37	0.00	0.00	0.00
JUNE2025PAPP	I JUNE 2025 PAP PMT	175 E	30-Jun-2025 30-Jun-2025	875.17	875.17	0.00	0.00	0.00
MAY2025PAP	MAY 2025 PAP PMT	145 E	31-May-2025 31-May-2025	908.73	908.73	0.00	0.00	0.00
JBROOKS	JOHN BROOKS COMPAN	IY LTD						
26222451	REFURBISHMENT LLP	136 T	09-May-2025 09-May-2025	32,266.03	32,266.03	0.00	0.00	0.00
JET02	JET ELECTRICAL CONTI	RACTORS						
8411	KING & CARMICHAEL	118 T	26-Apr-2025 26-Apr-2025	63.75	63.75	0.00	0.00	0.00
8777	LOCATES	93 T	06-Mar-2025 06-Mar-2025	711.90	711.90	0.00	0.00	0.00
8783	PUMP STATION 3 GRINDER PUMP	91 T	18-Mar-2025 18-Mar-2025	271.20	271.20	0.00	0.00	0.00
8784	LOCATES	93 T	14-Mar-2025 14-Mar-2025	576.30	576.30	0.00	0.00	0.00
8785	STREETLIGHTS KING AND GARFIELD	93 T	19-Mar-2025 19-Mar-2025	2,410.74	2,410.74	0.00	0.00	0.00
8796	LOCATES	93 T	28-Mar-2025 28-Mar-2025	1,932.30	1,932.30	0.00	0.00	0.00
8798	WTP ROTORK VALVE	91 T	28-Mar-2025 28-Mar-2025	474.60	474.60	0.00	0.00	0.00
8800	KING AND CHARMICHAEL SPRING MAINT	93 T	29-Mar-2025 29-Mar-2025	4,181.00	4,181.00	0.00	0.00	0.00

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8801	LOCATES	93 T	29-Mar-2025 29-Mar-2025	406.80	406.80	0.00	0.00	0.00
8812	LOCATES	93 T	04-Apr-2025 04-Apr-2025	305.10	305.10	0.00	0.00	0.00
8814	STREETLIGHTS	93 T	05-Apr-2025 05-Apr-2025	2,681.60	2,681.60	0.00	0.00	0.00
8815	KING & CHARLES REPLACE 12" GREEN	111 T	10-Apr-2025 10-Apr-2025	468.95	468.95	0.00	0.00	0.00
8818	GARAGE	111 T	10-Apr-2025 10-Apr-2025	474.60	474.60	0.00	0.00	0.00
8821	LOCATES	111 T	11-Apr-2025 11-Apr-2025	305.10	305.10	0.00	0.00	0.00
8826	LOCATES	111 T	17-Apr-2025 17-Apr-2025	4,169.70	4,169.70	0.00	0.00	0.00
8829	STREETLIGHTS - POLE KING ST WEST	111 T	18-Apr-2025 18-Apr-2025	1,118.70	1,118.70	0.00	0.00	0.00
8830	STREETLIGHTS-KING & GARFIELD	111 T	20-Apr-2025 20-Apr-2025	2,232.68	2,232.68	0.00	0.00	0.00
8831	LOCATES	118 T	22-Apr-2025 22-Apr-2025	2,419.33	2,419.33	0.00	0.00	0.00
8835	WTP TROUBLESHOOT RECEIVER PRIBUSEN FAILURE	118 T	25-Apr-2025 25-Apr-2025	4,503.05	4,503.05	0.00	0.00	0.00
8838	STREETLIGHTS	118 T	25-Apr-2025 25-Apr-2025	1,153.17	1,153.17	0.00	0.00	0.00
8841	LOCATES	118 T	25-Apr-2025 25-Apr-2025	2,101.80	2,101.80	0.00	0.00	0.00
8842	STREETLIGHTS	118 T	26-Apr-2025 26-Apr-2025	1,773.33	1,773.33	0.00	0.00	0.00
8847	STREETLIGHTS	118 T	01-May-2025 01-May-2025	1,791.05	1,791.05	0.00	0.00	0.00
8850	WTP TIE IN 600V LOW LIFT PUMP	127 T	02-May-2025 02-May-2025	358.66	358.66	0.00	0.00	0.00
8853	LOCATES	127 T	08-May-2025 08-May-2025	3,118.80	3,118.80	0.00	0.00	0.00
8855	STREETLIGHTS NEW SERVICE GARFIELD	127 T	08-May-2025 08-May-2025	3,845.66	3,845.66	0.00	0.00	0.00
8856	KING AND CARMICHAEL	. 127 T	08-May-2025 08-May-2025	474.60	474.60	0.00	0.00	0.00
8859	EASE END PMP STN ALARM	127 T	09-May-2025 09-May-2025	305.10	305.10	0.00	0.00	0.00
8862	LOCATES	127 T	14-May-2025 14-May-2025	3,356.10	3,356.10	0.00	0.00	, 0.00
8863	CHARLES AND STONE	127 T	14-May-2025 14-May-2025	440.70	440.70	0.00	0.00	0.00
8864	STREETLIGHTS	127 T	14-May-2025 14-May-2025	1,561.21	1,561.21	0.00	0.00	0.00
8868	LOCATES	127 T	20-May-2025 20-May-2025	2,339.10	2,339.10	0.00	0.00	0.00
8870	KING AND CHARLES	127 T	21-May-2025 21-May-2025	135.60	135.60	0.00	0.00	0.00

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8871	STREETLIGHTS	127 T	21-May-2025 21-May-2025	3,872.06	3,872.06	0.00	0.00	0.00
8873	TOWN HALL STREETLIGHT	127 T	23-May-2025 23-May-2025	2,237.40	2,237.40	0.00	0.00	0.00
8880	STREETLIGHTS TH	147 T	31-May-2025 31-May-2025	711.90	711.90	0.00	0.00	0.00
8889	KING & RIVA STREETLIGHTS	152 T	02-Jun-2025 02-Jun-2025	3,051.00	3,051.00	0.00	0.00	0.00
8890	GARFIELD & WILLIAM STREETLGIHTS	152 T	02-Jun-2025 02-Jun-2025	9,976.68	9,976.68	0.00	0.00	0.00
8891	LOCATES	152 T	06-Jun-2025 06-Jun-2025	1,084.80	1,084.80	0.00	0.00	0.00
8894	LOCATES	157 T	13-Jun-2025 13-Jun-2025	1,932.30	1,932.30	0.00	0.00	0.00
8895	STREETLIGHTS GARDE ST	i 157 T	13-Jun-2025 13-Jun-2025	271.20	271.20	0.00	0.00	0.00
8896	STREETLIGHTS GARDE & WILLIAM	i 157 T	13-Jun-2025 13-Jun-2025	4,201.34	4,201.34	0.00	0.00	0.00
8897	WTP	166 T	13-Jun-2025 13-Jun-2025	350.30	350.30	0.00	0.00	0.00
JEW01	JEWELL ENGINEERING	INC.						
121329	SHORELINE EROSION MITIGATION	118 T	15-Apr-2025 15-Apr-2025	442.51	442.51	0.00	0.00	0.00
JJM01	J J MACKAY LTD							
INV1069580	GUARDIAN SLE COIN	166 T	22-May-2025 22-May-2025	1,972.95	1,972.95	0.00	0.00	0.00
JLR01	J L RICHARDS & ASSOC	CIATES						
125494	JAN 2025 EEPS PH 2 TENDER AND DISBURSEMENTS	86 T	11-Mar-2025 11-Mar-2025	55,101.98	55,101.98	0.00	0.00	0.00
125765	STORMWATER MASTER PLAN BYLAW 2024-068	127 T	03-Apr-2025 03-Apr-2025	9,713.77	9,713.77	0.00	0.00	0.00
125939	BYLAW 2024-080 MARCH 2025 FINAL DESIGN AND TENDER	93 T	06-Apr-2025 06-Apr-2025	34,559.11	34,559.11	0.00	0.00	0.00
126667	BYLAW 2024-080 EEPS PH2 APRIL 2025	136 T	08-May-2025 08-May-2025	32,414.62	32,414.62	0.00	0.00	0.00
126669	EASE END FORCE MAIN TWIN EXPANSION APRIL 2025	I 127 T	08-May-2025 08-May-2025	1,793.47	1,793.47	0.00	0.00	0.00
126727	GANANOQUE OFFICIAL PLAN REVIEW	141 T	09-May-2025 09-May-2025	5,426.76	5,426.76	0.00	0.00	0.00
126775	STORMWATER MASTER PLAN BYLAW 2024-068	127 T	09-May-2025 09-May-2025	2,267.77	2,267.77	0.00	0.00	0.00
127418	STORMWATER MASTER PLAN MAY 2025	t 157 T	10-Jun-2025 10-Jun-2025	6,763.05	6,763.05	0.00	0.00	0.00
JOE01	JOE JOHNSON EQUIPM	ENT						

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S25515	2012 FREIGHTLINER JOHNSTON VT650 SERVICE	93 T	07-Apr-2025 07-Apr-2025	10,838.12	10,838.12	0.00	0.00	0.00
S25565	FAN CASE VT650	93 T	04-Apr-2025 04-Apr-2025	8,121.42	8,121.42	0.00	0.00	0.00
JOH02	JOHNSON CONTROLS	CANADA LP						
1-135931693432	AC MAINT	166 T	18-Jun-2025 18-Jun-2025	1,054.75	1,054.75	0.00	0.00	0.00
JOSSALIS	JOSSELYN ALISON							
#1	BIA - TEN CENTS A DANCE	125 T	12-May-2025 12-May-2025	400.00	400.00	0.00	0.00	0.00
JWATKINS	J. WATKINS AND ASSO	CIATES (INC)						
GAN-JHSC-0525	JHSC CERTIFICATION PART ONE AND TWO	127 T	06-May-2025 06-May-2025	1,796.70	1,796.70	0.00	0.00	0.00
GANPW110425	21 2025 OHSA BOOKS	111 T	14-Apr-2025 14-Apr-2025	593.25	593.25	0.00	0.00	0.00
KAYFRANCIS	KINDER-FRANCIS KAY							
MAY122025	BIA SUNSHINE EXPRESS	125 T	12-May-2025 12-May-2025	350.00	350.00	0.00	0.00	0.00
	REIMBURSEMENT	100 T	16-Apr-2025 16-Apr-2025	40.00	40.00	0.00	0.00	0.00
KEH01	KEHOE MARINE CONST	TRUCTION LTD.						
30966Q	CORR ACCT NO 700 SERIES 10% DEPOSIT	93 T	27-Jan-2025 27-Jan-2025	53,183.45	53,183.45	0.00	0.00	0.00
30966REV	REV TO CORR ACCT NO	93 T	27-Jan-2025 27-Jan-2025	-53,183.45	-53,183.45	0.00	0.00	0.00
30971A	CORR ACCT DR3 MAIN DOCK REPLACEMENT BYLAW 2024-047	93 T	31-Jan-2025 31-Jan-2025	52,375.50	52,375.50	0.00	0.00	0.00
30971REV	CORRECT ACCT NO	93 T	31-Jan-2025 31-Jan-2025	-52,375.50	-52,375.50	0.00	0.00	0.00
30977A	BYLAW 2024-102 700 SERIES 30%MATERIAL	93 T	05-Feb-2025 05-Feb-2025	159,550.35	159,550.35	0.00	0.00	0.00
30977REV	CORR ACCT NO	93 T	05-Feb-2025 05-Feb-2025	-159,550.35	-159,550.35	0.00	0.00	0.00
31015 A	CORRECT ACCT DR 4 MAIN DOCK REPLACEMENT	93 T	07-Mar-2025 07-Mar-2025	46,527.75	46,527.75	0.00	0.00	0.00
31015REV	CORRECT ACCT NO	93 T	07-Mar-2025 07-Mar-2025	-46,527.75	-46,527.75	0.00	0.00	0.00
31021A	CORR BYLAW 2024-102 DR2 700 SERIES DOCKS	93 T	11-Mar-2025 11-Mar-2025	212,733.80	212,733.80	0.00	0.00	0.00
31021REV	CORR ACCT NUMBER	93 T	11-Mar-2025 11-Mar-2025	-212,733.80	-212,733.80	0.00	0.00	0.00
31094	BYLAW 2024-047 DR 5 MAIN DOCK	93 T	14-Apr-2025 14-Apr-2025	54,750.20	54,750.20	0.00	0.00	0.00
31114	DR 6 MAIN DOCK REPLACEMENT BYLAW	118 / T	23-Apr-2025 23-Apr-2025	139,888.35	139,888.35	0.00	0.00	0.00

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	2024-047							
31115	700 SERIES 20% INST BYLAW 2025-020	118 T	23-Apr-2025 23-Apr-2025	106,366.90	106,366.90	0.00	0.00	0.00
31121	RE-WELD NEW CLEAT	100 T	24-Apr-2025 24-Apr-2025	305.10	305.10	0.00	0.00	0.00
31229	POND FOUNTAIN ANCHORS	127 T	22-May-2025 22-May-2025	10,364.36	10,364.36	0.00	0.00	0.00
31234	MARINA MAIN DOCK HOLDBACKS	127 T	23-May-2025 23-May-2025	104,088.25	104,088.25	0.00	0.00	0.00
KEM01	KEMIRA WATER SOLUTI	ON CANADA IN	C.					
9019255582	CPRR ACIDE	86 T		10,468.32	10,468.32	0.00	0.00	0.00
9019256797	LIQUID COO ACIDE	111 T	11-Apr-2025 11-Apr-2025	10,474.86	10,474.86	0.00	0.00	0.00
9019258535	LIQUIDE CORR ACIDE	127 T	13-May-2025 13-May-2025	10,494.49	10,494.49	0.00	0.00	0.00
KEN14	KENT ANDREW W.							
EXPJUNE92025	RECEIVER GEN OVERPAYMENT	147 T		153.11	153.11	0.00	0.00	0.00
KEYESK	KEYES KEVIN							
REFUND2025SLI	REFUND 2025 BOAT SLIP	127 T	07-May-2025 07-May-2025	1,714.70	1,714.70	0.00	0.00	0.00
KIL02	KILEY PAVING LTD.							
25-7601	STONE ST RECONST	136 T	•	65,539.95	65,539.95	0.00	0.00	0.00
25-7608	BYLAW 2024-034 APRIL 28-MAY 2 2025 VARIOUS ASPHALT	136 T LOCATIONS	,	151,869.60	151,869.60	0.00	0.00	0.00
25-7664	BYLAW 2024-034 WILLIAM ST	136 T	01-May-2025 01-May-2025	111,519.68	111,519.68	0.00	0.00	0.00
25-7665	BYLAW 2024-034 PINE ST	136 T		75,122.47	75,122.47	0.00	0.00	0.00
25-7666	BYLAW 2024-034 ADELAIDE ST RDS-2024-03	136 T	•	83,414.40	83,414.40	0.00	0.00	0.00
25-7680	HOT BOX RENTAL	147 T	•	271.92	271.92	0.00	0.00	0.00
KIN08	KINGSTON HUMANE SO	CIETY						
811076	MONTHLY POUND FEE	91 T		500.00	500.00	0.00	0.00	0.00
811097	MONTHLY POUND FEE	118 T	•	500.00	500.00	0.00	0.00	0.00
811147	MONTHLY POUND SRVICES	152 T	•	500.00	500.00	0.00	0.00	0.00
KIN31	KINGSTON FIRE & RESC	UE						
10491	BURN TOWER FULL DAY	157 C	16-Jun-2025 16-Jun-2025	3,969.79	3,969.79	0.00	0.00	0.00
KINGDOM	KINGDOM CONSTRUCTI	ON LTD						
5	BYLAW 2024-080 EEPS UPGRADES MARCH	107 T		28,972.51	28,972.51	0.00	0.00	0.00

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LEEDS GRENVILLE & LANARK DISTRICT HEALTH UNIT



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	2025 CERT 3							
R1	EAST END PUMP APRIL BYLAW2024-080	136 T	30-Apr-2025 30-Apr-2025	23,193.17	23,193.17	0.00	0.00	0.00
	EAST END PUMP STN BYLAW2024-080	157 T	31-May-2025 31-May-2025	213,569.42	213,569.42	0.00	0.00	0.00
INSEAMEAV	KINGSTON SEAMLESS I	EAVESTR OUGI	H 548332 ONTARI	O LTD				
946	EAVESTROUGH	93 T	14-Apr-2025 14-Apr-2025	7,915.09	7,915.09	0.00	0.00	0.00
NA01	KNAPP APPLIANCES							
2515	DELIVERY FEE	118 T	30-Apr-2025 30-Apr-2025	169.50	169.50	0.00	0.00	0.00
OINA001	KOINER ANNE MARIE							
XPJUNE112025	PUBLIC HEALTH MEETING MILEAGE	152 T		419.04	419.04	0.00	0.00	0.00
	PUBLIC HEALTH MEETINGS JAN 22 - MAY 28	152 T		634.97	634.97	0.00	0.00	0.00
(RA01	KRAFT SEAN							
XPAPR92025	MTO DRIVETEST	93 T	• •	113.75	113.75	0.00	0.00	0.00
XPJUNE92025	REC GEN OVERPAYMEN	N 147	09-Jun-2025 09-Jun-2025	310.44	310.44	0.00	0.00	0.00
ASELECT	LASALLE ELECTRICAL	CONTRACTORS	S INC.					
631	BYLAW 2025-020 MOTION 25-018 300-500 DOCKS / NEW T	100 T RANSFORMER	•	173,793.53	173,793.53	0.00	0.00	0.00
638	BYLAW 2024-047 PR#2 MAIN DOCK ELECTRICAL UPGRADE	127 T	14-May-2025 14-May-2025	73,450.00	73,450.00	0.00	0.00	0.00
639	BYLAW 2025-020 PR#2 700 SERIES DOCK ELECTRICAL UPGRADE	127 T	14-May-2025 14-May-2025	49,494.00	49,494.00	0.00	0.00	0.00
643	BYLAW 2024-047 MARINA DOCK METER MOTION 2024-092	157 T		29,254.74	29,254.74	0.00	0.00	0.00
EADEDGE	LEADING EDGE OVERH	EAD DOORS						
926	ZAMBONI REPLACE OVERHEAD DOOR	141 T	•	2,461.14	2,461.14	0.00	0.00	0.00
929	ANNUAL INSPECTION AND REPAIR	93 T	•	1,036.21	1,036.21	0.00	0.00	0.00
EAKEYV	LEAKEY VICKI							
OMM GRANT 2	COMM GRANT 2025 VOLUNTEER FAIR	93 T		107.59	107.59	0.00	0.00	0.00
EAMONC	LEAMON CAROLYN							
XPMAY22025PI	MAY 1&2 GAS DIN	127 T	•	248.13	248.13	0.00	0.00	0.00
XPMAY312025F	FOI DN CONFERENCE	141 T	31-May-2025 31-May-2025	286.60	286.60	0.00	0.00	0.00
EAMONC XPMAY22025PI	VOLUNTEER FAIR LEAMON CAROLYN MAY 1&2 GAS DIN	127 T 141	02-Apr-2025 02-May-2025 02-May-2025 31-May-2025	248.13	248.13	0.00	0.00	

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MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAI	84 T LEVY 2025	01-Apr-2025 01-Apr-2025	8,909.43	8,909.43	0.00	0.00	0.00
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAI	122 T _ LEVY 2025	01-May-2025 01-May-2025	8,909.43	8,909.43	0.00	0.00	0.00
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAI	139 T LEVY 2025	01-Jun-2025 01-Jun-2025	8,909.43	8,909.43	0.00	0.00	0.00
LEN02	LEN CORCORAN EXCAVA	TING LTD.						
25-055 PMT#10	ARTHUR STREET BYLAV 2023-080	118 T	18-Mar-2025 18-Mar-2025	28,696.69	28,696.69	0.00	0.00	0.00
25-055A	CORRECT ACCT BYLAW 2023-080	157 T	01-Jun-2025 01-Jun-2025	28,696.69	28,696.69	0.00	0.00	0.00
25-140	PMT#11 BYLAW 2023-080 ARTHUR ST	157 T	31-May-2025 31-May-2025	11,000.38	11,000.38	0.00	0.00	0.00
25055PMT#10CF	CORRECT ACCOUNTING	157 T	01-Jun-2025 01-Jun-2025	-28,696.69	-28,696.69	0.00	0.00	0.00
LGINTHOUSE	LEEDS & GRENVILLE INT	TERVA L HOUS	E					
COMM GRANT 2	FAMILY VIOLENCE RESOURCE	127 T	02-May-2025 02-May-2025	3,500.00	3,500.00	0.00	0.00	0.00
LIFERIVER	LIFE ON THE RIVER CO							
3492	SWEATERS T-SHIRTS TOTEBAGS	100 T	22-Apr-2025 22-Apr-2025	3,492.00	3,492.00	0.00	0.00	0.00
5	CAMPFIRE MUGS	147 T	09-Jun-2025 09-Jun-2025	135.60	135.60	0.00	0.00	0.00
LLO01	LLOYD PAUL							
EXPMAY262025	LICENSE RENEWAL	127 T	26-May-2025 26-May-2025	90.00	90.00	0.00	0.00	0.00
LOR01	PETER LORENZ							
EXPAPR92025	USE OF FORCE TRAINING	93 T	09-Apr-2025 09-Apr-2025	70.00	70.00	0.00	0.00	0.00
LYNENCHT	LYNDSAY'S ENCHANTING	ENTERPRISE	S					
935 BALANCE	BALANCE OWING ONCE A BUBBLE EVENT	93 T	15-Apr-2025 15-Apr-2025	381.38	381.38	0.00	0.00	0.00
989 25%	JULY 1 2025 ONCE UPON A BUBBLE EVENT	157 T	12-Jun-2025 12-Jun-2025	127.12	127.12	0.00	0.00	0.00
JULY 1 BALANCE	CDA DAY BALANCE OWING ONCE UPON A BUBBLE EVENT	166 T	20-Jun-2025 20-Jun-2025	381.38	381.38	0.00	0.00	0.00
M&L01	M & L SUPPLY FIRE & SA	FETY						
26425	BOOTS	118 T	13-May-2025 13-May-2025	1,502.90	1,502.90	0.00	0.00	0.00
26638	HELMETS	147 T	02-Jun-2025 02-Jun-2025	3,898.50	3,898.50	0.00	0.00	0.00
MAC04	MACEWEN PETROLEUM	INC						
102854	CLEAR DIESEL	91 T	03-Mar-2025 03-Mar-2025	818.71	818.71	0.00	0.00	0.00

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102866	DYED DIESEL	91 T	03-Mar-2025 03-Mar-2025	813.14	813.14	0.00	0.00	0.00
128971	DYED DIESEL	93 T	29-Mar-2025 29-Mar-2025	400.63	400.63	0.00	0.00	0.00
165857	DYED DIESEL	127 T	05-May-2025 05-May-2025	1,897.13	1,897.13	0.00	0.00	0.00
165870	CLEAR DIESEL	127 T	05-May-2025 05-May-2025	1,412.18	1,412.18	0.00	0.00	0.00
195070	DYED DIESEL	157 T	03-Jun-2025 03-Jun-2025	521.53	521.53	0.00	0.00	0.00
195076	CLEAR DIESEL	157 T	03-Jun-2025 03-Jun-2025	535.34	535.34	0.00	0.00	0.00
57530	AFTER HRS DELIVERY FEE	93 T	29-Mar-2025 29-Mar-2025	150.00	150.00	0.00	0.00	0.00
92859	DYED DIESEL SEASONAL	91 T	21-Feb-2025 21-Feb-2025	946.61	946.61	0.00	0.00	0.00
MAC16	MACLELLAN WATER TE	CH. LTD						
154229	SERVICES	141 T	02-Jun-2025 02-Jun-2025	100.42	100.42	0.00	0.00	0.00
MARATHON	MARATHON PRODUCTION	ONS 11 LTD						
MOTION 2025-02	Z TAP GRANT AMAZING RACE CANADA	93 T	24-Feb-2025 24-Feb-2025	30,000.00	30,000.00	0.00	0.00	0.00
MCC05	ZUFELT LYNSEY							
EXP11042025	FURNACE FILTERS	111 T	11-Apr-2025 11-Apr-2025	17.84	17.84	0.00	0.00	0.00
MCNTRV	MACNEIL TRAVIS							
PP12	PP12 2025	147 T	09-Jun-2025 09-Jun-2025	440.30	440.30	0.00	0.00	0.00
MDC02	MDC LAW ENFORCEME	NT & MILITARY I	EQUIPMENT DIST	г .				
4079819	TASER HOLSTER / CARTRIDGE	127 T	05-May-2025 05-May-2025	534.35	534.35	0.00	0.00	0.00
	REIMBURSEMENT	127 T	26-May-2025 26-May-2025	200.00	200.00	0.00	0.00	0.00
MES01	MESSER CANADA INC.	15687						
2108804139	LEASE RENEWAL 12 MONTHS	93 T	28-Mar-2025 28-Mar-2025	1,048.90	1,048.90	0.00	0.00	0.00
MIL12	MILKS CHRISTINE							
EXPJUNE102028	E OAPSB CONF JUNE3-5 MILEAGE	147 T	10-Jun-2025 10-Jun-2025	711.36	711.36	0.00	0.00	0.00
MINPUB	MINISTER OF FINANCE	PUBLICATIONS	ONTARIO					
25041600035	ONTARIO GAZETTE AD SALE OF LAND	115 C	16-Apr-2025 16-Apr-2025	254.25	254.25	0.00	0.00	0.00
MIS03	MISTER SAFETY SHOES	S INC.						
1655926	SAFETY BOOTS MQ	111 T	07-Apr-2025 07-Apr-2025	294.88	294.88	0.00	0.00	0.00
1659040	SAFETY BOOTS	111 T	24-Apr-2025 24-Apr-2025	216.24	216.24	0.00	0.00	0.00

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MOA01	MOAR KAITLYN				· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
EXPAPR302025	REIMB PANTS	111 T	30-Apr-2025 30-Apr-2025	100.00	100.00	0.00	0.00	0.00
MOL01	DICKSON LYNSAY							
EXPAPR152025	BREATH INTOXILYZER COURSE/USE OF FORCE	93 T	15-Apr-2025 15-Apr-2025	245.00	245.00	0.00	0.00	0.00
EXPMAY152025	PER DIEM MAY 5 - 2025	118 T	15-May-2025 15-May-2025	607.44	607.44	0.00	0.00	0.00
MOO04	MOOREHEAD MARK							
EXPAPR242025	REIMB FOR STAFF PURCH WORK BOOTS	107 T	24-Apr-2025 24-Apr-2025	169.83	169.83	0.00	0.00	0.00
MOREY	MOREY CONSTRUCTIO	N LTD						
INV-0484	REPAIR BASEMENT WALL TH	127 T	25-Apr-2025 25-Apr-2025	3,672.50	3,672.50	0.00	0.00	0.00
MPA02	MUNICIPAL PROPERTY	ASSESSMENT C	ORPORATION					
1800037801	QTRLY BILLING PROPERTY ASS SERVICES / SUPPORTS	105 E SERVICES	01-Apr-2025 01-Apr-2025	18,243.00	18,243.00	0.00	0.00	0.00
MRLIFT	MR. LIFT INC							
190002-901	80 TON ALL TERRAIN CRAIN - SAR TRAINING GROUND	127 T	28-May-2025 28-May-2025	3,164.00	3,164.00	0.00	0.00	0.00
MUL03	K. MULROONEY TRUCK	(ING LTD						
2025-03580	180 GARDEN CLEANUP	166 T	16-May-2025 16-May-2025	650.88	650.88	0.00	0.00	0.00
MUNWATSOL	MUNICIPAL WATER SOI	LUTIONS						
181	JAN-APR MANUAL DEVELOPMENT	127 T	01-May-2025 01-May-2025	10,975.13	10,975.13	0.00	0.00	0.00
188	STORMWATER & WASTEWATER OPERATIONS MAINT MA	157 T ANUAL DEVELOF		3,601.88	3,601.88	0.00	0.00	0.00
MURDCHRIS	MURDOCK CHRIS							
EXPJUNE17202	BOOTS	166 T	17-Jun-2025 17-Jun-2025	90.39	90.39	0.00	0.00	0.00
MYFM01	MYFM							
INV-383113	FEB 28 INV GAN MINUTES	127 T	01-Apr-2025 01-Apr-2025	649.75	649.75	0.00	0.00	0.00
INV-385415	GAN NEWS	91 T	31-Mar-2025 31-Mar-2025	649.75	649.75	0.00	0.00	0.00
INV-389919	GAN MINUTE	111 T	30-Apr-2025 30-Apr-2025	649.75	649.75	0.00	0.00	0.00
INV-393527	GAN MINUTE	141 T	31-May-2025 31-May-2025	649.75	649.75	0.00	0.00	0.00
NATTHSCHCD	NATIONAL THEATRE SO	CHOOL OF CANA	DA					
MOTION 2025-0	E TAP GRANT DRAMAFES MOTION 2024-020	5 ⁻ 91 T	24-Feb-2025 24-Feb-2025	20,000.00	20,000.00	0.00	0.00	0.00
NHT01	NHT EXCAVATIONS LTD).						

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Vendor Invoice	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount	
1968	TOPSOIL	147 T	02-Jun-2025 02-Jun-2025	1,292.72	1,292.72	0.00	0.00	0.00	
OFF04	OFFORD PLUMBING								
2157	OCT 10 INV PW BACKFLOW PREVENTION	118 T	01-Jan-2025 01-Jan-2025	678.00	678.00	0.00	0.00	0.00	
2309	REPAIR BASIN FAUCETS VISITOR CENTRE	93 T	16-Apr-2025 16-Apr-2025	172.90	172.90	0.00	0.00	0.00	
2310	ARENA LEAKING TOILET	107 T	16-Apr-2025 16-Apr-2025	268.63	268.63	0.00	0.00	0.00	
2311	TH LEAKING TOILET	107 T	16-Apr-2025 16-Apr-2025	308.35	308.35	0.00	0.00	0.00	
2312	EAST END PUMPING STATION BACKFLOW PREVENTION TESTING	111 T	16-Apr-2025 16-Apr-2025	694.95	694.95	0.00	0.00	0.00	
2313	STONE ST PUMP STN BACKFLOW PREV TESTING	111 T	16-Apr-2025 16-Apr-2025	347.48	347.48	0.00	0.00	0.00	
2314	WTP BACKFLOW PREV	118 T	16-Apr-2025 16-Apr-2025	694.95	694.95	0.00	0.00	0.00	
2315	WTP BACKFLOW PREV	118 T	16-Apr-2025 16-Apr-2025	408.21	408.21	0.00	0.00	0.00	
2316	BACKFLOW PREVENTIO BOARD OF WORKS	111 T	16-Apr-2025 16-Apr-2025	1,042.43	1,042.43	0.00	0.00	0.00	
2317	BACKFLOW TOWN HALL	. 107 T	16-Apr-2025 16-Apr-2025	1,207.73	1,207.73	0.00	0.00	0.00	
2318	RELOCATE WATER METER / BACKFLOW TESTING PW GARAGE	111 T	16-Apr-2025 16-Apr-2025	5,037.72	5,037.72	0.00	0.00	0.00	
2319	CROSS CONNECTION SURVEY MYFM	100 T	16-Apr-2025 16-Apr-2025	234.48	234.48	0.00	0.00	0.00	
2320	WATER LINE LEAK DRESSING RM 4	100 T	16-Apr-2025 16-Apr-2025	735.12	735.12	0.00	0.00	0.00	
2321	REMOVE LEAKING WATER COIL ZAMBONI ROOM	100 T	16-Apr-2025 16-Apr-2025	218.09	218.09	0.00	0.00	0.00	
2322	BACKFLOW 4TH ST CONST	118 T	16-Apr-2025 16-Apr-2025	1,308.97	1,308.97	0.00	0.00	0.00	
2346	WATER - MARINA	111 T	05-May-2025 05-May-2025	501.44	501.44	0.00	0.00	0.00	
2347	TH WASHROOM	166 T	05-May-2025	280.17	280.17	0.00	0.00	0.00	
2348	BALL DIAMOND WATER RECONNECT	166 T	05-May-2025 05-May-2025	242.95	242.95	0.00	0.00	0.00	
OME01	OMERS								
MARCH 2025 (CC MARCH 2025 CONTRIBUTIONS /CR 2024 ANR125	91 T	09-Apr-2025 09-Apr-2025	83,669.00	83,669.00	0.00	0.00	0.00	
MARCH2025	MARCH 2025 CONT	111 T	02-May-2025 02-May-2025	98,398.68	98,398.68	0.00	0.00	0.00	

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MAY2025CONT	MAY 2025 CONTRIBUTIONS	141 T	02-Jun-2025 02-Jun-2025	99,473.12	99,473.12	0.00	0.00	0.00
ONT09	ONTARIO EAST ECONO	MIC DEVELOPM	ENT COMMISSIO	ON				
3579	OEEDC GENERAL MBSI 2025-26	H 118	28-Apr-2025 28-Apr-2025	310.75	310.75	0.00	0.00	0.00
ONT16	ONTARIO ONE CALL							
2025030144	PHONE CALLS AND NOTIFICATIONS	93 T	31-Mar-2025 31-Mar-2025	317.98	317.98	0.00	0.00	0.00
2025040144	NOTIFICATION SERVICES	118 T	30-Apr-2025 30-Apr-2025	289.91	289.91	0.00	0.00	0.00
OPC01	ONTARIO POLICE COLL	.EGE						
100230	SEARCH WARRANT DE 16 2024-20-2024 DD	C 130	02-May-2025 02-May-2025	65.00	65.00	0.00	0.00	0.00
100579	INCIDENT COMMAND 200 MARCH 24028 MG	130 C	01-Apr-2025 01-Apr-2025	65.00	65.00	0.00	0.00	0.00
OPTIC	OPTIC							
OPTIC-2172	ANNUAL FEE APR 1 - MARCH 31	91 T	01-Apr-2025 01-Apr-2025	6,455.69	6,455.69	0.00	0.00	0.00
OUEL01	OUELLETTE MASLIN							
CELLPHONE CF	R CELLPHONE CREDIT	100 T	23-Apr-2025 23-Apr-2025	134.69	134.69	0.00	0.00	0.00
OWEN	OWEN SOUND POLICE	SERVICE						
OSINV155792	OCT 17 INV	147 T	01-Apr-2025 01-Apr-2025	1,119.38	1,119.38	0.00	0.00	0.00
OSINV156067	DEC 31 INV HEXAGON CRISIS INT AUG 2024	98 C	01-Feb-2025 01-Feb-2025	1,695.00	1,695.00	0.00	0.00	0.00
OSINV156203	NG911 TWO DELL MONITORS	147 T	01-Apr-2025 01-Apr-2025	678.00	678.00	0.00	0.00	0.00
OSINV156249	NETWORK CABLES PHONE SYSTEM	118 T	12-Apr-2025 12-Apr-2025	431.48	431.48	0.00	0.00	0.00
OSINV156283	CISCO SWITCHES	118 T	30-Apr-2025 30-Apr-2025	1,652.18	1,652.18	0.00	0.00	0.00
PAL01	PALADIN SECURITY GR	OUP LTD						
1134948	MAY 2025 MARINA SECURITY	141 T	31-May-2025 31-May-2025	4,171.82	4,171.82	0.00	0.00	0.00
PEC01	PECK'S MARINA							
93184	2WAY RADIO / DOCK CART	98 C	07-Apr-2025 07-Apr-2025	2,959.27	2,959.27	0.00	0.00	0.00
94620	buoy 20"	144 C	04-Jun-2025 04-Jun-2025	668.16	668.16	0.00	0.00	0.00
PET07	RHONDA ROBESON - P	ETTY CASH						
APR102025	PETTY CASH	98 C	10-Apr-2025 10-Apr-2025	476.62	476.62	0.00	0.00	0.00
PHILANG	PHILLIPS ANGELA							
REFUND SLIP90	CANCELLATION 2025 BOAT SLIP 905	157 T	13-Jun-2025 13-Jun-2025	1,116.96	1,116.96	0.00	0.00	0.00
PIO01	PIONEER ENERGY A DI	VISION OF PARK	LAND INDUSTR	ES				

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APRIL STMT	PIONEER STATEMENT APRIL 2026	133 E	30-Apr-2025 30-Apr-2025	6,787.24	6,787.24	0.00	0.00	0.00
MARCH 2025 ST	MARCH 2025 STATEMENT DRAW APRIL 15	128 E	31-Mar-2025 31-Mar-2025	5,997.11	5,997.11	0.00	0.00	0.00
MAY2025STMT	PIONEER MAY 2025 STMT	154 E	31-May-2025 31-May-2025	5,631.98	5,631.98	0.00	0.00	0.00
PIT01	PITNEY BOWES							
MAY2025PAP	MAY 2025 PAP PMT	145 E	31-May-2025 31-May-2025	1,468.51	1,468.51	0.00	0.00	0.00
PJCUST	PJ'S CUSTOM OUTFITT	NG LTD						
24087	MERCHANDISE FOR RESALE	127 T	25-May-2025 25-May-2025	1,389.45	1,389.45	0.00	0.00	0.00
PMIND	PERFECTMIND INC							
IN1930774	YR 4 SUBSCRIPTION MARCH 16 - MARCH 15 2026	91 T	16-Mar-2025 16-Mar-2025	5,650.00	5,650.00	0.00	0.00	0.00
POS02	POSTMEDIA NETWORK	S INC.						
IN227345	SALE OF LAND BY PUBLIC TENDER	111 T	30-Apr-2025 30-Apr-2025	496.57	496.57	0.00	0.00	0.00
IN227346	SALE OF LAND BY PUBLIC TENDER	111 T	30-Apr-2025 30-Apr-2025	480.54	480.54	0.00	0.00	0.00
PRIBUSIN	PRIBUSIN INC							
60294	REMOTE CONTROL INTERFACE	118 T	22-Apr-2025 22-Apr-2025	3,496.58	3,496.58	0.00	0.00	0.00
PRO05	PROTECH TRAINING SE	RVICES INC.						
2810	WORKING AT HEIGHTS REFESHER	118 T	07-Mar-2025 07-Mar-2025	406.80	406.80	0.00	0.00	0.00
2949	GROUND MAINTENANC SAFETY TRAINING	E 141 T	03-Jun-2025 03-Jun-2025	708.51	708.51	0.00	0.00	0.00
PT00000172	DILABIO JULIE-ANNE P	ATRICIA						
PTREF APR012	5 Refund on PT Account 000 - 01546800.0000	83 T	01-Apr-2025 01-Apr-2025	794.38	794.38	0.00	0.00	0.00
PT00000173	BYRNE RONALD GERAI	RD						
PTREF APR0329	5 Refund on PT Account 000 - 01523500.0000	87 T	03-Apr-2025 03-Apr-2025	1,233.71	1,233.71	0.00	0.00	0.00
PT00000174	PRENTISS NICOLE LEIG	SH						
PTREF APR232	5 Refund on PT Account 000 - 01548302.0000	102 T	23-Apr-2025 23-Apr-2025	957.50	957.50	0.00	0.00	0.00
QMI01	QMI-SAI CANADA LIMIT	ED						
1008160996	RE-CERTIFICATION	141 T	23-May-2025 23-May-2025	2,971.54	2,971.54	0.00	0.00	0.00
QUI04	QUINTE SEWER SERVIO	CE						
13343	FISHER VAC TRUCK / RODDER VAN WILLIAN - WELLINGTON	93 T	24-Mar-2025 24-Mar-2025	2,022.70	2,022.70	0.00	0.00	0.00

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TRUCK T 2 44M-2025	Vendor Invoice							
WELLINGTON FLUSH T	13345			3,943.70	3,943.70	0.00	0.00	0.00
STN 3	13353	WELLINGTON FLUSH		3,943.70	3,943.70	0.00	0.00	0.00
CAMERA STORM SEWE	13354			3,943.70	3,943.70	0.00	0.00	0.00
MAIN	13440		•	2,570.75	2,570.75	0.00	0.00	0.00
SEWER MAINS	13441		-	2,570.75	2,570.75	0.00	0.00	0.00
CULVERTIBEAVER T 10-Jun-2025 10-Jun-2025 2,090.50 2,090.50 0.00 0.00 0.00 0.00 0.00 0.00 13451 SEWER 243 SYDENHAM 166 10-Jun-2025 2,090.50 2,090.50 0.00	13442			1,469.00	1,469.00	0.00	0.00	0.00
T 10-Jun-2025	13450	CULVERT/BEAVER		4,130.15	4,130.15	0.00	0.00	0.00
SYDENHAM	13451	SEWER 243 SYDENHAM		2,090.50	2,090.50	0.00	0.00	0.00
103306	13453			988.75	988.75	0.00	0.00	0.00
MALFUNCTIONING T 21-May-2025 C C C C C C C C C	RAC02	RACKAIR						
CONDENSER UNIT FURNACE #2 TH 103332 VC AIR CONDITIONING 166 30-May-2025 1,113.41 1,113.41 0.00 0.00 0.00 0.00 REPAIR T 30-May-2025 1,172.38 1,172.38 0.00 0.00 0.00 0.00 0.00 MAINT T 04-Jun-2025 1,172.38 1,172.38 0.00 0.00 0.00 0.00 0.00 MAINT T 04-Jun-2025 1,409.11 1,409.11 0.00 0.00 0.00 0.00 0.00 0.00 0.00	103306			322.05	322.05	0.00	0.00	0.00
REPAIR T 30-May-2025 103341-PM HVAC PREVENTATIVE MAINT T 04-Jun-2025 1,172.38 1,172.38 0.00 0.00 0.00 0.00 103357 REPLACE 2 EXHAUST 152 05-Jun-2025 1,409.11 1,409.11 0.00 0.00 0.00 0.00 0.00 0.00 0.00	103321	CONDENSER UNIT	•	7,401.50	7,401.50	0.00	0.00	0.00
MAINT T 04-Jun-2025 1,409.11 1,409.11 0.00 0	103332		•	1,113.41	1,113.41	0.00	0.00	0.00
FAN BEARINGS EMERG SERVICES 103381 TOWER UNIT AC 166 13-Jun-2025 409.82 409.82 0.00 0.00 0.00 0.00 T 13-Jun-2025	103341-PM			1,172.38	1,172.38	0.00	0.00	0.00
RDC02 RDC GROUP 21998 28" ORANGE TRAFFIC 93 19-Feb-2025 2,145.87 2,145.87 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0	103357	FAN BEARINGS EMERG		1,409.11	1,409.11	0.00	0.00	0.00
21998 28" ORANGE TRAFFIC 93 19-Feb-2025 2,145.87 2,145.87 0.00 0.00 0.00 0.00 22190 TRAFFIC CONES 111 11-Apr-2025 429.17 429.17 0.00 0.00 0.00 0.00 T 11-Apr-2025 429.17 429.17 0.00 0.00 0.00 0.00 T 11-Apr-2025 429.17 429.17 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0	103381	TOWER UNIT AC		409.82	409.82	0.00	0.00	0.00
CONES & LOGO T 19-Feb-2025 22190 TRAFFIC CONES 111 11-Apr-2025 429.17 429.17 0.00 0.00 0.00 REA01 REALTAX INC. 103480 LGGE23-19 111 06-May-2025 536.75 536.75 0.00 0.00 0.00 T 06-May-2025 536.75 0.00 0.00 0.00 T 06-May-2025 536.75 0.00 0.00 0.00 T 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 106120 LFFW25-07 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 T 02-Jun-2025 649.75 649.75 0.00 0.00 0.00	RDC02	RDC GROUP						
REA01 REALTAX INC. 103480 LGGE23-19 111 06-May-2025 536.75 536.75 0.00 0.00 0.00 0.00 T 06-May-2025 536.75 536.75 0.00 0.00 0.00 0.00 T 06-May-2025 536.75 536.75 0.00 0.00 0.00 0.00 T 06-May-2025 536.75 0.00 0.00 0.00 0.00 T 06-May-2025 0649.75 049.75 0.00 0.00 0.00 0.00 T 02-Jun-2025 0649.75 049.75 0.00 0.00 0.00 0.00 106120 LFFW25-07 141 02-Jun-2025 0649.75 049.75 0.00 0.00 0.00 106121 LGG25-10 141 02-Jun-2025 0649.75 049.75 0.00 0.00 0.00	21998			2,145.87	2,145.87	0.00	0.00	0.00
103480 LGGE23-19 111 06-May-2025 536.75 536.75 0.00 0.00 0.00 0.00 103481 LGGE23-20 111 06-May-2025 536.75 536.75 0.00 0.00 0.00 0.00 106119 LGGE25-06 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 0.00 106120 LFFW25-07 141 02-Jun-2025 649.75 649.75 649.75 0.00 0.00 0.00 0.00 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 0.00	22190	TRAFFIC CONES		429.17	429.17	0.00	0.00	0.00
T 06-May-2025 103481 LGGE23-20 111 06-May-2025 536.75 536.75 0.00 0.00 0.00 T 06-May-2025 106119 LGGE25-06 141 02-Jun-2025 106120 LFFW25-07 141 02-Jun-2025 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 T 02-Jun-2025 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00	REA01	REALTAX INC.						
T 06-May-2025 106119 LGGE25-06 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 T 02-Jun-2025 106120 LFFW25-07 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 T 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00	103480	LGGE23-19	•	536.75	536.75	0.00	0.00	0.00
T 02-Jun-2025 106120 LFFW25-07 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00 T 02-Jun-2025 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00	103481	LGGE23-20	-	536.75	536.75	0.00	0.00	0.00
T 02-Jun-2025 106121 LGG25-10 141 02-Jun-2025 649.75 649.75 0.00 0.00 0.00	106119	LGGE25-06		649.75	649.75	0.00	0.00	0.00
	106120	LFFW25-07		649.75	649.75	0.00	0.00	0.00
	106121	LGG25-10		649.75	649.75	0.00	0.00	0.00

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106122	LGGE25-14	141 T	02-Jun-2025 02-Jun-2025	649.75	649.75	0.00	0.00	0.00
REDHANDED	RED-HANDED BAND							
MAY192025	BIA LIVE MUSIC	125 T	19-May-2025 19-May-2025	450.00	450.00	0.00	0.00	0.00
REG01	REGION 9 REGIONAL TO	OURISM ORGAN	ZATION					
422	MARKET INSIGT REPORT	118 T	31-Mar-2025 31-Mar-2025	500.00	500.00	0.00	0.00	0.00
REI06	REIFY SOLUTIONS							
RSI-3017	PROVINCIAL AUTO THEFT	157 T	17-May-2025 17-May-2025	2,260.00	2,260.00	0.00	0.00	0.00
REL01	RELIANCE COMMERCIA	AL SOLUTIONS						
APR2025PAP	APRIL 2025 PAP PMTS	113 E	30-Apr-2025 30-Apr-2025	29.06	29.06	0.00	0.00	0.00
JUNE2025PAPP	N JUNE 2025 PAP PMT	175 E	30-Jun-2025 30-Jun-2025	29.06	29.06	0.00	0.00	0.00
MAY 2025 PAPF	PI MAY PAP PMT	145 E	31-May-2025 31-May-2025	29.06	29.06	0.00	0.00	0.00
RICOH	RICOH CANADA INC.							
SCO94831679	COPY & LEASE CHARGES	86 T	28-Mar-2025 28-Mar-2025	809.56	809.56	0.00	0.00	0.00
SCO94831708	COPY AND LEASE CHARGES	93 T	28-Mar-2025 28-Mar-2025	322.71	322.71	0.00	0.00	0.00
SCO94865194	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	72.63	72.63	0.00	0.00	0.00
SCO94865195	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	67.80	67.80	0.00	0.00	0.00
SCO94865196	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	113.50	113.50	0.00	0.00	0.00
SCO94865197	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	916.73	916.73	0.00	0.00	0.00
SCO94865198	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	139.08	139.08	0.00	0.00	0.00
SCO94865199	COPY AND LEASE CHG	111 T	29-Apr-2025 29-Apr-2025	750.14	750.14	0.00	0.00	0.00
SCO94865220	COPY AND LEASE	111 T	29-Apr-2025 29-Apr-2025	303.91	303.91	0.00	0.00	0.00
SCO94895709	REMOTE COMM	136 T	29-May-2025 29-May-2025	156.73	156.73	0.00	0.00	0.00
SCO94895710	LEASE AND COPY CHG	136 T	29-May-2025 29-May-2025	69.83	69.83	0.00	0.00	0.00
SCO94895711	LEASE AND COPY CHG	136 T	29-May-2025 29-May-2025	133.74	133.74	0.00	0.00	0.00
SCO94895712	LEASE AND COPY CHG	136 T	29-May-2025 29-May-2025	106.79	106.79	0.00	0.00	0.00
SCO94895713	LEASE AND COPY CHG		29-May-2025 29-May-2025	864.14	864.14	0.00	0.00	0.00
SCO94895714	LEASE AND COPY CHG	136 T	29-May-2025 29-May-2025	139.08	139.08	0.00	0.00	0.00

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SCO94895734	LEASE AND COPY CHG	147 T	29-May-2025 29-May-2025	286.94	286.94	0.00	0.00	0.00
RIV02	RIVETT ARCHITECTURA	L HARDWARE L	TD.					
1503203	DOOR DEADLOCK	141 T	23-May-2025 23-May-2025	4,819.59	4,819.59	0.00	0.00	0.00
L708672	HARDWARE WASHROOM STALL 400 STONE	147 T	26-May-2025 26-May-2025	54.51	54.51	0.00	0.00	0.00
RIV14	RIVERSTONE JANITORIA	AL						
3299	MARCH 2025	91 T	25-Mar-2025 25-Mar-2025	641.84	641.84	0.00	0.00	0.00
3309	APRIL 2025 WTP	111 T	25-Apr-2025 25-Apr-2025	641.84	641.84	0.00	0.00	0.00
3317	MAY 2025 JANITORIAL	141 T	26-May-2025 26-May-2025	641.84	641.84	0.00	0.00	0.00
RNJ01	RNJ YOUTH SERVICES							
2023-122	GAN YOUTH GROUP	111 T	31-Mar-2025 31-Mar-2025	13,825.00	13,825.00	0.00	0.00	0.00
ROT03	ROTORK CONTROLS (C	ANADA) LTD.						
PINV00040693	WTP EQUIPMENT	111 T	17-Apr-2025 17-Apr-2025	2,556.63	2,556.63	0.00	0.00	0.00
ROUTEWARE	ROUTEWARE							
C1-1003125	COLLECTION CALENDAI MAY 2025 - APRIL 2026	157 T	12-Jun-2025 12-Jun-2025	4,702.47	4,702.47	0.00	0.00	0.00
RUN01	RUNNINGS AUTO SERVI	CE						
147560	CHG OVER TIRES / OILS AND SPARK PLUGS	147 T	28-Apr-2025 28-Apr-2025	1,275.26	1,275.26	0.00	0.00	0.00
RWELEC	RW ELECTRIC-681185 O	NT IN						
K-09345	WTP AF STUDY 2025	147 T	30-May-2025 30-May-2025	5,537.00	5,537.00	0.00	0.00	0.00
K-09507	PROG INV1 DATA COLLECTION	166 T	31-May-2025 31-May-2025	4,373.10	4,373.10	0.00	0.00	0.00
RYN01	RYNARD DR.DAVID							
1974	ASSESSMENT FEE	127 T	16-May-2025 16-May-2025	2,147.00	2,147.00	0.00	0.00	0.00
SAM01	SAM CHEMICAL SPECIA	LTIES						
107194	C-CLEAR FOAM	91 T	20-Mar-2025 20-Mar-2025	241.82	241.82	0.00	0.00	0.00
107200	SUPPLIES	111 T	25-Mar-2025 25-Mar-2025	1,447.53	1,447.53	0.00	0.00	0.00
SANSELL	SHARON ANSELL							
01	OBIAA CONF ACCOMODATION PARKING MILEAGE	93 T	24-Mar-2025 24-Mar-2025	1,958.61	1,958.61	0.00	0.00	0.00
2	FEE MARCH 24 - APRIL 24 2025 / MAYOR BREAKFAST	100 T	24-Apr-2025 24-Apr-2025	1,700.57	1,700.57	0.00	0.00	0.00

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3	SERVICES APRIL 24 - MAY 24 2025	136 T	22-May-2025 22-May-2025	1,666.60	1,666.60	0.00	0.00	0.00
4	SERVICES MAY 24 - JUNE 24 2025	166 T	25-Jun-2025 25-Jun-2025	1,666.67	1,666.67	0.00	0.00	0.00
EXPMAY212025	REIMBURSE FOR RIVERCITY / K HEAD	125 T	21-May-2025 21-May-2025	1,000.00	1,000.00	0.00	0.00	0.00
SCABUIB	SCANION RACHEL							
PERDIEMMAY52	CIT TRAINING MAY 5-9	127 T	05-May-2025 05-May-2025	688.02	688.02	0.00	0.00	0.00
PERDIEMMAY92	BOOKS CIT COURSE	127 T	09-May-2025 09-May-2025	175.15	175.15	0.00	0.00	0.00
SCGPROCESS	SCG PROCESS							
4007084	REBUILD KITS ALUM PUMPS	166 T	16-Apr-2025 16-Apr-2025	4,768.60	4,768.60	0.00	0.00	0.00
SELLECK	SELLECT TRUCK & TRA	AILER REPAIR						
136344	2019 CHEV 3500 SERVICE	93 T	25-Mar-2025 25-Mar-2025	817.68	817.68	0.00	0.00	0.00
136349	2020 NORSTAR FLOAT ANNUAL INSPECTION	91 T	25-Mar-2025 25-Mar-2025	576.72	576.72	0.00	0.00	0.00
136393	2009 FREIGHTLINER M2 SERVICE	93 T	03-Apr-2025 03-Apr-2025	1,011.10	1,011.10	0.00	0.00	0.00
SET01	SETCAN							
INV15499	SUPPLIES	111 T	24-Apr-2025 24-Apr-2025	451.85	451.85	0.00	0.00	0.00
SEXAAOFONT	SEXUAL ASSAULT INVE	STIGATORS AS	S OF					
2025REGFEE	SAIAO REGISTRATION FEES 2025	168 C	18-Jun-2025 18-Jun-2025	300.00	300.00	0.00	0.00	0.00
SHOOTS	D-SHOOTS							
FARMERS MKT	JUNE 11 2025 PERFORMANCE	147 T	10-Jun-2025 10-Jun-2025	225.00	225.00	0.00	0.00	0.00
SIR01	BERNIE SIROSKY							
BP 2023-059 REI	REFUND BP 2023-059 100 GARFIELD	111 T	05-May-2025 05-May-2025	750.00	750.00	0.00	0.00	0.00
SMI15	SMITH BOYS COATINGS	S CORP.						
25-3922	BUCKET TRUCK SAND BLASTING PREP	93 T	28-Mar-2025 28-Mar-2025	4,068.00	4,068.00	0.00	0.00	0.00
SOU03	SOUTHEASTERN TELEC	COMMUNICATIO	N					
52200	INSTALL REPLACEMENT IP CAMERA	T 111 T	24-Apr-2025 24-Apr-2025	3,789.16	3,789.16	0.00	0.00	0.00
52207	REPLACE AIPHONE	111 T	28-Apr-2025 28-Apr-2025	680.26	680.26	0.00	0.00	0.00
52230	MARINA	152 T	06-May-2025 06-May-2025	236.17	236.17	0.00	0.00	0.00
52231	MARINA	118 T	06-May-2025 06-May-2025	787.05	787.05	0.00	0.00	0.00
52458	NVR REPAIR	147 T	30-May-2025 30-May-2025	162.72	162.72	0.00	0.00	0.00
52660	REPAIR MAIN PHONELINE	157 T	10-Jun-2025 10-Jun-2025	236.17	236.17	0.00	0.00	0.00

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52662	REPLACE PORT SO PHONE	157 T	10-Jun-2025 10-Jun-2025	236.17	236.17	0.00	0.00	0.00
52672	VERKADA 1YR CAMERA LICENSE / DOOR LIC	166 T	20-Jun-2025 20-Jun-2025	2,248.70	2,248.70	0.00	0.00	0.00
SPA04	SPARKLE SOLUTIONS							
245084	RAMGEAR 4 MAN HEAT GEAR DRYER	127 C	30-Apr-2025 30-Apr-2025	13,786.00	13,786.00	0.00	0.00	0.00
STEEHAN	STEELE HANNAH							
EXPMAY302025	MILEAGE LUNCH	147 T	30-May-2025 30-May-2025	35.84	35.84	0.00	0.00	0.00
STL01	ST LAWRENCE LODGE							
2025-Q1	QTRLY LEVY JAN - MARCH 2025	100 T	31-Mar-2025 31-Mar-2025	14,792.25	14,792.25	0.00	0.00	0.00
2025-Q2	QTRLY LEVY APRIL-JUNE 2025	147 T	10-Jun-2025 10-Jun-2025	14,792.25	14,792.25	0.00	0.00	0.00
STL05	ST. LAWRENCE TESTING	3 & INSPECTIO	N CO. LTD.					
25D015	JAN 31 INV WATER ST BRIDGE	157 T	•	418.10	418.10	0.00	0.00	0.00
STL06	ST. LAWRENCE WILDLIF	E & PEST CON	TROL SERVICES					
250028	MONTHLY PEST CONTROL	107 T	25-Apr-2025 25-Apr-2025	67.80	67.80	0.00	0.00	0.00
250029	MONTHLY PEST CONTROL	107 T	•	67.80	67.80	0.00	0.00	0.00
250030	MONTHLY PEST CONTROL	107 T	25-Apr-2025 25-Apr-2025	50.85	50.85	0.00	0.00	0.00
250031	MONTHLY PEST CONTROL	107 T	25-Apr-2025 25-Apr-2025	67.80	67.80	0.00	0.00	0.00
250032	MONTHLY PEST CONTROL	107 T	•	56.50	56.50	0.00	0.00	0.00
250049	MONTHLY PEST CONTROL	107 T	25-Apr-2025 25-Apr-2025	67.80	67.80	0.00	0.00	0.00
250580	MONTHLY PEST CONTROL	127 T	22-May-2025 22-May-2025	67.80	67.80	0.00	0.00	0.00
250581	MONTHLY PEST CONTROL	127 T	•	50.85	50.85	0.00	0.00	0.00
250582	MONTHLY PEST CONTROL	127 T	•	67.80	67.80	0.00	0.00	0.00
250583	MONTHLY PEST CONTROL	127 T	22-May-2025 22-May-2025	67.80	67.80	0.00	0.00	0.00
250584	MONTHLY PEST CONTROL	127 T	22-May-2025 22-May-2025	56.50	56.50	0.00	0.00	0.00
250585	MONTHLY PEST CONTROL	127 T	22-May-2025 22-May-2025	67.80	67.80	0.00	0.00	0.00
STMP000590	REILLY TRACEY							
UBREFMAY0525	Refund on account 008-00201411-003.	112 T	•	1,187.55	1,187.55	0.00	0.00	0.00
STMP000591	DANO SHARON							
UBREFMAY2025	Refund on account 004-00101014-000.	119 T	•	96.20	96.20	0.00	0.00	0.00

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STMP000592	JEROY ALLAN MICHAEL							
UBREFMAY2025	Refund on account 007-00201282-001.	120 T	20-May-2025 20-May-2025	461.76	461.76	0.00	0.00	0.00
STO03	STONE'S MILL INVESTM	IENTS LTD						
RENT- 20251017	STONE'S MILLS INVESTMENTS- 2025 RENT	84 T	01-Apr-2025 01-Apr-2025	5,165.82	5,165.82	0.00	0.00	0.00
RENT- 20251023	STONE'S MILLS INVESTMENTS- 2025 RENT	122 T	01-May-2025 01-May-2025	5,165.82	5,165.82	0.00	0.00	0.00
RENT- 20251025	STONE'S MILLS INVESTMENTS- 2025 RENT	139 T	01-Jun-2025 01-Jun-2025	5,165.82	5,165.82	0.00	0.00	0.00
SWEEPER	SWEEPER PART SALES	i e						
41862	PARTS	127 T	20-May-2025 20-May-2025	1,004.34	1,004.34	0.00	0.00	0.00
41904	NOZZLE TRUNKING	147 T	26-May-2025 26-May-2025	1,263.11	1,263.11	0.00	0.00	0.00
SWI01	SWISH MAINTENANCE	LIMITED						
K735982	SUPPLIES EMERG SERVICES	107 T	23-Apr-2025 23-Apr-2025	283.07	283.07	0.00	0.00	0.00
K736225	SUPPLIES EMERG SERVICES	107 T	28-Apr-2025 28-Apr-2025	238.75	238.75	0.00	0.00	0.00
K736659	ARENA SUPPLIES	127 T	05-May-2025 05-May-2025	243.92	243.92	0.00	0.00	0.00
K736816	SUPPLIES	127 T	07-May-2025 07-May-2025	574.68	574.68	0.00	0.00	0.00
K737075	CLEANING SUPPLIES	127 T	12-May-2025 12-May-2025	29.38	29.38	0.00	0.00	0.00
K737607	SUPPLIES	127 T	21-May-2025 21-May-2025	555.09	555.09	0.00	0.00	0.00
K737841	SUPPLIES	127 T	26-May-2025 26-May-2025	1,591.61	1,591.61	0.00	0.00	0.00
K737857	FLOOR SCRUBBER T26 WALK BEHIND	C 127 T	27-May-2025 27-May-2025	7,029.44	7,029.44	0.00	0.00	0.00
K738318	SUPPLIES	141 T	02-Jun-2025 02-Jun-2025	311.59	311.59	0.00	0.00	0.00
K739612	MARINA SUPPLIES	166 T	23-Jun-2025 23-Jun-2025	469.38	469.38	0.00	0.00	0.00
T4P01	T4POWER							
310-00012769	WTPBATTERY COOLAN' HOSE SUPPLIES	111 T	07-Apr-2025 07-Apr-2025	2,665.34	2,665.34	0.00	0.00	0.00
TAYJIM	TAYLOR JIM							
BENCH	REIMB RE: PAD	147 T	05-Jun-2025 05-Jun-2025	225.00	225.00	0.00	0.00	0.00
TEA01	TEAM SOLUTIONS							
J041652	VAC & WASH LIFT STATIONS	118 T	29-Apr-2025 29-Apr-2025	6,397.61	6,397.61	0.00	0.00	0.00
J041653	VAC & WASH LIFT STATIONS	118 T	29-Apr-2025 29-Apr-2025	4,401.76	4,401.76	0.00	0.00	0.00

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TEL03	TELIZON INC.							<u> </u>
APR 2025 PAP	APRIL 2025 PAP PMTS	113 E	30-Apr-2025 30-Apr-2025	2,553.69	2,553.69	0.00	0.00	0.00
JUNE2025PAPPI	JUNE 2025 PAP PMT	175 E	30-Jun-2025 30-Jun-2025	2,554.98	2,554.98	0.00	0.00	0.00
MAY2025 PAP	MAY 2025 PAP PMT	145 E	31-May-2025 31-May-2025	2,542.98	2,542.98	0.00	0.00	0.00
TEN01	TENNANT'S WELDING							
55024	HATCHES IN LAGOON CHAMBER	86 T	14-Mar-2025 14-Mar-2025	4,119.42	4,119.42	0.00	0.00	0.00
55108	CRANE INSTAL MAN HOLE COVER E DRIVE	111 T	10-Apr-2025 10-Apr-2025	2,932.90	2,932.90	0.00	0.00	0.00
55118	KEY FITTING	111 T	15-Apr-2025 15-Apr-2025	542.58	542.58	0.00	0.00	0.00
55191	TOWN HALL FOUNTAIN	111 T	01-May-2025 01-May-2025	141.25	141.25	0.00	0.00	0.00
55225	REPAIRED 2 LIGHTS POLES	127 T	14-May-2025 14-May-2025	372.90	372.90	0.00	0.00	0.00
55236	SEA CONTAINERS	127 T	16-May-2025 16-May-2025	3,059.36	3,059.36	0.00	0.00	0.00
55313	REMOVE SCORE BOARD / SIGN FROM MARINA	152 T	10-Jun-2025 10-Jun-2025	1,509.21	1,509.21	0.00	0.00	0.00
55315	INSTALL MEMORIAL TREE PLAQUES	152 T	10-Jun-2025 10-Jun-2025	2,068.92	2,068.92	0.00	0.00	0.00
55338	SEA CONTAINERS WELDING	166 T	19-Jun-2025 19-Jun-2025	2,439.40	2,439.40	0.00	0.00	0.00
55347	REPAIRS GARBAGE ENCLOSER MARINA	157 T	18-Jun-2025 18-Jun-2025	90.40	90.40	0.00	0.00	0.00
TET01	TETRAGON DISTRIBUTION	ONS INC.						
INV00022229	TRAINING SUPPLIES	86 T	26-Mar-2025 26-Mar-2025	2,197.81	2,197.81	0.00	0.00	0.00
TFLOWSHP	THE FLOWER SHOP							
297	FLOWERS MOTHERS DA	125 T	25-Apr-2025 25-Apr-2025	169.50	169.50	0.00	0.00	0.00
TGEOPLK	TG EASTERN ONTARIO	PLK INC						
BP2023-020 399H	REFUND BP2023-020 399 KSE	118 T	13-May-2025 13-May-2025	750.00	750.00	0.00	0.00	0.00
THALES	THALES DIS CANADA IN	С						
100125000806	FINGERPRING LIVESCAN	91 T	03-Apr-2025 03-Apr-2025	37,949.84	37,949.84	0.00	0.00	0.00
THE06	THE SHOE NETWORK IN	IC.						
24519	APR 2024 INV BOOTS	147 T	04-Apr-2025 04-Apr-2025	231.65	231.65	0.00	0.00	0.00
25541	HIGH BOOTS	93 T	03-Apr-2025 03-Apr-2025	299.45	299.45	0.00	0.00	0.00
THE30	THE INFORMATION PRO	FESSIONALS						
TOMRMS 2025-0	ANNUAL COMPLIANCE SERVICES FOR TOMRMS	127 T	20-May-2025 20-May-2025	474.60	474.60	0.00	0.00	0.00

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Vendor Invoice	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
THE40	THE HYBRID CONSTR	UCTION GROUP L	TD.					
12141	WATERMAIN BREAK STONE ST N	111 T	31-Mar-2025 31-Mar-2025	11,687.14	11,687.14	0.00	0.00	0.00
12241	WEST ENTRANCE	157	30-May-2025	768.40	768.40	0.00	0.00	0.00

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01-Jun-2025

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26-May-2025

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	SATELLITE INSTALL	Т
THE44	THE SHERWIN-WILLIAMS CO.	
1197-1	PAINT AND SUPPLIES	93

1197-1	PAINT AND SUPPLIES	10-Apr-2025 10-Apr-2025
THIESSENW	THIESSEN WILLIAM	

MILEAGE	MILEAGE MAR 25-JUNE
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THO09	THOMSON REUTERS	CANADA

111003	THOMSON REGIENS CANADA
852104630	MARTINS ANNUAL CRIM

CODE		

THO19	THORN JOHN		
EXPAPR152025	REIMBURSEMENT BOOT	93	15-Apr-2025

	AND CLOTHING	
THO25	THOUSAND ISLAND BOAT MUSEUM	

THO25	THOUSAND ISLAND BOAT MUSEUM

250	FAMILY DAY 2025	157	22-May-2025
		Т	22-May-2025

	•
TIA02	TIAO - TOURISM INDUSTRY ASSOCIATION OF ONTARIO

TOURISM SUMMIT 2	Т
PARTICIPANTS	

THEOT THE LEEVALOR (CANADA) EIGHTED	TKE01	TK ELEVATOR (CANADA) LIMITED
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2025 ONTARIO

	,	
2721008	TH MONTHLY ELEVATOR	107
	MAINT	Т

2748538	ELEVATOR MAINT MAY	111	01-May-2025
	2025	Т	01-May-2025
2766958	MONTHLY ELEVATOR	141	01-Jun-2025

TLT02	T.L.T.I.

2025-57	NFPA 1002 APPARATUS
	EQUIPPED

MAINT

	OFC-00824-25	3 PARTICIPANTS
TAXES IN ERRO	PD IN ERROR	

081281202012700 /

TOW04	TOWN OF	GANANOQUE

MAY 2025PAP PI	MAY 2025 PAP PMTS	145	31-May-2025
		Е	31-May-2025
MAYPAPTAXES	PAP PMTS MAY 2025	145	31-May-2025

	E	31-May-2025
TOWNCRIER	THE ONTARIO GUILD OF TOWN CRIERS	

COMM GRANT	ANNUAL TOWN CRIER	107	29-Apr-2025
		Т	29-Apr-2025

MOTION 2025-07 TAP FUNDING TOWN	107	24-Feb-2025
CRIERS	Т	24-Feb-2025

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TRA05	TRAFFORD AMANDA							
EXPAPRIL28202	CELL / MILEAGE AFRYER	107 T	•	219.51	219.51	0.00	0.00	0.00
EXPJUNE172025	COSTCO / AGM BROCKVILLE	157 T		234.33	234.33	0.00	0.00	0.00
EXPMAY282025	PHONE / MILEAGE	127 T	•	100.00	100.00	0.00	0.00	0.00
TRA08	TRACKMATICS INC.							
43077	JAN 7 INV GPS MODEM	152 ד	•	2,284.30	2,284.30	0.00	0.00	0.00
43247CR	FEB 21 CR CAMERA MONITORING	152 ד	•	-673.48	-673.48	0.00	0.00	0.00
43445	MONTHLY MONITORING OF DATA	i 93	•	498.33	498.33	0.00	0.00	0.00
43554	MONTHLY MONITOR	118	,	498.33	498.33	0.00	0.00	0.00
TRAMPC	TRAFFORD AMANDA PE	TTY CASH						
JUNE92025	FLOAT PETTY CASH VIS CENT	14 <i>4</i>		500.00	500.00	0.00	0.00	0.00
TREA01	TREATY MARSHALL SE	RVICE INC.						
265260	4 DUPLICATES	93	3 24-Mar-2025 Γ 24-Mar-2025	22.60	22.60	0.00	0.00	0.00
TRI01	TRI COUNTY LIFT TRUC	K						
12143	ZAMBONI NO START	14 ²	I 15-Мау-2025 Г 15-Мау-2025	257.64	257.64	0.00	0.00	0.00
TRTOWING	TR TOWING							
2235244	KING ST TO POST OFFICE TO GAN PD	144	•	423.75	423.75	0.00	0.00	0.00
TWO03	TWO RIVER APPAREL							
39	ANNUAL REPORT 2024	166	6 12-Jun-2025 Γ 12-Jun-2025	1,000.00	1,000.00	0.00	0.00	0.00
40	QTRLY WEBSITE ADMINISTRATION	16 6		1,045.00	1,045.00	0.00	0.00	0.00
UNI02	ENBRIDGE GAS (UNION	(GAS)						
APRIL 2025 PAP	APRIL 2025 PAP PMTS	11: E	•	8,379.52	8,379.52	0.00	0.00	0.00
JUNE2025PAPPI	JUNE 2025 PAP PMT	17 <i>!</i> E		3,061.90	3,061.90	0.00	0.00	0.00
MAY2025PAP	MAY PAP PAYMENTS	145 E	31-May-2025 31-May-2025	5,500.51	5,500.51	0.00	0.00	0.00
UNI03	UNITED COUNTIES OF I	LEEDS AND GF	RENVILLE					
INV00000000021	HEALTH WORKFORCE INNOVATION MARCH 2025	11 ¹	22-Apr-2025 22-Apr-2025	818.29	818.29	0.00	0.00	0.00
INV202510179	MONTHLY 2025	84	•	84,080.63	84,080.63	0.00	0.00	0.00
INV202510252	MONTHLY 2025	139 T	01-May-2025 01-May-2025	79,987.01	79,987.01	0.00	0.00	0.00

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INV202510254	MONTHLY 2025	142 T	01-Jun-2025 01-Jun-2025	79,987.01	79,987.01	0.00	0.00	0.00
UNI11	UNITED RENTALS OF CA	ANADA INC						
246241161-001	FLOOR SCRUBBER	91 T	07-Apr-2025 07-Apr-2025	1,806.59	1,806.59	0.00	0.00	0.00
246706206-001	SCISSOR LIFE PICKLE BALL WIND SCREEN	100 T	16-Apr-2025 16-Apr-2025	850.44	850.44	0.00	0.00	0.00
UNI16	UNIVERSAL SUPPLY GR	OUP						
107-238660	OIL AND FILTERS	93 T	05-Mar-2025 05-Mar-2025	79.86	79.86	0.00	0.00	0.00
107-238731	SUPPLIES	93 T	06-Mar-2025 06-Mar-2025	262.51	262.51	0.00	0.00	0.00
107-238947	SUPPLIES CREDIT	93 T	10-Mar-2025 10-Mar-2025	-31.64	-31.64	0.00	0.00	0.00
107-239118	SUPPLIES	93 T	12-Mar-2025 12-Mar-2025	289.64	289.64	0.00	0.00	0.00
107-239124	MECHANIC & SEAT	93 T	12-Mar-2025 12-Mar-2025	61.01	61.01	0.00	0.00	0.00
107-239352	FUSES / DIGITAL MULTIMETER	93 T	17-Mar-2025 17-Mar-2025	92.69	92.69	0.00	0.00	0.00
107-239396	SUPPLIES	93 T	18-Mar-2025 18-Mar-2025	17.05	17.05	0.00	0.00	0.00
107-239399	SUPPLIES	93 T	18-Mar-2025 18-Mar-2025	33.32	33.32	0.00	0.00	0.00
107-239424	DEUTSCH CONNECTOR	93 T	18-Mar-2025 18-Mar-2025	37.38	37.38	0.00	0.00	0.00
107-239469	SUPPLIES	93 T	19-Mar-2025 19-Mar-2025	42.57	42.57	0.00	0.00	0.00
107-239609	CABLE TIE	93 T	20-Mar-2025 20-Mar-2025	10.57	10.57	0.00	0.00	0.00
107-239698	PRIMER / PAINT	93 T	21-Mar-2025 21-Mar-2025	30.91	30.91	0.00	0.00	0.00
107-239701	SUPPLIES	93 T	21-Mar-2025 21-Mar-2025	16.93	16.93	0.00	0.00	0.00
107-240027	ZAMBONI OIL CHANGE	86 T	26-Mar-2025 26-Mar-2025	104.54	104.54	0.00	0.00	0.00
107-240995	MINI LED	118 T	10-Apr-2025 10-Apr-2025	54.22	54.22	0.00	0.00	0.00
107-241434	HOOKS	111 T	16-Apr-2025 16-Apr-2025	279.09	279.09	0.00	0.00	0.00
107-241435	SUPPLIES	127 T	16-Apr-2025 16-Apr-2025	20.29	20.29	0.00	0.00	0.00
107-241474	HOOK CREDIT	111 T	17-Apr-2025 17-Apr-2025	-7.91	-7.91	0.00	0.00	0.00
107-241860	BATTERY REPLACEMEN TR 301-07	I 127 T	24-Apr-2025 24-Apr-2025	196.30	196.30	0.00	0.00	0.00
107-241863	CORR DEPOSIT	127 T	24-Apr-2025 24-Apr-2025	-20.00	-20.00	0.00	0.00	0.00
107-241925	SURFACE MOUNT LED	118 T	24-Apr-2025 24-Apr-2025	222.00	222.00	0.00	0.00	0.00

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107-241933	SIPER BLADE	166 T	24-Apr-2025 24-Apr-2025	28.94	28.94	0.00	0.00	0.00
107-241975	12 V CORE DEPOSIT	118 T	25-Apr-2025 25-Apr-2025	185.31	185.31	0.00	0.00	0.00
107-242021	SUPPLIES	127 T	25-Apr-2025 25-Apr-2025	15.51	15.51	0.00	0.00	0.00
107-242191	CORE DEPOSIT	118 T	29-Apr-2025 29-Apr-2025	-30.00	-30.00	0.00	0.00	0.00
107-242193	DEUTSCHNO	118 T	29-Apr-2025 29-Apr-2025	14.44	14.44	0.00	0.00	0.00
107-242215	KUBOTA NEW HOLLAND MOWERS	127 T	29-Apr-2025 29-Apr-2025	118.54	118.54	0.00	0.00	0.00
107-242221	DEUTSCH	111 T	29-Apr-2025 29-Apr-2025	25.49	25.49	0.00	0.00	0.00
107-242348	SUPPLIES	111 T	30-Apr-2025 30-Apr-2025	6.98	6.98	0.00	0.00	0.00
107-242750	SUPPLIES	127 T	06-May-2025 06-May-2025	2.61	2.61	0.00	0.00	0.00
107-242894	DIESEL GTX OIL AND CONT	118 T	07-May-2025 07-May-2025	53.21	53.21	0.00	0.00	0.00
107-244143	CABLE TIE	147 T	23-May-2025 23-May-2025	33.93	33.93	0.00	0.00	0.00
107-244198	BREAKAWAY SWITCH	147 T	26-May-2025 26-May-2025	6.63	6.63	0.00	0.00	0.00
107-244519	GROTE REFLECTIVE	147 T	28-May-2025 28-May-2025	160.67	160.67	0.00	0.00	0.00
107-244681	TRUCK 304-25	141 T	30-May-2025 30-May-2025	3,428.89	3,428.89	0.00	0.00	0.00
107-244683	NEW TRUCK SETUP	157 T	30-May-2025 30-May-2025	3,428.89	3,428.89	0.00	0.00	0.00
107-244685	BATTERY	147 T	30-May-2025 30-May-2025	232.87	232.87	0.00	0.00	0.00
107-244781	PW FLEET REN MOBILE 4	141 T	30-May-2025 30-May-2025	3,428.89	3,428.89	0.00	0.00	0.00
107-245290	SUPPLIES	152 T	06-Jun-2025 06-Jun-2025	14.76	14.76	0.00	0.00	0.00
107-245320	BACKRACK HARDWARE	157 T	06-Jun-2025 06-Jun-2025	512.71	512.71	0.00	0.00	0.00
107-245321	BACK RACK -	152 T	06-Jun-2025 06-Jun-2025	514.73	514.73	0.00	0.00	0.00
107-245324	NEW TRUCK	157 T	06-Jun-2025 06-Jun-2025	3,671.72	3,671.72	0.00	0.00	0.00
107-245418	HALOGEN BULBS	152 T	09-Jun-2025 09-Jun-2025	12.87	12.87	0.00	0.00	0.00
107-245731	BATTERY 12V	157 T	12-Jun-2025 12-Jun-2025	344.04	344.04	0.00	0.00	0.00
UNI20	UNISYNC GROUP LTD							
11346827	SUPPLIES	118 T	15-May-2025 15-May-2025	70.63	70.63	0.00	0.00	0.00
UPP01	UPPER CANADA DISTRIC	CT SCHOOL BO	-					

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2ND QTR 2025	2ND QTR 2025	157 T	18-Jun-2025 18-Jun-2025	313,654.00	313,654.00	0.00	0.00	0.00
UPP02	UPPER CANADA OFFICE	SYSTEMS						
446683	COPY CHG	93 T	25-Feb-2025 25-Feb-2025	75.69	75.69	0.00	0.00	0.00
449568	INK CARTRIDGE MAIL MACHINE	107 · T	17-Apr-2025 17-Apr-2025	212.44	212.44	0.00	0.00	0.00
449899	COPY CHARGE	107 T	23-Apr-2025 23-Apr-2025	136.90	136.90	0.00	0.00	0.00
UPP06	UPPER CANADA FAMILY	HEALTH TEAM						
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	84 T	01-Apr-2025 01-Apr-2025	93.96	93.96	0.00	0.00	0.00
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	122 T	01-May-2025 01-May-2025	93.96	93.96	0.00	0.00	0.00
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	139 T	01-Jun-2025 01-Jun-2025	93.96	93.96	0.00	0.00	0.00
3002	TRIPLE NET LEASE PT AND INSURANCE 25 MILL	91 T	13-Jan-2025 13-Jan-2025	488.30	488.30	0.00	0.00	0.00
VAGARYINT	VAGARY INTERNATIONA	NL						
415	HOODIES	91 T	02-Apr-2025 02-Apr-2025	1,983.15	1,983.15	0.00	0.00	0.00
VAL03	VALLEY BLADES LTD.							
SV102348	SUPPLIES	93 T	27-Mar-2025 27-Mar-2025	708.51	708.51	0.00	0.00	0.00
SV102355	SUPPLIES	93 T	27-Mar-2025 27-Mar-2025	301.71	301.71	0.00	0.00	0.00
SV102356	SUPPLIES	93 T	27-Mar-2025 27-Mar-2025	620.06	620.06	0.00	0.00	0.00
SV102357	SUPPLIES	93 T	27-Mar-2025 27-Mar-2025	620.06	620.06	0.00	0.00	0.00
SV102358	SUPPLIES	93 T	27-Mar-2025 27-Mar-2025	829.76	829.76	0.00	0.00	0.00
WAL03	WALKERTON CLEAN WA	ATER CENTRE						
3088291	MAINT SEPT 10-11	166 T	09-Jun-2025 09-Jun-2025	2,627.25	2,627.25	0.00	0.00	0.00
WAS01	WASTE CONNECTIONS	OF CANADA INC	•					
7150-000046678	MARCH 2025 WASTE	100 T	31-Mar-2025 31-Mar-2025	32,611.73	32,611.73	0.00	0.00	0.00
7150-000046887	APRIL 2025 WASTE	118 T	30-Apr-2025 30-Apr-2025	26,132.64	26,132.64	0.00	0.00	0.00
7150-000047102	MAY 2025 WASTE	147 T	31-May-2025 31-May-2025	32,823.98	32,823.98	0.00	0.00	0.00
WATKALX	WATKINS ALEX							
EXPMAY212025	MAY 57 ELC EXPENSES	127 T	21-May-2025 21-May-2025	345.61	345.61	0.00	0.00	0.00
WATWOR	WATERWORTH							
INV-1644	ANNUAL WATERWORTH SOFTWARE	I 157 T	05-Jun-2025 05-Jun-2025	11,271.75	11,271.75	0.00	0.00	0.00

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	SUBSCRIPTION							
WEEKC	WEEKES CAROL							
JUNE 19 2025	FARMERS MARKET JUN 19TH 5-6	II 157 T	18-Jun-2025 18-Jun-2025	225.00	225.00	0.00	0.00	0.00
WELLSFARGO	WELLS FARGO EQUIPIN	MENT FINANCE C	OMPANY					
5033128664	KONICA MINOLTA MARCH 1 - MAY 31 2025	100 T	01-Mar-2025 01-Mar-2025	496.27	496.27	0.00	0.00	0.00
5034262292	KONICA MINOLTA	118 T	06-May-2025 06-May-2025	496.48	496.48	0.00	0.00	0.00
WESHARE	WE SHARE SUPPLY INC	S						
107628	SAFETY TOUGH DUCK	141 T	01-Apr-2025 01-Apr-2025	274.68	274.68	0.00	0.00	0.00
107681	ALCOHOL	91 T	24-Mar-2025 24-Mar-2025	164.08	164.08	0.00	0.00	0.00
107790	MARINA GLOVES	111 T	30-Apr-2025 30-Apr-2025	64.54	64.54	0.00	0.00	0.00
107882	GLOVES	141 T	27-May-2025 27-May-2025	169.04	169.04	0.00	0.00	0.00
WESTGATE	WESTGATE CO LTD							
INV-28	SOILD FOR FLOWER BEDS	152 T	10-Jun-2025 10-Jun-2025	269.34	269.34	0.00	0.00	0.00
WHI03	WHITEHOTS INC.							
3564832	DEC31 INV BOOKS	107 T	01-Jan-2025 01-Jan-2025	535.76	535.76	0.00	0.00	0.00
3576091	BOOKS	91 T	27-Mar-2025 27-Mar-2025	232.61	232.61	0.00	0.00	0.00
3576635	BOOKS	91 T	31-Mar-2025 31-Mar-2025	899.04	899.04	0.00	0.00	0.00
3577156	BOOKS	93 T	04-Mar-2025 04-Mar-2025	65.69	65.69	0.00	0.00	0.00
3578581	BOOKS	107 T	15-Apr-2025 15-Apr-2025	58.55	58.55	0.00	0.00	0.00
3579136	BOOKS	107 T	21-Apr-2025 21-Apr-2025	206.64	206.64	0.00	0.00	0.00
3579441	BOOKS	118 T	23-Apr-2025 23-Apr-2025	67.91	67.91	0.00	0.00	0.00
3580374	BOOKS	118 T	01-May-2025 01-May-2025	209.23	209.23	0.00	0.00	0.00
3583231	BOOKS	147 T	23-May-2025 23-May-2025	254.43	254.43	0.00	0.00	0.00
3584178	BOOKS	147 T	30-May-2025 30-May-2025	54.02	54.02	0.00	0.00	0.00
3584997	BOOKS	166 T	05-Jun-2025 05-Jun-2025	455.52	455.52	0.00	0.00	0.00
WIN04	WINTERGREEN LEARN	ING MATERIALS	LTD.					
FORD0385121	BACKPACK	100 T	15-Apr-2025 15-Apr-2025	155.69	155.69	0.00	0.00	0.00
WOL01	WOLSELEY MECHANIC	AL GROUP -WAT	ERWORKS GROU	JP				

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5566883	REPLACEMENT PARTS WATER MAIN REPAIR	111 T	09-Apr-2025 09-Apr-2025	1,049.27	1,049.27	0.00	0.00	0.00
5742797	HLPR HLP5	141 T	30-May-2025 30-May-2025	5,256.76	5,256.76	0.00	0.00	0.00
WRIGHT	WRIGHT CHRIS & CATHY	•						
EN46-DRIVEWA	46 BROCK DRIVEWAY ENTRANCE EN46	147 T	05-Jun-2025 05-Jun-2025	250.00	250.00	0.00	0.00	0.00
WRTTMTH	WRITE TIME TANYA HAM	MOND						
469	FARM DIRECTORY LISTING 1 YR	136 T	29-May-2025 29-May-2025	56.50	56.50	0.00	0.00	0.00
YOU03	YOUNG SIGNS							
5195	HONK DECALS	86 T	01-Apr-2025 01-Apr-2025	280.24	280.24	0.00	0.00	0.00
5206	REPAIR AND REINSTALL OAK ST GARDEN SIGN	127 T	20-May-2025 20-May-2025	1,581.30	1,581.30	0.00	0.00	0.00
5210	GARBAGE CAN STICKERS	111 T	15-Apr-2025 15-Apr-2025	299.45	299.45	0.00	0.00	0.00
5215	CRUISER REFLECTIVE BLUE VINYL DECALS	111 T	19-Apr-2025 19-Apr-2025	1,412.50	1,412.50	0.00	0.00	0.00
5222	REPAIR MARINA SIGN	111 T	03-May-2025 03-May-2025	1,468.30	1,468.30	0.00	0.00	0.00
5241	HONK PARKING DECALS	147 T	30-May-2025 30-May-2025	36.16	36.16	0.00	0.00	0.00
YURICKJ	YURICK JANET							
GLAD 09250	REIMBURSEMENT PLUMBING	157 C	01-Jun-2025 01-Jun-2025	2,006.59	2,006.59	0.00	0.00	0.00
ZAM01	ZAMBONI COMPANY LTE)						
124669	TUNE UP ZAMBONI / EDGER	107 T	09-Apr-2025 09-Apr-2025	333.34	333.34	0.00	0.00	0.00
ZYCOM	ZYCOM TECHNOLOGY II	1C.						
CRCDN-000104	MS EXLUC	91 T	31-Mar-2025 31-Mar-2025	-85.88	-85.88	0.00	0.00	0.00
FCDN-005940	SOFTWARE LICENSES SCADA SYSTEM UPGRADES	118 T		15,135.22	15,135.22	0.00	0.00	0.00
FCDN-006260	MX EXCLU	91 T	24-Mar-2025 24-Mar-2025	85.88	85.88	0.00	0.00	0.00
FCDN-006356	HCIPLATEFORM ITM WORKFORCE	91 T	01-Apr-2025 01-Apr-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-006504	EXCH ONLINE MICROSOFT 365	100 T	•	2,327.80	2,327.80	0.00	0.00	0.00
FCDN-006505	AZURE PLAN USAGE	100 T	15-Apr-2025 15-Apr-2025	9.22	9.22	0.00	0.00	0.00
FCDN-006533	VMWWARE VSPHERE LICENSE	127 T	21-Apr-2025 21-Apr-2025	3,001.37	3,001.37	0.00	0.00	0.00
FCDN-006611	VEEAM BACKUP DYNAMIC CLOUD CLOUD STORAGE	100 T	23-Apr-2025 23-Apr-2025	3,171.76	3,171.76	0.00	0.00	0.00

Council/Board Report - Combined

Vendor: 1000 To ZYCOM

Batch : All

AP5060 Date :

Aug 01, 2025

Page: 47

Time: 10:04 am

Cash Requirement Date :

Jun 30, 2025

Bank: 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Pay I Medium Code I	nvoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
FCDN-006700	ITM WORKFORCE / HCI PLATFORM MGT	118 T	01-May-2025 01-May-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-006777	ARCTIC WOLF	141 T	15-May-2025 15-May-2025	49,384.55	49,384.55	0.00	0.00	0.00
FCDN-006778	ANNUAL 9 ADOBE PRO LICENSES	127 T	15-May-2025 15-May-2025	3,782.02	3,782.02	0.00	0.00	0.00
FCDN-006831	EXCH ONLINE - MICRO 365 - PLANNER & PROJECT PLAN	127 T	15-May-2025 15-May-2025	2,327.80	2,327.80	0.00	0.00	0.00
FCDN-006832	AZURE PLAN USAGE	127 T	15-May-2025 15-May-2025	8.70	8.70	0.00	0.00	0.00
FCDN-006922	VEEAM BACKUP DYNAMIC CLOUD STORAGE	127 T	27-May-2025 27-May-2025	3,156.44	3,156.44	0.00	0.00	0.00
FCDN-006980	HCIPLATFORM / ITM WORKFORCE	141 T	01-Jun-2025 01-Jun-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-007088	EXCH ONLINE MICR 365	157 T	15-Jun-2025 15-Jun-2025	2,327.80	2,327.80	0.00	0.00	0.00
FCDN-007089	AZURE PLAN	157 T	15-Jun-2025 15-Jun-2025	9.24	9.24	0.00	0.00	0.00
		Tota	 als :	5,204,147.62	5,204,147.62	0.00	0.00	0.00



Council Report - FIN-2025-19

Date: September 2, 2025 ☐ IN CAMERA

Subject: Community Grants Program

Author: John Morrison, Treasurer

☑ OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION, THE STATUS OF THE COMMUNITY GRANT PROGRAM, AS PRESENTED IN COUNCIL REPORT FIN-2025-19

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

The intent of this report is to provide Council a quarterly status report of the Community Grant Program.

INFORMATION/DISCUSSION:

Year-to-date, the Community Grant Program has received 19 applications and granted \$68,882.13 in funding.

	PURPOSE	FUNDING REQUEST	Approved	
ORGANIZATION		AMOUNT	Funding	Applicant
University of kingston Hospital Foundation	UKHF annual fundraising	75,000.00	5,000.00	Motion 25-027
Wheels of Care	2025 programing/ maintenace	5,000.00	5,000.00	Dan Horton
Thousand Island Association	Shoreline Shoul marker Replacement	4,012.50	4,012.50	Peter Finton
Gananoque Horticultural Society	Annual town beautification program and 2025 May plant sale	1,753.60	1,500.00	Penny Stewart
Gananoque Horticultural Society	Annual town beautification program and 2025 May plant sale		253.60	In-Kind Room Rental
Gananoque Curling club	2025 Youth and Senior annual programs	5,000.00	5,000.00	Jayne Curtis
Gananoque Foodbank Charity Concert	Charity Concert Series	5,000.00	4,500.00	Ken Sherwood
Girls Incorporated of Upper Canada	2025 Summer Camp and 2025 Grocery Assistance Program	6,000.00	5,000.00	Lesley Hubbard
Ontario Guild of Town Criers	2025 Ontario Guild of Town Criers Annual Competition	5,000.00	1,386.03	Motion 25-07
Gananoque Arts Network	2025 Arts Programing - annual program	5,000.00	2,500.00	Angela Rea-Mahoney
Gananoque Arts Network	2025 Arts Programing - Free Programming	5,000.00	10,000.00	Motion 25-005
Leeds and Grenville Interval House	Transportation costs for clients and staff to and from Gananoque	3,500.00	3,500.00	Melissa Leveck
Gananoque Lions Club	Pump-Gan-Fest	2,450.00	500.00	Joanne Chitty
Todd Bickerton	youth dances rental location	1,230.00	1,230.00	Todd Bickerton
Jacey & James Kellar	Shotput and Discus Renovation	5,000.00	2,500.00	Jacey & James Kellar (yet to be released)
Frontenac Arch Biosphere Network	Nature Camp Summer Program	4,000.00	4,000.00	Shannon Lem
First Peoples Performing Arts Festival	2025 FPPAF - Oct 3-5	5,000.00	5,000.00	Shannon Olivier
Gananoque Seniors Association	2025 annual programing	5,000.00	5,000.00	ted lajko
Gananoque Canoe Club	national comp. travel expense	3,000.00	3,000.00	joanne carswell
		\$ 145,946.10	\$ 68,882.13	

Melanie Kirkby, CAO



Council Report - FIN-2025-20

Date: September 2, 2025 □ IN CAMERA

Subject: Casino Funding

Author: Tanya Dallaire, Deputy Treasurer

☑ OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES AS INFORMATION, THE STATUS OF THE CASINO FUNDING, AS PRESENTED IN COUNCIL REPORT FIN-2025-20.

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

The intent of this Report is to:

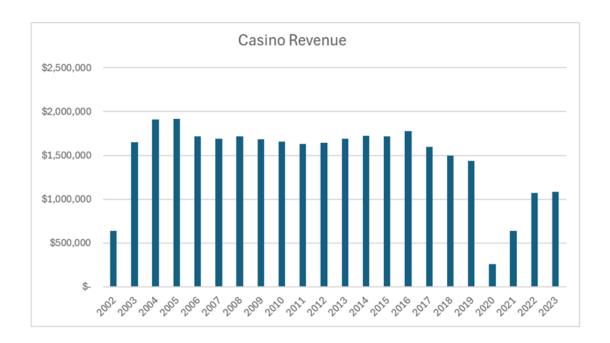
- confirm lifetime casino funding received and how funds have been utilized
- share most recent Community Recognition Program Host Funding Expenditure Report submitted to the Ontario Lottery & Gaming Commission (OLG)
- provide current balance of casino-funded reserve accounts

INFORMATION/DISCUSSION:

The Shorelines Casino Thousand Islands, formerly knows as OLG Casino Thousand Islands, The Thousand Islands Charity Casino and Thousand Islands Casino was announced in 2000 and opened its doors to the public in June 2002.

Since its opening, the casino has provided the Town of Gananoque with \$33.8 million dollars in funding.

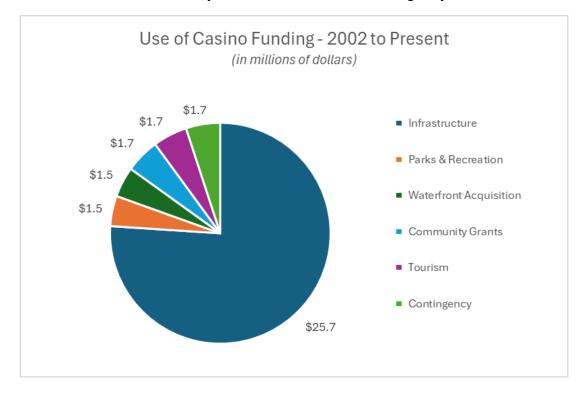
The following is a summary of casino revenue recognized, by fiscal year, per Town of Gananoque's annual Financial Information Returns (FIRs):



Use of Funding

From 2002 to 2010, 65% of casino funding was allocated to Infrastructure, 10% allocated to both Parks & Recreation and Waterfront Property Acquisition and 5% each for Community Grants, Tourism and Contingency.

Starting in 2011 and to-date, 85% of casino funding is allocated to Infrastructure with the balance of 5% each for Community Grants, Tourism and Contingency.



Examples of items supported through Infrastructure Reserve:

- annual road reconstruction projects
- annual asphalt repaving program
- King Street reconfiguration and sidewalk construction
- bridge repairs
- building construction and repairs
 - Public Works building
 - Public Works covered salt sheds
 - EMS Building
 - Town Hall brick works
- purchase and replacement of town vehicles
 - o fire pumper and ariel trucks
 - o pickup trucks
 - o snowplows
 - lawn tractors
- information technology replacements/upgrades

Examples of items funded through Parks & Recreation Reserve:

- arena air conditioner and furnace
- banquet hall and accessible washrooms
- icemaking machine
- Arthur Child Heritage Museum
- Steelworkers Park landscaping design

Examples of items historically funded through Tourism Reserve:

- Rural Economic Development (RED) Project
- 1000 Islands Wanderer Social Media campaign
- Physician recruitment
- Facade grant program
- Communities in Transition Cultural Plan
- Entertainment such as waterfront concerts,

FY24/25 Report

Enclosed is Town of Gananoque's Community Recognition Program Host Funding Expenditure Report covering the period of April 1,2024 to March 31,2025.

Highlights:

- Reserves carry-forward balance at April 1,2024 was \$892,822
- Funding for April 1,2024 to March 31,2025 was \$938,302
- This provided the town with a total of \$1,831,124 available for 2024/25 projects
- \$984,124 was applied to projects by December 31, 2024, town's fiscal year end
- \$847,000 in reserves available for carry-forward at March 31,2025 for 2025/26

Use of funds for 2024/25:

Capital Infrastructure	780,239
Town Hall Repairs/Remediation	
Road Works	
Salt Shed	
Economic & Tourism Development	82,883
Rural Economic Development (RED) Project	
1000 Islands Wanderer	
Waterfront Concerts	
Festival of Lights	
Family Day Wagon Rides	
Kurt & Elvis Luncheon	
Community Grants	81,366
Parks and Recreation	39,635
Park Revitalization Projects	
Total	984,123

Current Balance of Casino-Funded Reserve Accounts

The following are current balances of reserves as of August 2025:

	Infrastructure	Community Grants	Tourism	Contingency	Total
As reported March 31, 2025	168,762	75,905	268,589	333,746	847,000
April-June 2025 Funding Received	209,114	12,301	12,301	12,301	246,015
Current Balances	377,875	88,206	280,890	346,047	1,093,015

\$1,093,015 plus contributions, to come, for the second half of 2025 will be available to support 2025 initiatives.

APPLICABLE POLICY/LEGISLATION:

None

FINANCIAL CONSIDERATIONS:

Downward trend is being seen for casino funding. Funding has not recovered to prepandemic levels. Casino funding has been budgeted and earmarked for 2025 projects and initiatives. Consideration may need to be given to utilizing casino contingency reserve to cover any shortfalls in funding received in 2025.

CONSULTATIONS:

None

	Tanya Dallaire, Deputy Treasurer
APPROVA	John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.
	Melanie Kirkby, CAO

Community Recognition Program – Host Funding Expenditure Report – FY24/25

ATTACHMENTS:

THE CORPORATION OF THE TOWN OF



Council Report - FIN-2025-22

Date:	September 2, 2025	Ш	IN CAMERA
Subject:	2025 Strategic Asset Management Policy Upda	te	
Author:	John Morrison, Treasurer	\boxtimes	OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE ADOPTS THE 2025 STRATEGIC ASSET MANAGEMENT POLICY UPDATE, AS PRESENTED IN COUNCIL REPORT FIN-2025-22.

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability - Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

The Province of Ontario has progressively strengthened municipal asset management requirements to ensure infrastructure decisions are transparent, evidence-based, and sustainable.

- 2013 All Ontario municipalities were required to approve an Asset Management Plan (AMP) covering core infrastructure: roads, bridges, water, and wastewater systems.
- 2016 Municipalities were required to include Schedule A, itemizing all purchases and projects within the AMP. Only projects listed in Schedule A were eligible for Provincial or Federal grant funding, emphasizing the importance of comprehensive and accurate planning.
- 2018 The Province introduced Ontario Regulation 588/17: Asset Management Planning for Municipal Infrastructure under the *Infrastructure for Jobs and Prosperity Act*, establishing a phased enhancement of municipal AMPs. Key requirements included:
 - Strategic Asset Management Policy detailing principles and strategies guiding how the AMP will be enacted, required by July 1, 2019, and to be reviewed at least every five years.
 - 2. **Asset Management Plans for Core Infrastructure** approved plans for water, wastewater, stormwater, roads, bridges, and culverts at current levels of service, due **July 1, 2022**.
 - 3. **Asset Management Plans for All Assets** approved plans for all municipal infrastructure at current levels of service, due **July 1, 2024**.
 - 4. **Proposed Levels of Service** all AMPs must include proposed levels of service for each asset category, due **July 1, 2025**.

These requirements reflect the Province's commitment to **consistent asset management practices**, **optimized infrastructure investment decisions**, **and long-term sustainability** across the municipal sector.

INFORMATION/DISCUSSION:

The **Strategic Asset Management Policy (SAMP)** is a foundational requirement under *O. Reg. 588/17* and serves as the guiding framework for all municipal asset management activities. It establishes the principles and objectives that direct how infrastructure decisions are made and ensures alignment between the Town's asset management practices, Council priorities, and long-term community goals.

The importance of the SAMP can be summarized as follows:

Policy Direction and Accountability

- Provides a Council-approved framework for managing infrastructure assets.
- Defines roles, responsibilities, and accountabilities across Council and staff.

Alignment with Strategic Goals

- Ensures that asset management decisions support the Town's Official Plan, Strategic Plan, and financial policies.
- Connects infrastructure investment with community outcomes such as safety, sustainability, and economic growth.

Consistency and Transparency

- Establishes standardized principles for decision-making, ensuring fairness and clarity in how resources are allocated.
- Provides residents and stakeholders with transparency around infrastructure priorities and trade-offs.

Integration with Financial Planning

- Links infrastructure needs to the Town's budgeting, reserve, and debt management practices.
- Supports long-term financial sustainability by balancing current service delivery with future needs.

Regulatory Compliance

- Ensures compliance with *O. Reg. 588/17*, which requires municipalities to review and, if necessary, update the SAMP at least every five years.
- Demonstrates the Town's commitment to provincial requirements and sector-wide best practices.

The Strategic Asset Management Policy is not just a regulatory requirement; it is the cornerstone of the Town's approach to managing infrastructure responsibly. It connects high-level community objectives with practical asset management actions, ensuring that service delivery remains effective, affordable, and sustainable over the long term.

APPLICABLE POLICY/LEGISLATION:

Ontario Regulation 588/17

As Des	cribed
CONSU n/a	JLTATIONS:
	HMENTS: trategic Asset Management Policy
APPROVAL	John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.
	Melanie Kirkby, CAO

FINANCIAL CONSIDERATIONS:



STRATEGIC ASSET MANAGEMENT POLICY

2025

DRAFT - AUGUST 26, 2025



Strategic Asset Management Policy

1. Background

The Town of Gananoque provides a range of services to the public. The provision of these services requires ownership and responsible management of physical assets. It is imperative that the Town has a plan to manage these assets in order to meet desired service levels, manage risks, and to provide long-term financial sustainability.

A Strategic Asset Management Policy is a document that details the policies and principles that together form a framework for the Town's asset management process. This framework is intended to enable the Town to make consistent and sound decisions, plan for future needs, and build public confidence in municipal infrastructure. This Strategic Asset Management Policy complies with the requirements of Ontario Regulation 588/17.

2. Terms and Definitions

For the purpose of this document, the following definitions apply and reflect industry accepted practices, including ISO 55000 – International Standard for Asset Management.

Asset: An item, thing or entity that has potential or actual value to an organization.

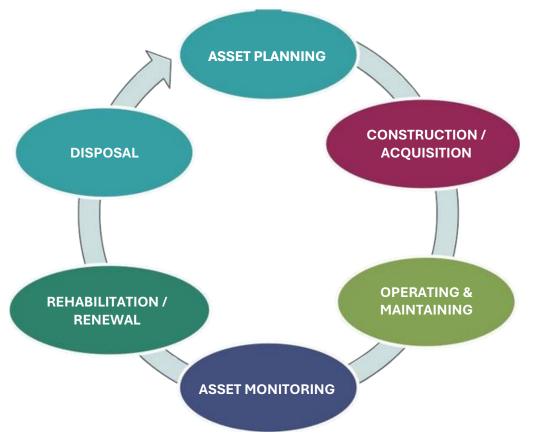
Asset Management: coordinated activity of an organization to realize value from assets.

Asset Management Plan: documented information that specifies how the Township will achieve the goals articulated in this Strategic Asset Management Policy. At a minimum, the Asset Management Plan needs to comply with the requirements of O. Reg. 588/17.

Lifecycle: Stages involved in the management of an asset.

Level of Service: Parameters or a combination of parameters, which reflect social, political, environmental and economic outcomes that the organization delivers.





3. Scope

The Strategic Asset Management Policy applies to all physical assets that enable the Town to provide services and require management and long-term planning by the Town. These may include natural assets such as street trees and ponds. The Town will coordinate asset management planning with other municipalities or provincial bodies when or if their assets connect or are interrelated with the Town's assets.

The service focus of the Town's asset management planning may require assets to be defined differently from how they are defined in the Town's Tangible Capital Assets Policy (e.g., assets that do not meet the minimum capitalization thresholds set out in the Tangible Capital Assets Policy may be included in asset management planning).

The determination of scope of costs to be included as 'assets' within the Town's asset management process will be consistent with the Town's Tangible Capital Assets Policy, with consideration for additional items where material to the asset management strategy.



4. Asset Management Goals and Objectives

The Town's asset management goals and objectives are defined in terms of levels of service provided to Town's constituents and stakeholders. The Town will establish and document realistic, financially viable level of service targets for its assets. The Town will ensure that the level of service targets are achieved through development of effective asset management practices. The asset management plan and its implementation will be evaluated based on the Town's ability to meet these goals and objectives.

5. Principles

The Town commits to following the principles set out in this section when making asset management decisions. These principles are designed to encompass those contained in section 3 of the *Infrastructure for Jobs and Prosperity Act*, 2015.

Service delivery – service levels and performance targets will be established and form the basis for strategic asset management decision making. In addition to meeting asset specific requirements, service levels will be chosen that protect the health and safety of the public and provide economic benefits. The Town will manage risks associated with the defined service levels and performance targets by assessing the criticality of assets and giving priority to assets with a higher criticality rating. The Town will ensure that infrastructure planning and investment is focused on promoting community benefits by ensuring alignment with the Town's various strategic documents, as identified in section 6 of this policy. Furthermore, the Town will ensure that infrastructure planning and investment reflects the community's unique needs and circumstances and promotes accessibility for persons with disabilities.

Long-term sustainability — As part of its commitment to long-term sustainability, the Town will consider potential vulnerabilities that may be caused by climate change. These vulnerabilities will be considered in developing asset management strategies that outline the actions and associated costs that may be required to manage potential risks. The Town will review asset design standards, asset lifecycles, asset maintenance requirements, and level of service targets to determine if changes are needed in response to climate change. The Town will consider mitigation strategies, disaster planning, and contingency funding as part of its asset management planning. The Town will seek to minimize the environmental impacts of infrastructure and will endeavor to make use of acceptable recycled aggregates where appropriate.

Holistic approach – The Town will take a holistic approach to asset management that takes into consideration all aspects and stages of the asset lifecycle and the inter- relationships between



them. Within this approach, the Town will consider not only capital costs, but also significant capital planning costs, operating costs, and service performance impacts. In addition to capital planning, the Town will establish maintenance plans for its assets. The Town will approach asset management from a multi-disciplinary perspective, recognizing that there needs to be deliberate collaboration between various areas of the organization.

Fiscal responsibility – The Town will use an evidence-based approach to decision making that balances service levels, risks, and costs, in order to maximize value from assets and services. To improve affordability, the Town will seek out lowest lifecycle cost approaches to meeting identified service level targets. The Town will consider affordability, indebtedness, and availability of external funding when determining an appropriate level of funding for asset management. Once an appropriate level of funding for asset management is established, the Town will ensure that this funding is provided in a consistent manner, by appropriately reflecting this in tax rates and user fees.

Innovation and continual improvement – The Town views continuous improvement as an essential element of successful asset management. As required by the Infrastructure for Jobs and Prosperity Act 2015, the Town will review its asset management progress annually and will present the findings of these reviews to Council on or before July 1st each year. The annual review will address the Town's progress in implementing its asset management plan, factors impeding the Town's ability to implement its asset management plan, and strategies to address these impeding factors. The Town will actively incorporate improvements and best practices for asset management planning including Condition Assessment Protocols, Risk and Criticality Models, Lifecycle Management, Financial Strategy Development and Level of Service Framework. As part of this commitment to continual improvement, the Town will support staff professional development initiatives to ensure they have the competencies required to support all facets of asset management.

Public engagement – the Town will provide opportunities for residents and other interested parties to provide input to asset management planning, for example, through the annual budget process. Where possible, the Town will respond to issues raised by stakeholders through a review of its policies and procedures, not through one-off actions.





6. Strategic Alignment & Integration

The Town's asset management plan will be aligned with the following documents:

- Gananoque Strategic Plan
- Official Plan
- Age-Friendly Action Plan
- Marina Master Plan
- Joint Recreation Master Plan
- Fire Master Plan
- Water & Wastewater Rate Study and any associated financial plans, including financial plans prepared under the Safe Drinking Water Act, 2002.
- Development Charges Study
- Energy Management Plan
- Community Improvement Plan
- Community Safety and Well Being Plan

Following updates or material changes to any of the documents listed above, the Town will consider potential impacts on the Strategic Asset Management Policy and the Asset Management Plan to ensure continued alignment.

In addition to ensuring alignment between the Town's general asset management practices and the various strategic documents listed above, the Town will ensure that its asset management plan is considered when developing annual budgets and long-term financial plans. This will be achieved by annually presenting a summary of the Town's asset management process and its implications for annual budgets and long-term financial plans. Projects submitted for consideration in the capital budget will include an identification of how the project aligns with the Strategic Plan and Asset Management Plan.





7. Roles & Responsibilities

Stakeholder Group	Responsibilities					
Council	 Approve the Strategic Asset Management Policy and Asset Management Plan (as updated at least every 5 years) Receive annual reporting on the status and performance of the Town's Asset Management Plan Review and approve funding associated with Asset Management through the annual budget process Provide opportunities for the public to provide input into asset management planning – as identified in the Public Engagement principle under section 5 of this policy Provide resources for implementation of the Strategic Asset Management Policy and Asset Management Plan. 					
Executive Lead Treasurer	 Identify resources required for implementation of the Strategic Asset Management Policy and Asset Management Plan. Coordinate annual reporting on the status and performance of the Town's assets. Periodic review of the Strategic Asset Management Policy and Asset Management Plan at least every 5 years 					
Asset Mgmt. Working Group Senior Management, Asset Mgmt. Coordinator	 Define levels of service measures and metrics and suggest appropriate service levels targets. Incorporate lifecycle costing and levels of service considerations when evaluating competing asset investment needs and developing asset management strategies. Communicate the asset management vision at a corporate level, promote engagement, and provide guidance to ensure organization-wide alignment and integration. 					
	Review the Strategic Asset Management Policy and update the Asset Management Plan, at least every 5 years. Provide feedback related to levels of service, service					
Residents & Stakeholders	 experience and expectations. Notify the Town, via appropriate means, when service deficiencies or failures are observed. 					



8. Review Period

This policy will be reviewed by the CAO, in consultation with the Town's Asset Management Working Group, at least every five years (as required by Ontario Regulation 588/17) and following any changes in regulatory requirements.

THE CORPORATION OF THE TOWN OF



Council Report – UTIL-2025-10

Date:	September 2, 2025		IN CAMERA	
Subject:	2025 Second (2 nd) Quarter Water & Wastewater Repo	rts		
Author:	David Armstrong, Manager of Public Works	\boxtimes	OPEN SESSION	

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 2025 SECOND ($2^{\rm ND}$) QUARTER WATER AND WASTEWATER REPORT FOR INFORMATION, AS PRESENTED IN COUNCIL REPORT UTIL-2025-10.

STRATEGIC PLAN COMMENTS:

Sector 2 – Infrastructure/Environment – Strategic Initiative #2 – Maintain an ongoing assessment of the Town's infrastructure to ensure sufficient capacity exists to support future growth.

Sector 6 – Governance – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operation.

BACKGROUND:

This report covers the months of April, May, and June 2025. The intent of this report is to keep Council and the public current with performance and major operational aspects of the water and wastewater systems, including any notable highlights, Ministry of Environment, Conservation and Parks (MECP) Inspections, and Adverse Conditions.

INFORMATION / DISCUSSION:

This report is submitted quarterly and represents the Second (2nd) quarter of 2025. Throughout this quarter there were no adverse water quality incidents and no bypass/overflow events. A few items of mention are as follows:

- Staff repaired a 10" watermain break on North Street, only to discover a second break a few feet from the original repair. Both repairs were carried out without complications.
- Staff have overseen a laundry list of modifications and upgrades at the Water Treatment Plant with respect to the Program logic Controllers (PLC) and SCADA system.

- 3. Staff have been working with staff at the MECP and staff from Cambium Inc. in response to a few breaches of the lagoon berms. Geotechnical investigations have been completed and staff are currently reviewing the report to determine next steps.
- 4. Staff continue to monitor Total Suspended Solids (TSS) as we previously exceeded our limits. Staff have also discontinued the application of the Acti-Zyme product to determine if it is playing a role in the increased TSS readings. It is noted that the numbers have decreased and are falling into a more typical reading as the temperatures became warmer throughout the guarter.

APPLICABLE POLICY/LEGISLATION:

Quality Management System Communications Procedure #1006 Safe Drinking Water Act, 2002

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:

N/A

CONSULTATIONS:

Christine Brennan, Utilities Compliance Coordinator
Matt Hoult, Superintendent of Water & Wastewater
Public Works Operations Staff
Members of Municipal Enforcement Sewer Use Group (MESUG)
Members of Municipal Water & Wastewater Regulatory Committee (MWWRC)

ATTACHMENTS:

Attachment 1 – 2025 2nd Quarter Water Report Attachment 2 – 2025 2nd Quarter Wastewater Report

4	David Armstrong, Manager of Public Works
APPROVAL	John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.
	Melanie Kirkby, CAO



Quarterly Reports

Water 2025

2nd Quarter

David Armstrong Manager of Public Works

THE CORPORATION OF THE TOWN OF



James W. King Drinking Water System 220001254

This report covers the second (2nd) quarter of 2025 (April, May and June). The intent of the report is to keep the Committee, Council, and the public current with the performance and major operational aspects of the Water Treatment Plant and the Water Distribution System, including any notable highlights, Ministry of the Environment, Conservation and Parks (MECP) inspections and adverse conditions.

Gananoque continues to follow the Water Treatment Plant's Municipal Drinking Water Licence and Drinking Water Works Permit, in addition to the Ontario Safe Drinking Water Act and Regulations.

1.0 Regulatory Sampling

The purpose of regulatory sampling is to protect public health, maintain transparency, and ensure the continued delivery of clean and safe drinking water. It also helps the Town monitor the performance of its water treatment processes and infrastructure, ensuring ongoing compliance.

Table 1: Annual Sampling Requirements

Annual	Completed January 14 th , 2025
Quarterly	January 2025, April 2025, July 2025 and October
	2025
Lead	December 15 th 2024- April 15 th 2025
	June 15 th 2025 - October 15 th 2025
Microcystin Sampling	Weekly visual inspections between June 1 st 2025 to October 31 st 2025, sampling if an algal bloom is
	observed.

Table 2: Monthly Sample Results

Month	Number of Distribution	E. Coli Results	Total Coliform	Free Chlorine Residuals		Total Chlorine Residuals			
	Samples		Results	Min	Max	Ave	Min	Max	Ave
April	20	0	0	1.15	2.71	1.99	1.32	3.10	2.29
May	16	0	0	1.01	2.77	1.89	1.23	3.26	2.19
June	16	0	0	0.85	2.96	1.93	1.03	3.45	2.27

2.0 James W. King Water Treatment Plant

The James W. King Water Treatment Plant is a Class II direct filtration facility with a design capacity of 10,220 m³ per day. The treatment process consists of prechlorination, coagulation, flocculation, filtration and post-chlorination, to ensure safe potable water.

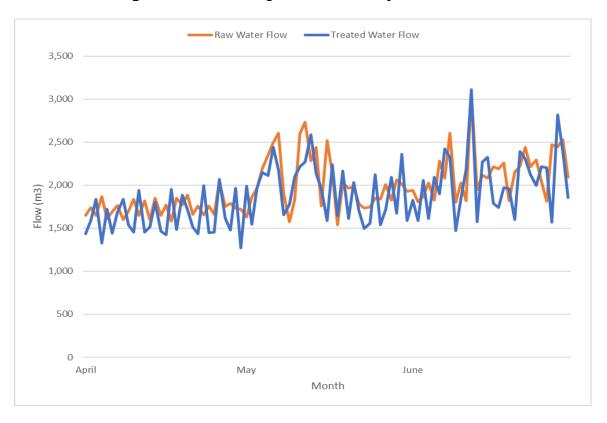
2.1 Raw Water and Treated Water Flows

Flow rates are continuously monitored to document how much water is moving through the treatment plant and distribution system. This helps ensure equipment is operating correctly and within the regulated capacity.

Table 3: Raw and Treated Flows

Month	Max Raw Daily Flow	Average Raw Daily Flow	Max Treated Daily Flow	Average Treated Daily Flow
April	2,046 m3/day	1,735 m3/day	2,066 m3/day	1,625 m3/day
May	2,731 m3/day	2,037 m3/day	2,586 m3/day	1,942 m3/day
June	3,072 m3/day	2,150 m3/day	3,108 m3/day	2,051 m3/day

Figure 1: Second Quarter Monthly Flow Chart



2.2 Water Treatment Plant PLC Upgrades

During the second quarter of 2025, PLC upgrades continued at the James W. King Water Treatment Plant, located at 110 Kate St., Gananoque, Ontario. The scope of work included:

- Carbon Room Modifications:
 - ✓ Install railing section and floor grating section.
 - ✓ Installation of Network Rack.
 - ✓ Install two receptacles.
 - ✓ Install CAT6 cabling.
- o Electrical Room Modifications
 - ✓ Install UPS support frame.
 - ✓ Revised wiring and components for 'new' UPS/Panel 'C' supply.
 - ✓ Install wiring, conduit and receptacles for additional circuits fed from Panel `C'.
- Plant PLC Rack Upgrades
 - ✓ Replace six PLC racks.
 - ✓ Install six 24Vdc power supplies for the rack replacement locations.
- Plant SCADA Upgrades
 - ✓ All 'new' SCADA/IT components (servers, switch, Operator Stations and VPN appliance) and programmed/configured by the system integrator.
 - ✓ Install additional Panel' C' circuits to Control Room for Operator Stations.
 - ✓ Network administration services to establish secure communications between all the Stations and the Water Treatment Plant.

2.3 Water Treatment Plant Operational Highlights

- April 11, 2025 Dundee Marine was onsite to inspect the raw water intake
 after an ongoing issue with the plugged raw water sample line and pump
 wear. Divers rodded the intake while the line was back-flushed from inside,
 clearing large clumps of zebra mussels and debris. The flow was restored,
 and the pump was replaced.
- April 30, 2025 John Brooks Co. attended the Water Treatment Plant to install the newly rebuilt low lift pump. All sections were disinfected with a 1% sodium hypochlorite solution before installation.
- June 13, 2025 Johnson Controls onsite to perform maintenance on heat pumps and troubleshoot the air conditioning. Johnson Controls temporarily wired a thermostat into the return air duct to restore the air conditioning. The issue is determined to be within the controls and sensors.

3.0 James W. King Water Distribution System

3.1 Water Tower

• April 2, 2025 - Capital Controls and IECBL were at the elevated tank for the Capital Controls project to remove the Pribusen communications and rewire the power supply to the communications cabinet.

3.2 Watermains

- June 9, 2025 Watermain commissioning completed at Castle Grove subdivision.
- June 26, 2025 A watermain break was discovered on North Street. The
 operators were able to reduce the flow by turning three valves. Once the
 break was exposed the operators found three holes in the watermain and
 repaired them with a 10"x16" clamp. After the repair, another hole was
 noticed 10ft from the original break, which was also repaired with a 10"x16"
 repair clamp. The break area was flushed and turbidity and a chlorine
 residual was collected.

Prepared By:

Christine Brennan

Christine Brennan

Utilities Compliance Coordinator



Quarterly Reports Wastewater

2025

2nd Quarter

David Armstrong

Manager of Public Works



Gananoque Sewage Lagoon ECA – 0999-7X8QL3

This report covers the second (2nd) quarter of 2025 (April, May and June). The intent of the report is to keep the Committee, Council, and the public current with the performance and major operational aspects of the Gananoque Sewage Lagoon and the Wastewater Collection System, including any notable highlights, MECP inspections, bypasses and overflow events.

1.0 Lagoon

1.1 Regulatory Sampling

Regulatory sampling is conducted to ensure that effluent discharged from the Lagoon complies with the environmental and regulatory requirements. Sampling is completed on a weekly basis to monitor the parameters such as carbonaceous biochemical oxygen demand (CBOD $_5$), total suspended solids (TSS), total phosphorus, E. coli and pH levels.

These parameters are subject to annual and monthly average concentration limits, with pH levels required to remain between 6.0 and 9.0 (objectives) and within 5.5 to 9.5 (limits) at all times. The results are used to assess the performance of the Lagoon and are reported in accordance with regulatory conditions.

Table 1: Treated Sewage Effluent Results

Month	Parameter	Minimum	Maximum	Average
	E. Coli (cfu/100ml)	4	210	58.4
April	CBOD5 (mg/L)	6	10	8.2
	Total Suspended Solids (mg/L)	17	42	25.4
	Total Phosphorus (mg/L)	0.31	0.42	0.34
	pH	6.6	8.3	7.7
	E. Coli (cfu/100ml)	0	30	16
	CBOD5 (mg/L)	3	6	4.75
May	Total Suspended Solids (mg/L)	4	22	11
	Total Phosphorus (mg/L)	0.16	0.36	0.28
	рН	7.3	7.9	7.6
	E. Coli (cfu/100ml)	0	40	20
	CBOD5 (mg/L)	3	6	4.5
June	Total Suspended Solids (mg/L)	6	15	9
	Total Phosphorus (mg/L)	0.24	0.34	0.33
	pH	7.3	7.8	7.5

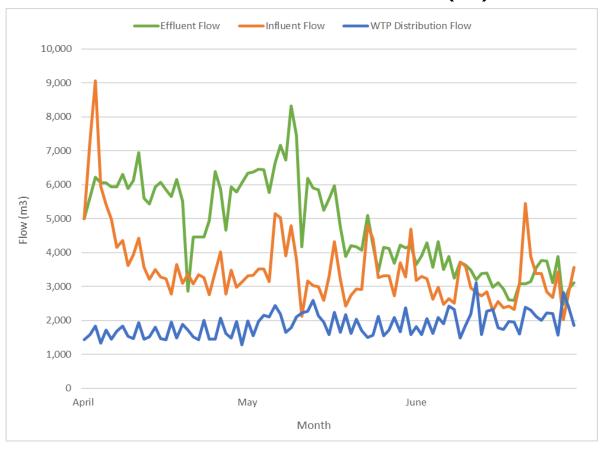
1.2 Wastewater Treatment Flows

Flow monitoring is performed continuously at the Lagoon to measure the volume of wastewater entering and leaving the treatment system. Daily flow readings are recorded and used to calculate average daily, monthly, and peak flows. These values help identify trends, assess inflow and infiltration impacts and information on maintenance or capital planning decisions.

Table 2: Lagoon Incoming and Effluent Flows

Month	Max Daily Incoming Flow	Average Daily Incoming Flow	Max Daily Effluent Flow	Average Daily Effluent Flow
April	9,060 m3/day	4,003 m3/day	6,938 m3/day	5,604 m3/day
May	5,152 m3/day	3,508 m3/day	8,316 m3/day	5,319 m3/day
June	5,444 m3/day	3,002 m3/day	4,324 m3/day	3,373 m3/day

Figure 1: Treated Effluent Flow and Raw Incoming Flow Compared to the Water Treatment Plant Distribution Flow (m3):



^{*} Spikes on the Raw Influent Flow line on the below graphs were due to heavy precipitation.

1.3 Cell 1 Lagoon Breach

Lagoon inspections are completed three times per week by operational staff. During the inspection on April 11th, 2025 a possible leak on the east side of Cell 1 was observed. Samples were collected from both inside and outside the lagoon and submitted to Caduceon Laboratories for analysis. The following day, on April 12th, the breach was visually confirmed by the Overall Responsible Operator and the leak was reported to the Spills Action Centre, the Ministry of Health, and the Brockville Water Treatment Plant under reference number 1-NM9KUZ.

On April 17, 2025, a site meeting was held with the Ministry of the Environment, Conservation and Parks (MECP) Inspector at the Lagoon to visually review the leak areas. The MECP recommended that the Town should collect soil samples from the berm to further investigate the breach areas and the overall berm condition.

As a response to the breach, Dundee Marine attended Cell 1 on April 25, 2025, to move the bypass plate in the Cell 1 bypass chamber. This allows Cell 1 to be bypassed and the incoming flow to be directed to Cell 2. This was complete to stop the active flow into Cell 1 to reduce the risk of continued leakage while the breach areas are further assessed.

A meeting was held on May 22, 2025, with Cambium Inc. with the Utilities operational staff. Cambium and the operational staff selected specific borehole sampling locations within the lagoon berm. These borehole samples are intended to assess the structural integrity of the cells and assist in any required remediation efforts.



Figure 2: Cell 1 Lagoon Breach Locations

1.4 Cell 2 Lagoon Infiltration

During a routine inspection on April 1^{st} , 2025, staff noticed that stormwater was flowing from the marsh through the northeast berm of Cell 2, into the Lagoon. This indicated that water was infiltrating into the cell from outside the lagoon system.

On April 9th, 2025, bentonite clay was applied to the area in an attempt to plug the leak. Unfortunately, the repair was unsuccessful and infiltration has continued. After digging into the berm, staff discovered a broken, abandoned pipe left in the berm between the marsh and Cell 2. Along with the pipe, the outfall pipe from the marsh is not flowing correctly.

While this isn't as critical as a leak out of the Lagoon, infiltration still causes issues by filling up the Lagoon's capacity more quickly than necessary. The Utilities Department working on a project to remove the abandoned pipe in the berm and repair the marsh's outflow pipe to help prevent ongoing infiltration into Cell 2.

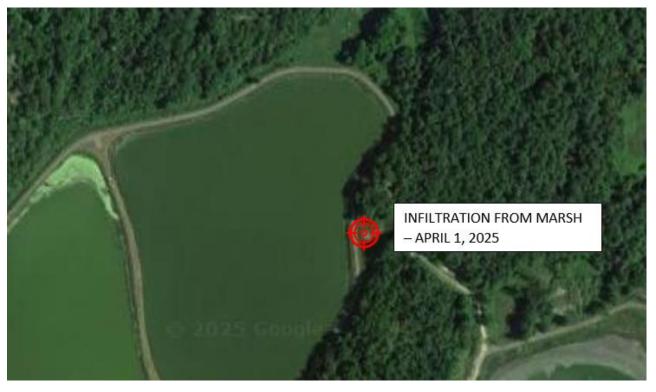


Figure 3: Cell 2 Infiltration Location

1.5 Acti-Zyme Application

The application of Acti-Zyme in the Lagoon and the Wastewater Collection System was discontinued as of April 7th, 2025, due to the increasing levels of Total Suspended Solids (TSS) and Total Phosphorus (TP) compared to previous years. The Utilities Department also has begun collecting grab samples from within the cell chambers to monitor the wastewater as it flows through the Lagoon's process.

Figure 4: Total Suspended Solids for the Three Lagoon Cells

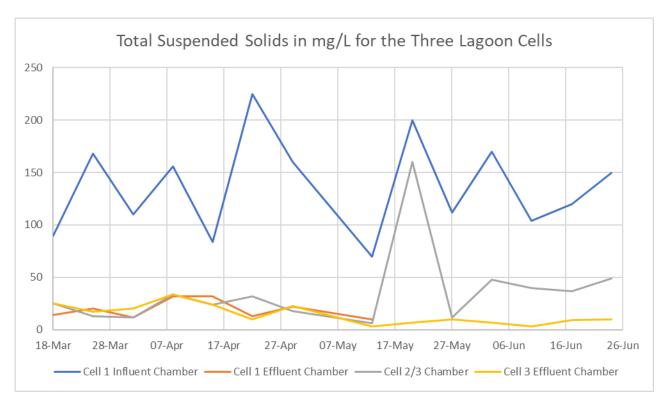
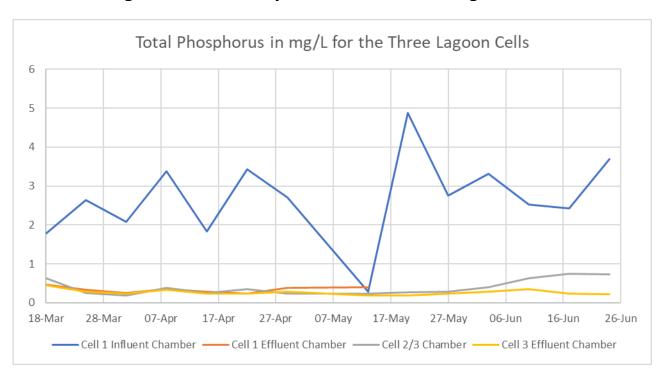


Figure 5: Total Phosphorus for the Three Lagoon Cells



2.0 Operational Collection Highlights

2.1 General Services

- Various sewer camera inspections completed.
- There were 4 sewer backups within the second quarter.
- May 15, 2025 Quinte Sewer onsite to complete sewer jetting on Alberta Street and Queen Street.

2.2 Sewer Commissioning

• June 20, 2025 - Sewer main mandrel and leak test completed at Castle Grove subdivision.

3.0 Regulatory Compliance

 Monthly MUMPS S1 and S2 reports, and quarterly ERRIS reports were submitted to the Ministry of the Environment, Conservation and Parks (MECP).

Prepared By:

Christine Brennan

Christine Brennan

Utilities Compliance Coordinator



Report Council - UTIL-2025-11

Date: September 2, 2025 ☐ IN CAMERA

Subject: Updated Significant Drinking Water Threat Assessment Report

Author: David Armstrong, Manager of Public Works

OPEN SESSION

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE UPDATED SIGNIFICANT DRINKING WATER THREAT ASSESSMENT REPORT FOR INFORMATION, AS PRESENTED IN REPORT COUNCIL UTIL-2025-11.

STRATEGIC PLAN COMMENTS:

Sector 2 –Environment and Infrastructure – Strategic Initiative #2 – Maintain an ongoing assessment of the Town's infrastructure to ensure sufficient capacity exists to support future growth.

Sector #8 – Governance and Administration – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:

This report is intended to keep Council and the public current with any significant drinking water threats to our water distribution system. It also satisfies the requirement of the Ministry of Environment, Conservation, and Parks (MECP) within our Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI-ECA's).

INFORMATION / DISCUSSION:

This updated report includes Gananoque's Drinking Water Threats Assessment Table as Appendix 'A', which is required under O.Reg. 287/07; the General regulation under Ontario's Clean Water Act, 2006 that establishes the framework for drinking water source protection.

APPLICABLE POLICY/LEGISLATION:

Town of Gananoque (CLI-ECA) 156 – S701 O. Reg. 287/07 Clean Water Act, 2006

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:

N/A

Christi ATTA	BULTATIONS: ine Brennan, Utilities Compliance Coordinator CHMENTS: icant Drinking Water Threat Assessment Report
APPROVAL	David Armstrong, Manager Public Works John Morrison, Treasurer Cortifice that upless otherwise provided for in this report the funds are centained within the
АРР	Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.

Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF



Significant Drinking Water Threat Assessment

Christine Brennan
Christine Brennan
Utilities Compliance Coordinator
June 18, 2025

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Appendix A - The Town of Gananoque's Drinking Water Threat Assessment

1.0 Revision History

Date	Description	Revised By
September 30, 2024	Creation of document.	C. Brennan
June 18, 2025	Creation of Appendix A – Town of Gananoque's Drinking Water Threats Assessment Table as per Ontario Regulation 287/07.	C. Brennan

2.0 CLI-ECA System Information

The Ministry of Environment Conservation and Parks (MECP) has issued Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI-ECA) to the Town of Gananoque for the municipal sewage collection system and stormwater management system. Any proposed alteration of these systems must be designed, constructed, and operated protecting the drinking water source, complying to the CLI-ECA requirements of each system.

Table 1: Stormwater Management System CLI-ECA

System Name	Stormwater Management System –		
,	Gananoque		
System Owner	The Corporation of the Town of Gananoque		
ECA Number	156-S701		
ECA Issue Date	August 11th, 2022		

Table 2: Sewage Collection System CLI-ECA

System Name	Gananoque Sewage Collection System			
System Owner	The Corporation of the Town of Gananoque			
ECA Number	156-W601			
ECA Issue Date	August 11th, 2022			

3.0 Intake Protection Zones

A drinking water threat refers to an activity or condition which could adversely affect the quality of the source water. Significant drinking water threats occur in vulnerable areas such Gananoque's Intake Protection Zones (IPZ).

In Figure 1, IPZ-1 (yellow) is classified as the area immediately surrounding the intake, including an area 200 to 1000 metres upstream, with a vulnerability score of 8 to 10. IPZ-2 (blue) is the area where water (and pollutants) can reach the intake in a specified time, usually two hours minimum. It has a vulnerability score of 5.6 to 9.

TOTAL TOTAL

Figure 1: Intake Protection Zone Map

Table 3: Gananoque's Intake Protection Zones

IPZ Number	Wellhead Protection Area	Intake Protection Zone Score	Issue Contributing Area	Significant Groundwater Recharge Area	Highly Vulnerable Aquifer
IPZ-1	No	9	No	No	No
IPZ-2	No	8.1	No	No	Yes – Score 6

4.0 Drinking Water Source

Ontario's drinking water source protection program is designed to ensure clean, safe, and abundant sources of water for municipal residential drinking water systems.

The St. Lawrence River is the source water supply for the Town of Gananoque. The Water Treatment Plant draws the raw water from the St. Lawrence River via a 600mm intake pipe that is 416m long

and terminating at an intake crib structure approximately 6m below the water surface. The St. Lawrence River is considered a high-quality water source with minor seasonal variations in turbidity levels.

5.0 Threat Assessment Purpose

The purpose of this report is to satisfy conditions within the CLI-ECAs requiring the system owner to prepare a 'Significant Drinking Water Threat Assessment for Proposed Alterations.' The CLI-ECA requires the Significant Drinking Water Threat Assessment to contain the following:

- ✓ An outline of the circumstances under which the proposed Alterations could pose a Significant Drinking Water Threat based on the Director's Technical Rules established under the Clean Water Act (CWA).
- ✓ An outline of how the Owner assesses the proposed Alterations to identify drinking water threats under the CWA.
- ✓ For any proposed Alteration a list of components, equipment, or Sewage Works that are being altered and have been identified as a Significant Drinking Water Threat.
- ✓ A summary of design considerations and other measures that have been put into place to mitigate risks resulting from construction or operation of the components, equipment or Sewage Works, such as those included in the Standard Operating Policy for Sewage Works.
- ✓ The Owner shall make any necessary updates to the report at least once every twelve (12) months.

6.0 Proposed Alteration Assessments

The Town of Gananoque requires to assess proposed alterations within vulnerable areas to identify potential significant drinking water threats. The project must provide the following details to determine whether the alteration will constitute as a significant drinking water threat:

- ✓ Project number
- ✓ Project location
- ✓ Project / alteration type
 - Storm sewer
 - Stormwater management facility
 - Sanitary sewer
 - Wastewater pumping station
- ✓ Project description (brief description on the proposed scope of work)

If a significate drinking water threat has been identified for a project or alteration, the Town of Gananoque is required to mitigate the risk of contamination to the drinking water source through the construction, design and operation of the proposed project or alteration.

7.0 Project / Alteration List

Projects / alterations which have been identified as a potential significant drinking water threat are recorded in *Table 4: Significant Drinking Water Threat Alteration List* below:

Table 4: Significant Drinking Water Threat Alteration List

Year	Project Number	Project Name	Address	Alteration Type	Risk Mitigation
2024		Arthur Street Reconstruction – Phase 1	Arthur Street	Reconstruction of road, storm, water and sanitary. Sewage collection bypass required to complete the sanitary reconstruction.	Spill Response Plan within the bypass procedure provided by the contractor.

If a project / alteration has been identified as a significant drinking water threat the Town of Gananoque shall outline how the proposed works will be managed to mitigate the risk of contamination to the drinking water source.

Additional information on identifying potential significant drinking water threats can be found in the MECP's *Design Criteria for Sanitary Sewers, Storm Sewers and Forcemains.*

8.0 Risk Mitigation

Where the proposed project / alteration is identified as a significant drinking water threat additional design and operational requirements must be applied to mitigate the risk of the activity to drinking water sources.

The following types of actions may be appropriate:

- ✓ Monitoring conditions (as a minimum) quantity and quality (e.g., chloride, Total Suspended Solids, Total Phosphorous and nitrates) in surface water.
- ✓ Cleaning stormwater management facilities sediment for disposal or beneficial re-use.
- ✓ Lining stormwater management ponds to prevent leakage
- ✓ Risk Management Plans and Salt Management Plans.
- ✓ Other recommended risk management measures, and/or best practices, as appropriate or requested to developers by the Town of Gananoque.

9.0 Conclusion

The Significant Drinking Water Threat Assessment Report is generated to comply with the Clean Water Act, 2006 and the CLI-ECA's for the Town of Gananoque's municipal sewage collection system and stormwater management system. It contains information on threats to the municipal drinking water source and risk mitigations. The assessment report will be updated within twelve (12) months of any significant drinking water threat alteration. The Corporation of the Town of Gananoque has taken all necessary steps to comply with all source water protection regulatory requirements.

Appendix A

The Town of Gananoque's Drinking Water Threat Assessment

The following table evaluates potential threats to the drinking water source within the Town of Gananoque, as required under the Clean Water Act and its 2021 Technical Rules. Each element is assessed based on a hazard score and a vulnerability score.

- Hazard Score: Represents the level of risk associated with a specific activity.
- Vulnerability Score: Represents how vulnerable the drinking water source is to the contamination in the area. The Town of Gananoque's IPZ 1 has a vulnerability score of 9 and IPZ 2 a vulnerability score of 8.1.

The Threat Level is calculated by multiplying the hazard score by the vulnerability score. The result is then used to classify the activity as a Significant, Moderate, or Low Threat:

- Significant Threat (80 or higher) = The activity poses a high risk to the drinking water source. The risk must be addressed in the Source Protection Plan with mandatory policies or risk management measures.
- Moderate Threat (60 to 79) = The activity poses a moderate risk.
 Policies to manage these threats are optional and based on local discretion.
- Low Threat (Less than 60) = The activity poses a low risk. Usually monitored or addressed through education and outreach.

Table 1: Drinking Water Threat Assessment

Activity	Hazard Score	IPZ-1 (9) Vulnerability Score	Threat Level	IPZ-2 (8.1) Vulnerability Score	Threat Level	Notes
Sewage Treatment System Outfalls and Overflows	10	n/a	n/a	8.1	81 Significant	Pathogen hazard with aging lagoon and collection system infrastructure within IPZ.
Waste Disposal Sites	7	n/a	n/a	8.1	56.7 Low	Potential leachate from previous landfill.
Agricultural Source Material	6	n/a	n/a	8.1	48.6 Low	Risk varies with material type.
Fertilizer Application	6	9	54 Low	8.1	48.6 Low	Nitrogen and phosphorus can contribute to eutrophication.
Pesticide Application	7	9	63 Moderate	8.1	56.7 Low	High toxicity potential.
Industrial Activities	7	9	63 Moderate	8.1	56.7 Low	Chemical and pathogen hazards from industries within IPZ-2.
Fuel Handling and Storage	8	9	72 Moderate	8.1	64.8 Moderate	Includes municipal and private fueling stations. Fuels from watercraft in IPZ-1.
Road Salt Application	6	9	54 Low	8.1	48.6 Low	Winter maintenance on roads. Salt can impact aquatic ecosystems; risk increases near water bodies.
Snow Storage	4	9	36 Low	8.1	32.4 Low	Contaminants from urban surfaces; risk depends on storage location and runoff management.
Stormwater Runoff	5	9	45 Low	8.1	40.5 Low	Untreated stormwater can contain various contaminants.
Chemical Storage with Hazard Rating >4	8	9	72 Moderate	8.1	64.8 Moderate	Risk depends on substance and management practices.

THE CORPORATION OF THE TOWN OF



MOTION / RESOLUTION OF COUNCIL

Date: September	2, 2025	Motion #25 –
Subject: Mayora	al Direction #2025-002 – Request to Mayo	r Beddows
Moved by:	Councillor Osmond	
Seconded by:		
MAYOR JOHN BI SUPPLEMENTAL 002, BEING A DIF 2026 AND 2027 C PLANNING FACT AND FURTHER F VOTE ON EACH	THAT THE COUNCIL OF THE TOWN OF EDDOWS TO PRESENT TO COUNCIL ON INFORMATION REGARDING THE MAYO RECTIVE TO THE TREASURER AND CAO PERATING AND CAPITAL BUDGETS; SUFORS AND CRITERIA; FOLLOWING THE PRESENTATION ALLOW OF THE 27 ITEMS LISTED ON THE DIRECT ON RESOURCES THAT ARE INCURRED B	TUESDAY, SEPTEMBER 16, 2025, RAL DIRECTIVE NUMBER #2025-ON THE PREPARATION OF THE PPLEMENTAL GUIDANCE ON COUNCIL TO COMMENT AND CTIVE, IN ORDER TO LIGHTEN
Carried: Defeated: Fabled/Postponed:	Ayes Nays	
	John S. Bed	dows, Mayor

MA s. 246 - When a recorded vote is requested, the Clerk will call for each Councillors vote (Aye or Nay), mark the recorded vote as indicated by the member, and announce whether the motion is carried or defeated. The Mayor will then sign the motion.

RECORDED VOTE:	Aye	Nay
Brown, Colin		
Harper, Matt		
Kirkby, Patrick		
Koiner, Anne-Marie		
Leakey, Vicki		
Osmond, David		
Beddows, John		
TOTALS		

From: Rob Martinson

Sent: August 26, 2025 8:45 AM

To: Penny Kelly <clerk@gananoque.ca> **Subject:** Parking Issue - For Council

Dear Town of Gananoque/Gananoque Town Council

I'm writing as a concerned resident regarding the seasonal no parking restrictions on Market and Clarence Streets (8:00am–6:00pm for Market/no parking on Clarence during summer months). These hours make daily life unnecessarily difficult for those of us who live in multi-unit homes without access to private driveways. We're left with no choice but to pay for expensive private lots or risk tickets just for parking near our homes.

Being ticketed at 8:15am before leaving for work or at 5:30pm after returning home is incredibly frustrating.

The current hours seem overly strict. A more reasonable schedule—like 10:00am to 4:00pm—would still meet any daytime traffic or tourism needs while giving residents flexibility before and after work. Better yet, consider implementing a registered residential parking permit system for problem-area streets.

Please consider revising or removing these restrictions. As they stand, they create undue hardship for local residents and appear to serve private interests more than the public good.

Thank you for your time and attention to this.

Sincerely, Rob Martinson Schuyler Earl 670 Steel Street Gananoque, ON K7G 2E5

AUGUST 19, 2025

The Council of the Town of Gananoque 30 King Street East Gananoque, ON K7G 1E9

Dear Mayor Beddows and Councillors:

I am writing to urge you to consider reopening the BMX Track (600 King St E) in your 2026 Budget. The BMX track provides a vital opportunity for physical activity, social connection, and outdoor recreation for youth in our community and is an asset worth saving.

Today's youth face unprecedented levels of mental health challenges and social isolation. While there are multiple reasons for this, current evidence suggests that the reduction in outdoor play and physical activity and concurrent increase in phone/screentime is a root cause of this alarming trend. Current evidence also suggests that promoting face-to-face social connection, especially that provided by sport/physical activity, is an effective and achievable solution to this problem. A community-based BMX track is a perfect opportunity to provide this for our town's youth.

Outdoor play is essential for children's development and well-being. It allows them to challenge their bodies' capabilities and build problem solving skills. Unfortunately, the opportunity for outdoor play has drastically dropped in recent years. In fact, The Canadian Paediatric Society released a position statement in 2024 that encourages doctors "to think of outdoor play as one way to help prevent and manage common health problems such as obesity, anxiety, and behavioural issues." Providing our town's youth with an outlet for outdoor play through a BMX track will contribute to their general health and well-being.

I am under the assumption that building the BMX track involved an investment of both money and time from the community. Removing it from our town's recreation offerings is a complete loss of these previously invested resources. While I understand it will be an additional cost to the recreation budget to maintain the BMX track once again, I believe its impact on the health of our community's young people is worth it.

While I am unable to attend the September 2nd Council Meeting, I look forward to hearing from you about the history of the BMX Track, the decision to keep it closed following the COVID-19 pandemic and its' future re-opening.

Thank you for your time and consideration, Schuyler Earl



TOWNSHIP OF RIDEAU LAKES Regular Council Meeting

RESOLUTION 189-2025

Title: Councillor P. Banks - V.O.I.C.E. Coalition - Request for

Support and Endorsement

Date: Tuesday, August 5, 2025

Moved by Councillor P. Banks
Seconded by Councillor J. Banks

WHEREAS Strong Mayor Powers have been extended to 216 Ontario municipalities, with more expected by fall 2025;

AND WHEREAS over 130 municipalities have formally opposed these powers due to concerns over democratic accountability and local governance;

AND WHEREAS the V.O.I.C.E. coalition is hosting an open advocacy session at the 2025 AMO Conference on Monday, August 18, from 1:00–3:00 p.m. at Joey Rideau in Ottawa; NOW THEREFORE be it resolved, that the Township of Rideau Lakes endorses and supports this V.O.I.C.E. event and encourages all Ontario municipalities to attend; AND FURTHER that the attached invitation be sent along with this resolution to all 444 Ontario municipalities, the Association of Municipalities of Ontario (AMO), and the Minister of Municipal Affairs and Housing.

Carried

Gananoque Wheels of Care Association

Annual Report 2024

The Association is a specialized transportation service with the objective of maintaining and operating accessible, shared ride transportation for people with disabilities living in Gananoque and TLTI to assist in conveying them to attend appointments and maintain a link with the community.

Gananoque Wheels of Care Association 2024 Board

Past President Cliff Byrnes

President
Dan Horton

Vice President Robert Holtz

Treasurer Marion Sprenger

Secretary
Joanne Lancaster

Directors at large Roberta Abbott Cliff Byrnes Trudy Lovett Bruce Polley Bunny Randall

Note: There is one vacant director position which is open to nominees during annual general meeting on June 18th, 2024.

Message from the Board

2024 marked the highest ridership for Gananoque Wheels of Care, however; ridership in the specialized transportation sector is cyclical in nature and future trends may vary due to decline in new clients or changing client usage patterns due to client's health or their need for transportation to medical appointment or special events. Regardless of ridership volume, the service that Gananoque Wheels of Care provides is essential to the community as it provides the most cost effective specialized transportation service for the citizens of the Gananoque and TLTI municipalities.

A special thanks to the Town of Gananoque and the Township of Leeds and the Thousand Islands who have continued to provide funds through the council and community grant process. Without their support, we would not be able to keep rates affordable for our clients. Detailed financial information is available up request by emailing wheelsofcaretreasurer@gmail.com.

The past year marked a high volume of rides due to specific clients requiring many rides per week as well as group outings to local events. The organization provided service for 575 individuals with our drivers logging a total of 403 hours and driving 6,000 kilometres.

Affordable client fees are and will continue to be recurring goal for our organization. Efforts to keep fees affordable included successful applications for municipal funding from the Town of Gananoque and The Leeds and Thousand Islands municipalities and generous donation from our local service organizations.

In 2024, our organization implemented a "zone" based pricing model to update client fees for residents of TLTI to be more equitable compared to residents of Gananoque. In addition, client fees were raised marginally to adjust for higher operational costs. The cost to the client would be much higher if it wasn't for our volunteer drivers, partners in the community who provided bus parking, office space, call centre services and reduced bus maintenance costs.

The board of directors investigated alternate sources of stable funding for Gananoque Wheels of Care by reaching out to other organizations that provide community services and/or funding. Based on our findings, it confirmed that our current funding/service model aligns with how other specialized transportation services operate in municipalities that provide similar services where public transportation service is not available.

Gananoque Wheels of Care is not equipped to organize large fund raising activities and must leverage donations from service organizations that raise money for the sole purpose of redistributing these funds to non-profit organizations and local causes. Municipal community grants/funding should exceed the generous donations provided by the service organizations. It is the responsibility of our board to be assertive in our requests to these sources of funding to ensure the continuation of this essential community service.

Currently our service vehicle is over 10 years old, in good mechanical condition but is at risk of incurring higher maintenance costs. The Board reviewed replacement options in 2023 and agreed that the replacement of the vehicle would be deferred until 2025. The Board needs to move forward with replacement of this vehicle with a vehicle that is more cost effective and its specifications aligned with the service that it provides to our clients.

The Board is committed to continue to provide this valuable service to the residents of Gananoque and The Leeds and Thousand Islands and be integral part of the community to assist all residents to maintain a good quality of life.

Initiatives for 2025

In 2025, our organization will continue to build upon the hard work and initiatives from the previous years.

Our Board will further encourage the use of our service to assist existing clients in participating in community events, general outings and family gatherings. Increase awareness of our service to ensure the community understands that this service is available to all qualified individuals throughout TLTI and Gananoque.

Board will revisit vehicle replacement in 2025 as it will be a year long project to prepare specifications, acquire capital funds and procure a replacement vehicle.

Local fundraising will continue and in addition, our Association will need to integrate/inform service organizations of our funding needs to determine if they can assist with capital funding to replace vehicle and/or assist with annual operational costs.

These initiatives will increase the Association's profile in the community, attract more volunteers, enrol new clients, ensure stable funding for operations as well as ensuring an affordable and reliable specialized transportation service.

Detailed financial information is available up request by emailing

WheelsofCareTreasurer@gmail.com.